

Austria	Sch. 18	Indonesia	Rp 2500	Portugal	Esc 80
Belarus	DR. 250	Italy	L 1300	S. Arabia	Rs 5.00
Canada	C\$1.28	Japan	Yen 1550	Singapore	S\$ 1.10
Cyprus	CED 59	Jordan	Fls 500	Spain	Pt 110
Denmark	DKr 25	Lebanon	L 1500	Sri Lanka	Rp 30
Egypt	£ 1.25	Liberia	L 1500	Sweden	SEK 1.50
Finland	Fls 4.00	Lithuania	L 15.25	Switzerland	Fr 1.20
France	Fr 5.00	Malta	Rs 4.25	Tunisia	MT 385
Germany	DR 2.20	Mexico	Pes 300	Turkey	L 210
Greece	Dr 5.70	Norway	Nkr 5.00	U.A.E.	DR 1.50
Hong Kong	HKS 12	Philippines	Pes 20	U.S.A.	\$1.50
India	Rs 15				

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 29,560

Tuesday February 26 1985

D 8523 B

China: cheering trade message for the West, Page 12

## World news

## Business summary

### Coal mine blast in France kills 22

France's worst coal mine disaster for more than a decade claimed the lives of 22 miners and left about 100 injured.

An explosion 1,050 metres underground in the Forbach mine at Metz near the West German border is believed to have been caused by ignition of methane gas given off by coal.

Mine officials said 22 men were working in the pit at the time of the blast and rescue attempts were hampered by gas concentrations.

#### Lebanon call to UN

Lebanon is asking the United Nations for a Security Council meeting over Israeli operations in southern Lebanon. Israeli troops yesterday kept a tight control on roads in the Shati Moslem areas on the sixth day of its anti-guerrilla drive.

#### Gromkyo in Italy

Mr Andrei Gromkyo, the Soviet Foreign Minister, is expected to press the Italian Government to distance itself from the U.S. over the "star wars" defence strategy during his three-day visit to Italy.

Page 2

#### Butter for Berlin

West Berliners will be offered 900 tonnes of free butter as part of the European Community's latest Ecu 12m (\$840,000) scheme for disposing of its food surplus. Page 2

#### Police dismissed

The Peruvian Government dismissed more than 1,200 police for criminal offences after investigations into allegations on theft and drug trafficking. Peru has a police force of about 65,000.

#### PoW exchange

Gulf war enemies Iran and Iraq indicated their willingness to exchange prisoners of war. Iraq called for UN assistance in starting the exchange.

#### Ethiopian claim

Ethiopia's leader Mengistu Haile Mariam accused Western nations of using the drought in Africa as a weapon to advance their political aims.

#### Oslo spy trial

Arne Treholz, a former Norwegian junior minister accused of spying for the Soviet Union, was black mailed into continuing his alleged activities after an orgy in a Moscow flat, his trial in Oslo was told. Page 2

#### Pakistan violence

Three people were killed and several injured as voters in Pakistan participated in the country's first general elections for eight years. Page 3

#### Tear gas fired

South African police fired tear gas at a crowd protesting about rents at the "coloured" (mixed race) township of Atlantis, north of Cape Town.

#### Hostages freed

Filipino commandos freed a bishop and eight other hostages held by Moslem guerrillas on the island of Mindanao.

#### Slave claim

Five hundred Nigerians were used as slaves in Equatorial Guinea and are now missing, according to the Nigerian Government.

#### Teachers strike

Thousands of teachers in England go on strike today in support of a 12 per cent pay claim.

### Twist in battle for Whealock Marden

HONG KONG-based shipping billionaire Sir Yue-Kong Pao bid HK\$322m (\$45.5m) for quoted Whealock Marden associate, Allied Investors. Page 16

DOLLAR rose in London to DM 3.4510 (DM 3.3870), a record FF 10.55 (FF 10.37) and Swf 2.6165 (Swf 2.5855), but was weaker against other principal currencies, with the central banks failing to mount even token resistance.

STERLING lost 2.25 cents to fall to 10.00 to close at \$1.0545. It also fell to DM 3.6245 (DM 3.65), FF 11.15 (FF 11.05) and Yen 216.25 (Yen 215.75). On Bank of England figures, its exchange index rose to a record 155.1 from 155.1. Page 33

STERLING lost 2.25 cents in London to close at \$1.0545. It also fell to DM 3.6245 (DM 3.65), FF 11.15 (FF 11.05) and Yen 216.25 (Yen 215.75). It was unchanged at Swf 2.61. The pound's exchange index fell 0.6 to 10.7. Page 33

There are clear signs, however, that the West German Bundesbank, which has so far taken the lead in attempting to slow the dollar's rise, now believes that intervention can only be effective if the U.S. authorities play a prominent role.

Differences have also emerged between European central banks on how vigorously they should act. The Bank of England has come in for criticism from other banks for an apparent unwillingness to commit substantial amounts to intervention.

In particular, the British authorities have been attacked for failing to respond to an initiative from the U.S. Federal Reserve that would have paved the way for concerted intervention, during Mrs Margaret Thatcher's visit to Washington last week.

The dealers cited the same factors that had boosted the dollar last week - the expectation of higher U.S. interest rates and President

GOLD prices fell in London to the lowest level since August 1979, hit by the dollar's continued rise. The spot price lost \$14.25 to \$284.75. In Zurich it was down to \$284.25. Silver was also hard hit, with the sterling price closing 24.1p down at £5.33. Page 32

WALL STREET: The Dow Jones industrial average closed 1.68 up at 1,271.50. Section III

LONDON equities were unsettled by pressure on sterling, taking the FT Ordinary index 7.2 lower at 963.0. Gils eased. Section III.

TOKYO stocks traded sluggish, but the Nikkei-Dow market average reached another all-time high of 12,201.04, up 29.12. Section III.

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TOSHIBA, the Japanese electronics concern, may acquire a majority interest in Sord Computer, the troubled privately owned software personal computer group. Page 15

RAND MERCHANT BANK, the privately owned South African bank, increased total profit of R2m (\$970,000) in 15 months to end 1984 compared with R1.2m the previous year. Page 16

CITIZENS & SOUTHERN Georgia, the biggest bank in Georgia, has agreed to buy Landmark Banking Corporation, Florida's fifth biggest bank, for about \$500m. Page 15

ABITRI-PRICE, Canadian forest products group, bid C\$5.5m (\$30.25m) for Barbecore, the country's largest envelope manufacturer. Page 15

UNITED STATES Projects, a leading Malaysian property developer, reported a 34 per cent rise in pre-tax profits to \$1.4m ringgit (\$22.3m) for 1984 despite a depressed property market. Page 16

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### Central banks stay on sidelines as \$ continues surge

BY PHILIP STEPHENS IN LONDON

CENTRAL BANKS stood by powerless yesterday as a remarkable surge in the dollar's value swept it to record highs against sterling and other European currencies.

In the steepest climb over one day that traders could remember, the dollar rose by nearly 1.5 per cent against other principal currencies, with the central banks failing to mount even token resistance.

Sterling lost 2.25 cents to fall to an all-time low of \$1.0545 at the London close, while the French franc, Italian lira and many smaller currencies were at their lowest ever against the dollar. The D-Mark, which last week bore the brunt of the U.S. currency's rise, lost 6.3 pence to end at DM 3.4510.

In the London money markets, interest rates edged higher, creating some uneasiness over the outlook for the general level of borrowing costs.

Foreign exchange dealers said that the rise of dollar buying orders from commercial customers and speculators led to frantic trading, with the dollar crashing through record highs almost hourly in the early part of the day.

The dealers cited the same factors that had boosted the dollar last week - the expectation of higher U.S. interest rates and President

GOLD prices fell in London to the lowest level since August 1979, hit by the dollar's continued rise. The spot price lost \$14.25 to \$284.75. In Zurich it was down to \$284.25. Silver was also hard hit, with the sterling price closing 24.1p down at £5.33. Page 32

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### Israelis warm to Mubarak peace proposals

By David Lennon in Tel Aviv

ISRAEL is willing to hold peace negotiations with a joint Jordanian-Palestinian delegation provided it does not contain representatives of the Palestine Liberation Organisation (PLO). Mr Shimon Peres, the Israeli Prime Minister, said yesterday.

The proposal, sent to the Office of the U.S. Commerce Secretary, has proposed the repeal of a major section of U.S. anti-trust law to make it easier for American companies to confront foreign competition.

The difference, said Mr Baldrige, was that without Section

## EUROPEAN NEWS

## Setback for Ireland's offshore oil hopes

By Brendan Keenan in Dublin

IRISH hopes of early production from the oil field found off the coast in 1983 received a setback yesterday. Chevron, the operator, is now expected to conduct seismic studies to discover whether the field is worth developing rather than drill another well.

Two wells which were drilled after the successful initial flow of 10,000 barrels a day (b/d) have proved disappointing and it will take an estimated six months at least to conduct the seismic tests and analyse the results.

The decision follows the postponement of the closure date for Ireland's third licensing round, amid reports that applications have been disappointing. The respected Irish Offshore Review newsletter reported that Chevron would not be a bidder in the third round, despite the fact that it would appear to have had the best results in Irish offshore waters to date.

One gas field has been producing for some years but no commercial oil field has yet been located.

Arguments over the Irish Government's attitude towards marginal fields lie at the heart of the problems with the third round. The Government can demand up to 50 per cent participation in a field, with the operator carrying the development costs. Many companies feel this would make a small field uneconomic.

It is understood that the authorities made it clear to Chevron in talks last week with Mr John Silcox, president of Chevron Overseas Petroleum, that they would reduce the participation of approximately 20 per cent when the size of the field is known. They were unwilling, however, to accede to the consortium's view that the conditions should be laid down in advance, it is said.

The Government fears that an accumulation of small reservoirs could add up to a sizeable discovery but that the Exchequer would then lose out on potential revenue.

**Mobil to close refinery at Wilhelmshaven**

**MOBIL OIL AG**, a wholly owned subsidiary of the Mobil Corporation, is to close its Wilhelmshaven refinery in West Germany at the end of next month, Reuter reports from Hamburg. The plant will not be dismantled, however, in case the market situation changes.

The refinery has not operated profitably, said a company spokesman, adding that it was built for an annual capacity of 8m tonnes while actual throughput amounted to less than 4m.

**New party formed in Portugal**

By Diana Smith in Lisbon

SOME 300 supporters of Portugal's President Antonio Ramalho Eanes have formally named a new party that is destined to promote the image of the Chief of State.

The new movement is to be called the Democratic Renewal Party (PRD). It groups a heterogeneous collection of military officers who sat with the President on the now disbanded revolutionary council; dissidents from the Socialist, Social Democrat and Christian Democrat parties; local authorities; small businessmen and landowners and professional people.

The party claims it will alter politics in Portugal and provide new, democratic answers for the country's political and economic crises.

This is a presidential and local election year, and the appearance of an Eanes party has been interpreted frequently as a sign that the President, who has been in office for nine years during two terms, intends to force the hand of the Christian parties, dissolve parliament and call a snap general election in which he would expect his supporters to win.

There is a hitch however. Gen Eanes cannot stand for a third term of office and is unlikely to present himself as a candidate for Prime Minister. His party therefore will have to find a surrogate candidate who could convey the general's image to sceptical voters.

**Delors warning to Community**

GHENT - M Jacques Delors, President of the European Commission, urged Europe yesterday to seize opportunities presented by the "third industrial revolution."

He warned, however, that the Community, now faced with record 13.5m unemployed must avoid a widening gap between workers in new industries and those who might be unfairly relegated to the position of embittered has-beens by the onward march of technical progress.

M Delors was speaking on the opening day of Flanders Technology International. Reuter

## Spain and France scour globe for somewhere to send Eta exiles

**THE DEPORTATION** of the weekend of two Spanish Basques from France to the Cape Verde Islands brings to 30 the number who in just over a year have been despatched to far corners of the globe in an effort to break up the "sanctuary" of the terrorist organisation, Eta, writes David White.

The arrangement with Cape Verde, where the two men, Sr Tomas Llinares and Sr Enrique Ibarra, will have their board and lodging paid by the Spanish Interior

Ministry, comes after increasing difficulties in finding host countries prepared to take Eta members.

The explosions took place during a visit to Spain by Sr Pedro Pires, the Cape Verde Prime Minister, to discuss economic co-operation. But both he and Sr Felipe Gonzalez, the Spanish Premier, firmly denied that there was any trade-off.

Cape Verde has agreed to accommodate up to eight Eta deportees as the latest step in a policy which France started in January last year.

Following heavy pressure from Madrid to act against Eta commandos using France as a base, the French authorities sent 24 Spanish Basques to the Caribbean region - Cuba, Venezuela and Panama - culminating with Eta's second in command, Sr Eugenio Etcheverri ("Antón"), who was packed off to the Dominican Republic in July.

Since then, however, there has been no queue of willing hosts. France had to use its African influence to persuade Togo to take four deportees

last September. This was at the same time as it sent three alleged terrorist killers back to Spain for trial. Following a similar move by Belgium against two Eta members, they were the first extraditions to be granted by France and have not been repeated.

Deportations have caused fewer repercussions in France and in recent months Paris has pressed the Spanish Government to look for new openings. Apart from Cape Verde, negotiations have also been held with Ecuador and Venezuela for the "resettlement" of Eta militants who lay down arms.

The explosions are clearly

more effective in combating terrorist activity than standard French measures containing suspects in other parts of France, and form part of a significant increase in Franco-Spanish co-operation in the issue.

French arrests in recent weeks have included four top members of Eta, among them one of its military chiefs, Sr Juan Lorenzo Lasa Mitreiro ("Talderri"). The crack-down on both sides of the border, which goes hand-in-hand with Spain's offer of "resettlement" for Eta militants who lay down arms, (275,000).

## Technology transfer threat to space base

By Peter March

**OFFICIALS** AT the European Space Agency (ESA) have identified transfer of technology as the main possible stumbling block in the negotiations between the U.S. and Western Europe over collaboration in the international space station project.

The officials believe that restrictions that the U.S. Government imposes, primarily for military reasons, on the flow of technical ideas to Europe could impede co-operation in the joint effort to construct the manned orbiting base by the early 1990s.

Professor Reiner Lutz, ESA's director-general, is to meet Mr James Beggs, the U.S. Government's top space official, in Washington next week when transfer of technology will be high on the agenda.

The 11-nation ESA decided last month to seek collaboration on the space station's design.

The orbiting base, for civilian use only, is due to be built by a group of Western countries including the ESA nations, Canada and Japan but would be under U.S. overall control.

The visit of Mr Gromyko's first

to Italy for six years follows a long series of attacks by Moscow on Italy's acceptance of cruise missiles in line with Nato's intermediate nuclear forces programme.

Italy has indicated for the past 18 months that it would like to help bridge the gap between the superpowers. But such a role is rather less valuable now that arms talks are about to start in Geneva.

It will house laboratories, for example, for work in low-gravity materials processing and instruments of monitor crop growth and mineral deposits.

The ESA is talking to the U.S. National Aeronautics and Space Administration, which Mr Beggs heads, on two separate agreements concerning the space station.

The first, which should be

signed in March or April, concerns the approach to the design studies, which are due to take two years. It would

set out basic procedures for exchange of information during this phase.

The Agency's part in this work is to devise plans for Columbus, a set of laboratory modules that will plug into the U.S. port of the orbiting structure. Columbus would cost roughly one-fifth of the \$10bn or so needed to develop the space station.

Discussions on the second

agreement will be wider and more complex. It would be signed before 1987, by which time Western Europe would have to commit itself firmly to building the station.

This agreement would establish principles in three important areas of technical assistance by the U.S. to "stable" Western Europe to play a full role in construction; the use that European countries could make of the U.S. market; and how much of the bill for operating and maintaining the base Europe would have to pay.

The first could pose difficulties as the U.S. Government urged on by the Department of Defense has in recent years imposed clamp on the flow of technical ideas from the U.S. to Western Europe.

One U.S. fear is that American developed technologies, in computers or electronics for instance, could leak via Western Europe to the Soviet Union, which could use such techniques in military projects.

The ESA believes that the U.S. should be prepared to assist West European nations in such areas as part of the overall collaboration. Some members, France in particular, may not be prepared to carry on unless they are satisfied by the provisions for technology transfer.

ESA member countries are anxious that the second agreement provides a legally-binding procedure to tie Western Europe and the U.S. on both the building and application of the space station.

As a result, while the first

accord on the design phase will be a simple memorandum of understanding between Nasa and ESA, the second would

probably take the form of separate treaties between the U.S. and all 11 ESA countries, which the U.S. Senate would have to ratify.

## Farm ministers wrestle with EEC wine curbs

By Ivo Darnay in Brussels

**FARM** MINISTERS of the European Community were last night preparing to negotiate into the early hours of the morning in the latest effort to agree complex rules of restraining wine production.

The talks centre on the fine detail of a programme to cut the Community's 3bn litre annual surplus, now costing more than Ecu 1.2bn yearly. An outline of the plan was first approved by heads of government at the Dublin summit in December. But, since then, of committed meetings have failed to reconcile outstanding wrangles over how to make the restraint scheme effective.

Sig Filippo Maria Pandolfi,

the Italian Minister and current chairman of the Farm Council, told his colleagues yesterday that he is seeking final agreement during this two-day meeting.

But there remains doubts as to whether Italy is able to give sufficient undertakings on enforcement of the rules to satisfy the fears of France. A number of subsidiary issues also remain.

French officials earlier this month presented a package of policing proposals that included recourse to punitive legal action against grape growers failing to meet the March 5 deadline, the Commission may withdraw some dairy financial support, thereby again raising the tension prior to next month's crucial farm price talks.

Failure by ministers to accept a compromise package of milk proposals tabled last month by Mr Frans Andriessen, the Farm Commissioner, could lead to their withdrawal. Furthermore, if the ministers consequently do not pay the levy by the March 5 deadline, the Commission may withdraw some dairy financial support, thereby again raising the tension prior to next month's crucial farm price talks.

By Fay Gjester in Oslo

## Berlin chosen for butter 'study'

By OUR BRUSSELS STAFF

**WEST BERLINERS**, among the most affluent, overweight and cholesterol-conscious citizens of the EEC, are to be the beneficiaries of a 900-tonne windfall of free Community butter — whether they like it or not.

The hand-out, announced yesterday by the European Commission, is the latest and most imaginative ploy so far in Brussels' unending struggle to reduce the 1m-tonne butter mountain.

Managers of the dairy sector are constantly in fear of being ousted of disturbing either world or internal markets in their efforts to dispose of the butter surplus.

To dodge the critics, the Berlin butter beans is being presented as a "study." The research involves handing out

to consumers two 250-gramme packets of butter for the price of one, then seeing if consumers eat more.

By so doing, the Commission hopes it will be able to analyse whether cutting prices by half increases sales. Berlin was chosen as a suitable location for the experiment as its relative isolation should prevent an influx of outsiders buying for their deep-freezers.

But is it the study — price

Ecu 1.2m (£720,000) including advertising — is limited to a six-week period from April to the end of June; there seems little provision for preventing thrifty Berliners boarding stocks, and thus distorting the picture.

Perhaps this factor can be discounted by the independent team of economists whose findings on the experiment will be presented before September. However, this is unlikely to satisfy the margarine lobby whose tempers have already been frayed by the EEC's sales of 40,000 tonnes of cut-price "Christmas" butter in January.

If the Berlin research is successful, it will finally lay to rest the annual row over whether the Christmas butter hand-out does or does not increase consumption. If it does not, then at least small 900-tonne knob, dollop, or perhaps knoll, of the mountain will have disappeared.

That will make a little extra space for the 150,000-odd extra tonnes expected to enter Community stores this year, according to estimates by Unilever, the Anglo-Dutch food group.

It is alleged that Mr Treborth passed sensitive information on a wide range of foreign policy and military matters, between 1974 and his arrest in January 1984 when he was detained on leaving Oslo allegedly to meet a senior KGB official in Vienna.

When arrested, it is claimed, his briefcase contained 66 classified documents which the prosecution said he planned to give to his Soviet contact.

The prosecution also claims that Mr Treborth was formally recruited by the Soviet Union, in the late 1960s or early 1970s, that he received "money and/or other benefits" for his services to both Moscow and Iraq, and that most of the information he passed on was obtained in the course of his duties.

Military secrets he is alleged to have revealed include details about Norway's northern defences and the role of nuclear weapons in Nato's defence planning.

Mr Treborth, the son of a former Labour Government, has been close to the Labour Left since his student days. After a stint as a journalist on the Oslo Labour Party newspaper, *Arbeiderbladet*, he moved into politics during the 1970s, becoming first political secretary, then deputy to Mr Jens Evensen, who was Minister of Trade and later Minister for Law of the Sea affairs.

Mr Treborth, who was born in 1946, was a member of the Socialist People's Party, which split from the Social Democratic Party in 1977.

The objective of the Community must be to bring about total freedom of movement of migrants, not least the ability to vote and stand for office.

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The Commission move comes at a time when migrant workers have been brought in from the EEC than in the 1960s and early 1970s when rapid economic expansion led to the need for more labour.

When Mr Evensen retired from active politics, Mr Treborth moved to a job with the Foreign Ministry.



Mr Treborth thirteen months in jail awaiting trial

## Norwegian diplomat on spy charges

By Fay Gjester in Oslo

**A FORMER** Norwegian politician and diplomat, Mr Arne Treborth (43), yesterday pleaded not guilty to charges of espionage on behalf of both the Soviet Union and Iraq.

At the opening day of his trial here, Mr Treborth shot his hair repeatedly as the judge read out the 14 page indictment, which alleges that he gave agents of both countries information likely to damage Norway's security.

It is alleged that Mr Treborth is successful, it will finally lay to rest the annual row over whether the Christmas butter hand-out does or does not increase consumption. If it does not, then at least small 900-tonne knob, dollop, or perhaps knoll, of the mountain will have disappeared.

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## OVERSEAS NEWS

## Singapore in bid to bring more people into political process

By CHRIS SHERWELL IN SINGAPORE

THE SINGAPORE Government, responding to its electoral setback last December, last night confirmed plans to devolve control of the country's large new housing estates on newly-created local councils. The move is part of a wider effort to encourage political participation by the island state's 2.5m people.

It was announced by President Devan Nair at the opening of the new parliamentary session.

The President, who also revealed plans for vastly increased home ownership and special help for working mothers and the aged, said the Government was targeting economic growth of 5 to 7 per cent over the next five years—lower than in the past.

Immediate attention this session is focused on the budget for the fiscal year beginning in April. This will be announced next Friday and will follow a rash of gloomy economic news.

Companies are going bankrupt at a faster rate than ever, and announcing sharply-increasing lay-offs. Retailers and hoteliers are battling for business. Both the property market and stock market are on their knees.

According to a recent survey of business expectations, more companies are now predicting a deterioration rather than an improvement in business—the first time this has happened since the third quarter of 1982.

Businessmen are appealing loudly for help in the budget, especially to cut labour costs through a reduction in employment taxes and wage awards.

Last week, even Mr Lee Kuan Yew, the Prime Minister, described business as "poor", and called the mood "sombre".

Fourth-quarter 1984 growth, though at a healthy 5.5 per cent annual rate, was little more than half the exceptional first quarter rate, and at the weekend, Mr Lee warned that the economy was maturing and would inevitably slow down, posing difficult choices.

Beyond the budget, parliament will be the focus of attention for explicitly political reasons.

For the first time since 1968, there will be more than one dissenting voice in the Chamber, because Singapore's voters elected two opposition MPs in the December 22 election. A third may also take up a new



Lee Kuan Yew... business mood is sombre

## Israel 'finds credit harder to raise'

By David Lewin in Tel Aviv

ISRAEL IS experiencing increasing difficulty in obtaining credit overseas, Mr Bino Zadik, general manager of the First International Bank of Israel, said in the bank's annual report for 1984.

"Israel and the banking network," Mr Zadik declared, "have problems obtaining credit lines overseas. We are continuing to receive credit, but for shorter periods and smaller sums than hitherto."

First International, the country's fifth-ranking bank, had no difficulty in obtaining credit, he said, but there were problems for the country's banking system as a whole and the entire credit standing of the country.

• Egypt's President Hosni Mubarak has asked the U.S. Administration to act as host in direct peace talks between Israel and members of a joint Jordanian-Palestinian delegation, according to The New York Times, as reported by AP from New York.

In Washington, however, a White House official said the U.S. would not take a direct role until Israel and Arab nations agreed to negotiate.

Some reforms have already been mooted by ministers.

According to the town council, i

dent Mr Goh Chok Tong, the new First Deputy Prime Minister, and the man now positioned to succeed Mr Lee, has talked of creating a Government unit to hear people's ideas, petitions and complaints.

The proposal reflects the ruling People's Action Party's shocked realisation that its old system of committees let it down in December.

Similarly, Dr Tony Tan, who is Minister of Education and Finance, has promised a review both of the politically disastrous policy of giving children of graduate mothers priority in choice of schools, and of the disliked system of streaming.

Last night, the President's speech, however, promised only "equal opportunities" in education.

All these developments coincide with the much-vaunted emergence of Singapore's "second generation" leaders—bright young men recruited in the 1970s and 1980s by the "old guard" of the People's Action Party to take over decision-making.

## Thai Government approves belt-tightening budget

By BOONSONG KITHANA IN BANGKOK

THE THAI Government yesterday approved a belt-tightening budget of Baht 218bn (£7.2bn) for the next fiscal year ending September 30, 1986.

The budget, representing a marginal increase of 2.4 per cent over the current budget, was endorsed yesterday by the Council of Economic Ministers, headed by the Prime Minister, General Prem Tinsulanonda.

Mr Sommai Hoontrakul, the Finance Minister, said a tighter budget was necessary, since the Government's ability to collect

revenue was limited, but that the inflation rate would be low.

Revenue collection next fiscal year is estimated at Baht 183bn resulting in an expected budget deficit of Baht 35bn (£1.16bn).

Mr Sommai stated that budget allocations for government programmes would be the same as 1985, but the obvious increase in allocation will be for foreign debt repayments estimated at Baht 51bn—roughly Baht 7bn higher than in the current fiscal year.

## Voter turnout gives fillip to Zia in Pakistan poll

By OUR FOREIGN STAFF IN ISLAMABAD AND LONDON

EARLY indications of voter turnout yesterday in Pakistan's elections for a new National Assembly gave a fillip of support to President Zia ul-Haq's call for an endorsement of his policies.

In the country's first parliamentary poll in eight years turnout in the urban areas was estimated at between 10 and 20 per cent, while the rural areas saw a swell of voters amounting to a turnout of possibly more than 40 per cent.

President Zia has said that he would regard voter turnout of more than 40 per cent as a sign of support for his Government.

The elections were held with nearly all opposition leaders in detention and political parties barred from putting up candidates.

This made the size of the vote particularly important for the President, who has presented the elections as the first steps towards a relaxation of military rule.

Reports reaching London quote President Zia as saying that proposed changes in the

constitution would be announced in a few days.

He is reported to have said that martial law would remain in force for a minimum necessary period after the elections and "it is not a question of a year or years but only of months."

Despite calls from the Movement for the Restoration of Democracy, the opposition alliance for Pakistanis to abstain from voting, the reportedly high voter turnout in the rural areas reflects the greater importance given to local issues in these largely illiterate areas.

The election involved voting for candidates whose powers have not yet been decided. President Zia said proposed amendments to the constitution were not disclosed before the elections so as to ensure that the country's attention was not diverted from the election campaign.

• Election violence was scattered and relatively light compared with incidents in earlier elections, although three people were killed and several others injured.

## Queensland power row drags on

By MICHAEL THOMPSON-NOEL IN BRISBANE

THE QUEENSLAND power dispute, which has cost industry an estimated A\$1bn (£860m), was still in an uneasy state of truce yesterday, with the state government pressing its case for anti-strike legislation as the price for reinstating 920 sacked electricity workers.

Sir John Bjelke-Petersen, Queensland's premier, says the sacked workers will be re-employed on the basis of a 38-hour week, a 10-day fortnight, and an agreement not to strike, against a nine-day fortnight and 36-hour week previously.

The current state of emar-

gence in Queensland will not be lifted until "things are properly settled," he added.

Power has been restored in Queensland, but some workers—including coal miners, seam men and dockers—are still out in protest.

The dispute started when Sir John's National Party state government attempted to hire non-union workers in the electricity industry.

So far, Mr Bob Hawke's federal Labor Government in Canberra has avoided a potentially damaging showdown

Postponed elections may hit Harare's budget, Tony Hawkins reports

## Delay which Mugabe may regret

LAST WEEK'S postponement of Zimbabwe's first post-independence elections from March to June has far-reaching implications for the country's economy.

While the outcome of the elections would seem to be a foregone conclusion—with Prime Minister Robert Mugabe confidently expected to increase his parliamentary representation from 55 of the 100 seats to 65 or more, chiefly at the expense of Mr Joshua Nkomo's Zapu, which has 19 seats—there is concern in business quarters that the postponement could cause delays in reaching important economic decisions.

For a start, the delayed elections will almost certainly mean that the 1985-86 budget, scheduled for late July, will not be presented until August or September. Because Zimbabwe has been negotiating with the International Monetary Fund for a new standby facility and a new budget deficit, the postponement could cause delays in reaching important economic decisions.

With exports estimated to have increased more than 20 per cent in 1984, reflecting on U.S. dollar prices for ferrochrome and tobacco, a doubling of exports of manufactured goods and improved cotton and tobacco volumes, there has been speculation that the Harare authorities would like to ease the dividend remittance ban this year in order to try and stimulate foreign investment. This decision, too,



the postponement of the elections could delay crop price announcements for 1985 and specifically a decision on the budget deficit for wheat. Following excellent rains, Zimbabwe is set to produce a bumper grain crop in 1985 after three years of drought, with maize deliveries to the state marketing board being forecast at around 1.6m tonnes as against 940,000 tonnes last year.

But some wheat producers have warned that although adequate water will be available to grow an irrigated winter

wheat crop this year they are reluctant to commit themselves to the crop, which is only marginally profitable at present, unless the Government agrees to an increased price.

This is an important political issue: with the Government under pressure to restrain spending and reduce subsidies, higher producer prices will have to be passed on to the consumer. Some ministers are unhappy at the prospect of food price rises being announced before the elections, especially as real wages and employment in Zimbabwe have been falling for the last two years.

An issue of major importance to foreign companies is the promised review of last year's temporary ban on dividend and profit remittances by foreign companies. The ban was imposed in March 1984 as part of a programme to stabilise Zimbabwe's external payments.

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## Move to end Tanzania deadlock with IMF

By Michael Holman

EFFORTS TO resolve the five-year-old deadlock between the International Monetary Fund (IMF) and Tanzania over terms of a proposed loan are due to begin in Dar es Salaam this week.

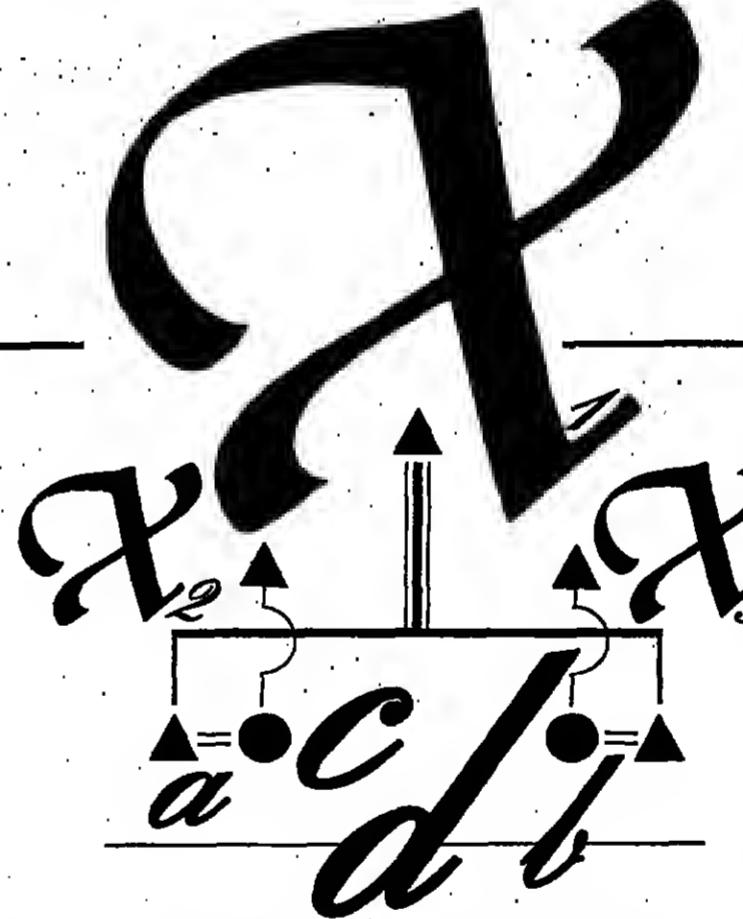
A delegation from the Fund will meet senior Finance and Central Bank officials for the first time since September 1984, when talks held in Washington ended without agreement on two key issues—the size of the devaluation required by the Fund, and a call for further cuts in food and other subsidies.

A 1980 loan programme worth SDR180m (£112m) proved shordived when Tanzania failed to meet conditions attached to the loan.

Since then, Tanzania has been one of Africa's leading critics of the Fund. Last June, the Government's budget, which included a 10 per cent devaluation of the Tanzanian shilling and a cut in the subsidy of maize meal (the staple food), and fertiliser, went part of the way towards meeting the Fund's terms, "but not far enough," according to a senior Tanzanian official.

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Observing behavior in either a mountain village or a city office, the social anthropologist can identify kin relationships, political alliances, and other links that make up the social network. The anthropologist is also concerned with weighing the importance of these links for the social dynamics of the village or office.

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## AMERICAN NEWS

Tim Coone reports on the changing political mood of a U.S. ally

## Honduras rethinks its priorities

THE SHUDDER of U.S. military helicopters over the Honduran capital is now a familiar daily experience for the city's inhabitants as the next round of joint military manoeuvres, big Pine III, gets under way. These latest manoeuvres, designed to improve Honduran troop performance, to get U.S. troops used to the region and to pressure the Sandinistas to the south, will reach their peak in April with the use of heavy armour for the first time just a few miles north of the Nicaraguan frontier.

However, all is not going well between the two erstwhile allies. Honduras is in an election year, the economy is facing the most serious foreign exchange crisis in its history and the army is now worried about a possible flood of U.S.-backed Nicaraguan guerrillas pouring into the country in the face of an all-out Sandinista offensive to the south.

Added to that, a powerful opposition alliance is beginning to shake the grip that the ruling group of Liberals presently hold over domestic and foreign policy. In the new alliance, the Co-ordinadora Democrática Constitucionalista (Codeco) is a parliamentary coalition of centre-right National Party leaders, Christian Democrats and left-wing Liberals.

A common denominator has emerged between the otherwise ideologically diverse groups, that Honduras must exert greater independence, especially

on foreign policy issues, and that the democratisation process begun in 1980 with the transfer from military to civilian rule must be consolidated.

A National Party leader, Dr Rafael Callejas, a well-known conservative, said: "Although it is called a democracy in Honduras, President Suazo Córdoba has turned it into a totalitarian government." The President's opponents on both right and left complain of his interference in the affairs of the National Party, manipulation of the Liberal Party political machinery, widespread corruption in ministries controlled by his supporters and claim that the Supreme Court is used as just one more tool in the President's political armoury.

Even U.S. embassy officials admit in private to disillusionment with the ruling group of Liberals and their questionable business deals. The Honduran forestry industry, said one, "is the biggest source of Liberal Party patronage in the country".

In the face of increasing isolation, President Suazo Córdoba has already had to pull out support from Sr Carlos Fausé, his favoured candidate as his successor in the November election. Sr Fausé is linked to powerful industrial concerns interested in taking advantage of the Reagan-sponsored Caribbean Basin Initiative for Honduras.

The Government will face its

first serious challenges in the coming weeks as the Codeco alliance flexes its muscles and takes on the President's group of Liberals in Congress.

According to Sr Jorg Arturo Reine, leader of a left-wing Liberal group in Codeco, moves to improve the electoral law and to change the directorate of Congress will seriously weaken President Córdoba's control, both within Congress and his own party, if Codeco can muster a majority vote in Congress. Sr Reine believes that they can do just that. The President would then be obliged to use his veto, which could provoke a constitutional crisis and would certainly bring people on to the streets, according to Sr Reine.

The challenge has worried the ruling Liberals, to the extent that a crude smear campaign is now under way to link Codeco with an unsubstantiated document calling for a military coup against the President. Codeco's leaders, on the contrary, are totally opposed to military involvement in the democratic process and the army itself, under the leadership of General Walter López, seems content to take a back seat as the political parties battle for power.

Ostensibly, the talks between Honduras and the U.S. over the re-organisation of a 1984 military pact, however, it appears that the issue at the heart of the blocked negotiations is that of the contras.

A U.S. embassy official admitted that, although off-

duran armed forces, and its leadership was closely linked to the Honduran military strongman General Gustavo Alvarez, who was deposed by General Lopez last March.

On the economic front, debt service payments this year are scheduled at between \$400m and \$500m (£273m to £367m), over half of all foreign exchange earnings. The \$400m balance of payments deficit on current account is kept going almost entirely by U.S. aid, according to a senior ministerial aide in the Economy Ministry.

In return for continuing economic aid, however, the U.S. is now pressing for devaluation of the currency, which in an election year has been ruled out by the Government.

Mr John Negroponte, the U.S. Ambassador to Honduras, said: "The U.S. is responsive to Honduras' needs and the talks are going ahead. But we also have to consider Congress and public opinion at home."

Political support funds of \$148m are being held up until the Honduran Government abides with the desired economic adjustments.

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## Surinam faces uphill struggle on economy

By Andrew Whitley in Rio de Janeiro

COLONEL DESI BOUTERSE, the military leader of Surinam, yesterday celebrated the 5th anniversary of the country which brought a small band of disaffected army sergeants to power in the former Dutch colony.

More firmly entrenched in power than at any time over the past five troubled years, Col Bouterse nevertheless faces a growing economic crisis resulting from the cut off in December 1982 of Dutch economic aid.

Aid worth £1.38m (£930m) over a 10-year period was cut off following the killing of 15 prominent civilian opponents of the military government.

One high level military officer said: "We have to recognise that the Sandinistas have consolidated themselves in Nicaragua and we are not going to be able to change that. It is the U.S. problem now."

Whether Honduras can sustain this trend will now depend on its ability to convince the U.S. to allow it to provide sufficient economic aid which lead to an explosion of social tensions in Honduras.

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## WORLD TRADE NEWS

## Sinclair seeks role in French school computer project

By DAVID MARSH IN PARIS

SIR CLIVE SINCLAIR, head of Britain's Sinclair micro computer concern, this week is dispatching a letter to M. Laurent Fabius, the French Prime Minister, urging the Paris Government to include his company in its new programme to boost use of computers in schools.

Sir Clive's action is part of a lobbying drive by several major groups — including IBM and Apple of the U.S. — to secure a firmer foothold in the French educational computer market as a result of the school plan. Sir Clive is also planning an approach to the EEC Commission to try to ensure that European companies can participate in the programme.

The Government is paying lip service to the idea of choosing some foreign computers, but has already made clear that the bulk of the orders will go to French industry, led by Thomson and Bull, the state-owned electronics group.

Sinclair, which is in the throes of choosing a French industrial partner with which to produce its computers in France, has carved out a large share in the country's domestic computer market.

## GM awards Lucas \$15m U.S. headlamp contract

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A CONTRACT worth at least \$15m (£13.8m) over the next two years to supply General Motors with headlamps for a new, large-volume car to be launched in the U.S. in 1986 has been won by the lighting division of Lucas Electrical, the UK motor vehicle and aerospace components group.

The deal represents a major breakthrough in the North American market for the UK company's DMC (dough moulding compound) headlamp technology.

Lucas will also provide Fisher Guide, GM's lamp manufacturing subsidiary, with technical assistance on replacement bulb headlamps.

Fisher Guide has also contracted with Lucas for the

## Spain pays \$500m LNG penalty

By David White in Madrid

REPRESENTATIVES of the British embassy in Paris on Friday called on officials working for M. Gilbert Trigano, the chairman of holiday village operator Club Méditerranée, who has been called in by M. Fabius to supervise the schools programme.

It will have to provide, however, \$500m (£448m) in compensation for having failed in its side of the bargain up to now, and will henceforth pay the same premium price for the gas as the French, Belgians and Italians.

The indemnity to be paid by Spain is made up of \$300m in retrospective price increases and \$200m to compensate for investments made by Somatrach, the Algerian state oil and gas company, at its Skikda complex in order to fulfil the long-term contract signed by the two countries in 1975.

### Revision clause

The row arose because Spain was only taking about a third of the gas envisaged in the original "take or pay" contract and because Algeria was pressing for a higher price.

The Spanish deal is now being brought into line with the so-called "European price" of \$3.89 per million British thermal units, an increase of about 20 per cent. The agreement includes a three-year revision clause, and Spain has the right to demand negotiations if world prices fall sharply.

The reduced purchase is spread over a further 20 years instead of the 14 remaining in the original agreement. Spain is to buy a total of 600m cubic metres during this period, in quantities rising from 1.5m cubic metres in the first three years to 2.5m at the end of the contract.

DMC is reinforced thermosetting plastic material patented by Lucas, which enables car and commercial vehicle headlamps to be produced which offer greater light output and better wind cheating shapes than conventional lamps with metal reflectors, according to the company.

## Israel may abandon Lavi fighter aircraft project

ISRAEL'S AMBITIOUS programme to build an advanced ground attack jet fighter, the Lavi, is being reconsidered after \$700m (£625m) have already been spent on development costs, David Lissner writes from Tel Aviv. Israel may abandon the project and opt instead for co-production of a U.S. fighter.

Mr. Yitzhak Rabin, the Defence Minister, was reportedly shocked when an independent review of the programme revealed that development costs for the plane would

be far in excess of the \$1.37bn originally estimated. A figure of \$2bn is already being bandied about and it may go higher still.

Each of the 300 planes to be built for the Israel Air Force were originally estimated to cost \$10.8m, a figure which many independent experts regarded as unrealistically low.

The Lavi is not the first jet to be built in Israel. The state-owned Israel Aircraft Industry company has been building the Fouga trainer under licence

from France for many years and for 10 years has been building its own fighter, the Kfir, which is based on the stolen plans for a type of French Mirage jet.

Authorisation for development of the Lavi, which is based on the General Dynamics F-16 fighter, was given in 1980. It is to be powered by Pratt and Whitney's 1120 engine which is to be assembled at the Shemesh engines plant.

The U.S. Government has

been providing \$250m a year to fund the development costs of the Lavi. But recently Washington let it be known that even if the project is scrapped, as many in the Pentagon believe should be, this sum will still be granted to Israel as part of the military aid package.

Because of soaring costs at a time when ways are being sought to cut the defence budget, the Ministry of Defence is now considering abandoning the project. Instead of producing the Lavi, Israel may con-

sider a co-production deal with General Dynamics to assemble the F-16 in Israel, or with Northrop of the U.S. to help develop and build the F-20, according to a report in *Ma'ariv* newspaper yesterday.

Dozens of companies in the U.S. and a few in Britain have contracts with Israel Aircraft Industry to provide various elements of the Lavi which is due to be operational by 1990-91. It is not known what would happen to these contracts if the Lavi project is scrapped.

## World shipbuilding orders fall

By ANDREW FISHER, SHIPPING CORRESPONDENT

NEW world shipbuilding orders fell to their lowest level since mid-1983 in the last quarter of last year and were also well below actual production, Lloyd's Register of Shipping's latest figures show.

Japan showed a sharp drop in new orders, though most other major shipbuilding countries recorded rises, notably South Korea and the U.S. But West Germany and Spain were well down.

Total new orders booked in the last three months of 1984 were 30.7m gross tons against 31.4m tons in the third quarter and 32.5m tons in the final

quarter of 1983. This was well below the levels of the early and mid-1970s, the low point being reached in early 1979 with around 25m tons. The latest figure was the lowest since the second quarter 1983 level of just under 30m

Lloyd's said that the 3.8m tons of new orders placed during the fourth quarter of last year was about 1.2m less than total output during the year.

Orders received by Japanese yards, which had risen sharply in the third quarter, fell by 1.2m tons to 13.2m, while South Korea recorded a 265,000 ton rise to

5.8m tons. The number three country in the industry, Brazil, gained only 47,000 tons to 1.5m.

Nearly 70 per cent of the world order book is due for delivery by the end of this year, Lloyd's said.

Bentley reports from Tokyo: Japan's Transport Ministry has extended a two-year curb on shipbuilding industry production for another two years, beginning April 1, 1985.

Total shipbuilding volume has been set at 4.10m compensated gross registered tonnes for the year 1985-86 and 4m CGRT in 1986-87.

## European petrochemical groups form association

By TONY JACKSON

THIRTY OF Europe's biggest petrochemicals producers have formed the Association of Petrochemical Producers in Europe.

It will constitute a sector of the European industry body CEFIC.

APPE will replace the former petrochemical committee and petrochemical advisory committee within the CEFIC organisation. Its aim is to represent the industry to national and international organisations such as the EEC and the UN, and to act as industry spokesman in general.

Almost all the major European petrochemicals producers are represented. UK members are Shell, ICI and BP. Besides French, German and Italian producers, the European subsidiaries of U.S. groups such as Dow, Monsanto and Phillips have also joined.

The formation of a specific petrochemicals grouping within the European industry is a significant move in the context of pressures on European markets. The industry has expressed concern about forthcoming low-cost production from Saudi Arabia

Jurek Martin reports on a government-backed project to assist the private sector

## Japan moves to bolster research and development

BARRING UNFORESEEABLE Parliamentary complications, by October 1, Japan's Ministry of International Trade and Industry (MITI) should have in place a project designed to help remedy the country's perceived deficiencies in basic scientific and technological research and development.

This scheme, a year in the making and outlined in a recent Bill presented to the Diet, is a classic MITI device in that it involved relatively small amounts of Government funding but a good deal of Government-to-private sector co-operation and, though less clearly, direction.

As such, it invites comparisons with official policy in other nations, especially the UK and, to a degree, the U.S., where Government roles and budgets have contracted to buy — leaving 11.2m cubic metres outstanding — and from now to 1988 it was to have taken a further 63m.

US: of the extent to which it may be seen as another example of the often-attacked Japanese industrial policy at work, with its implications of hidden subsidies.

Mr. Hisashi Hosokawa, director of the industrial structure division of MITI's industrial policy bureau, sees nothing sinister and a lot constructive in the project. Indeed, he maintains strongly that Japan and the U.S. agree that sponsoring non-defence research and development is "a reasonable Government activity" so long as it stops short of official involvement in, or subsidy of, actual commercial production.

Total annual Japanese spending on R & D, according to Mr. Hosokawa, amounts to about ¥6,000bn (\$25bn), of which the private sector accounts for ¥4,000bn. As a percentage of national income, Japanese outlays are near the average for

OECD countries, though the government-funded share is well below the norm.

But, of private sector activity, ¥2,900bn goes into product development, ¥900bn into applied research and only ¥200bn into pure, or basic, R & D, Japan's supposed Achilles heel.

The MITI project would tackle this by setting up the Centre for the Research Facilitation on Fundamental Technologies (CRAFT). Its manifold purposes would include providing risk money to private companies with what are deemed worth while R & D schemes, and it would otherwise co-ordinate and perhaps, though to an unspecified degree, channel research energies into given directions.

True to form, the financial backing is modest: an initial foundation of ¥12bn (half from direct Government funds, a quarter from the Government-owned Japan Development Bank, and a quarter from the private sector); operating funds from the national budget have been set at ¥4bn for the initial six months and, presumably, roughly double that over a full fiscal year thereafter. But this would still only be equivalent to 4 per cent of what the private sector is now spending on basic R & D.

CRAFT will be staffed and run by private companies and independent experts and will pick its own projects, with MITI in the background. In practice, it is almost inconceivable MITI's influence will be that passive. Mr. Hosokawa also drew attention to the international aspects of the project. Foreign concerns, he says, may apply to CRAFT if they have bases in Japan or are engaged in substantive co-operation with Japanese companies. It is also intended to invite the participation of foreign researchers.

Whether this can amount to anything is another matter since the general policy of the Japanese government has not been to provide funding, or indeed many other favours, to foreign companies. But MITI is one of the more internationally-minded government departments — certainly more so than the Ministry of Education, under whose purview much Japanese academic and institutional research is conducted and with whom MITI's influence will be that passive.

At the very least, there will be keen interest in Japan and overseas in the course of this new project, if only because it is a MITI creation and the Ministry is reckoned to count, perhaps more than it actually does.

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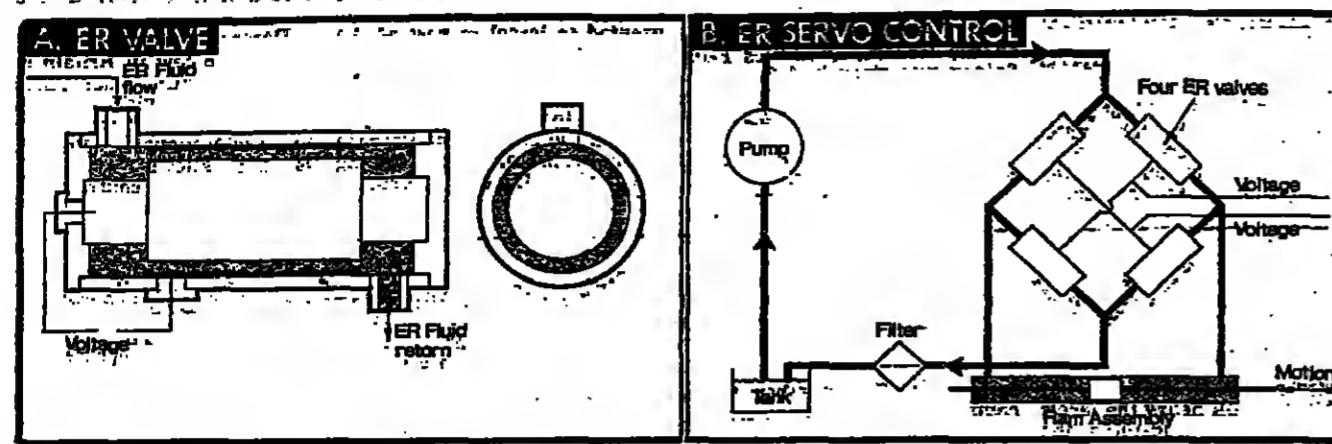
## TECHNOLOGY

EDITED BY ALAN CANE

CONSORTIUM FORMED TO DEVELOP APPLICATIONS FOR NOVEL FLUIDS

## Kitchen chemists get cooking

BY DAVID FISHLOCK, SCIENCE EDITOR



Laser Engineering's ER valve (A) and experimental servo control system (B) using a Wheatstone bridge of four ER valves to control a pump.

A STRANGER could have been forgiven for thinking that he had stumbled upon a clandestine cookery class at times during the discussion of "electro-rheological fluids" at the Institution of Electrical Engineers in London.

"Rarely can its hallowed Faraday Room have schooled the argot of so many disciplines simultaneously," said above all of kitchen chemistry.

An electro-rheological (ER) fluid is one whose mechanical properties — viscosity, for instance — change dramatically when an electric field is applied. An oil or paste can be switched instantly from a solid and back again. Speakers likened their ER fluids to porridge, to toothpaste, to

"A clutch that uses the ER principle was patented as long ago as 1947. Starch suspended in oil in a stable dispersion provides an early example of an ER fluid. One speaker said starchising flour and sunflower oil works too.

"It is dawning that if the bizarre properties of ER fluids are to find commercial uses, chemists and engineers must work closely to understand them and design stronger and less corrosive fluids. The challenge is 'attracting' such companies as ICI with its facility for synthesising new molecules, and a newly-declared interest in electronic chemicals."

All ER fluid is a suspension of small, porous particles in a non-conducting liquid. The particles are hydrophilic — water-attracting — and the carrier liquid is strongly hydrophobic.

When an electric field is applied to such a fluid, it "freezes" — ceases to flow until a certain shear stress is reached. That is a measure of the "strength" of the ER fluid.

Just how much progress ER fluids have already made in penetrating the engineers' domain is illustrated by a couple of speakers. Dr John Spriston, a lecturer in mechanical engineering at Liverpool University, who is being funded by the Ford Motor Company, is experimenting with what he calls "ER clutch plates".

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experimenting with what he calls "ER clutch plates".

When cool, the device draws only milliwatts of power, Dr Spriston said. But as the ER fluid gets hotter, the power demand accelerates rapidly — "thermal runaway", as he called it. "Temperature effects are a menace," he acknowledged.

If he can overcome them, he believes he is on the way to closed-loop control of a continuously variable transmission based on an ER clutch.

"In other words," as Douglas Brooks of Laser Engineering (Development) Ltd observed, ER fluids offer the prospect of a direct interface between electrical and hydraulic systems, with no moving parts.

Brooks described "demonstrations" in his laboratory of the servo control of 500-500 watts of hydraulic power with just a few watts of electrical power.

Laser Engineering, a defence contractor in the City of London, makes one of the more promising ER fluids available at present, consisting of fine particles — a few microns — of the polymer lithium polymethacrylate suspended in a chlorinated hydrocarbon oil. An electrical field can switch this thick "goo" into a substance 10,000 times stronger, and back to a goop again.

Laser Engineering is at the centre of a "club" of British industrial and university research groups interested in ER fluids. The industrial members — including Automotive Products, British Aerospace, Castrol, Dowty Rotol, GEC and ICI — help to fund a collaborative research programme managed by the London-based Electro-Rheological Research Syndicate Ltd, while each pursues its own product-oriented research. "GEC" Avionics, for example, has just applied for a patent on what may be the first commercial use in a test rig for printed circuits.

Douglas Brooks' work is financed by the syndicate, which he believes he is on the way to closed-loop control of a continuously variable transmission based on an ER clutch.

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Brooks described "demonstrations" in his laboratory of the servo control of 500-500 watts of hydraulic power with just a few watts of electrical power.

Effectively made a very simple servo valve system. It can switch a hydraulic pressure of up to 60 bar (1,000 lb per sq in) on and off at frequencies as high as 200 times a second. At 40 Hz, his pumping is beginning to develop 150 lb of thrust on the ram shown in the sketch. "We really are taking off," he said.

Such a scheme, involving simple, inexpensive machinery, sensors, could find a use in guided missiles. British Aerospace believe.

From the academic side of the syndicate comes a message that ER fluids are improving but still not to understand much less to improve. Dr John Cowgill of Bristol University, for example, described his own work on the ER fluid "GEC" oil. It is claimed to have a range of different field strengths, "concentrations", and field constants.

Dr Harry Stoeck, from Liverpool University, put shortly, says in the new chair of GEC Avionics professor of electrical and electronic engineering, "We have to prove that ER fluids are not only good for the electrical field, but also for the mechanical field".

He is, however, at present by a poor understanding of the mechanics involved. "In particular, the absence or a quantitative framework for the effects is hampering the development of improved fluids and the elimination of certain undesirable side effects."

By arranging four ER valves with much the same pressure drop in a Wheatstone bridge circuit (see sketch), he has

## Memory is the core of data back-up

Professional Personal Computing

BY ALAN CANE

THE JOURNALIST looked with satisfaction at his new personal computer complete with hard disk capable of storing 10M characters of information.

"I do not need to print my stories from the Winchester to type," he crowed. "It will take me years to fill that disk."

So it would. Unfortunately, a fault on the disk drive prevented most of his articles from being stored. "I'm not sure what's wrong with the disk," he said. "I'm not sure what's wrong with the disk," he said.

Low cost, efficient data storage is important for two reasons: first, the speed at which data and program instructions can be retrieved from memory is critical to the rate of operation of the computer; whether multimedia or micro.

Second, as our journalist found to his cost, stored data which is not properly backed up is next to impossible to retrieve.

Fifteen years or so ago (just prior to the start of the personal computing era), high speed storage involved a number of magnetic media including thin "plated" wire, and vacuum techniques were used to pack each core into a slot ready for threading either by hand or machine.

Despite the low cost per unit of information which can be achieved using semiconductor memory, several companies are

amongst its achievements in recent years. The information is stored in the form of a thin wire, and disk with a semi-cylindrical track in which the plastic coating was removed, leaving minute rings of magnetic material.

Vacuum techniques were used to pack each core into a slot ready for threading either by hand or machine.

The Amplex device contains the final stages in one box, a 10cm long, 10cm disk with a semi-cylindrical track in which the plastic coating was removed, leaving minute rings of magnetic material.

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It's time to give punch-clocks their cards.

IBI  
final  
bus

Communications

Optic fibres

for power

line links

THE FIRST installation of a fibre optic line linking a telephone exchange to a 132 kV electricity power line, to carry 4 telephones and signals link, has been successfully carried out by South Wales Electricity Board Engineers in Penrhynbrin, West Wales.

The pilot project, which has already attracted widespread interest, could open the way for the industry to develop its own communications networks along overhead and underground power lines.

At present, the electricity industry — which uses telecommunications extensively to control its networks — has either to rent circuits from telephone companies or pay high charges to maintain its own line.

It is claimed that the new system will be much more reliable, and will also reduce the cost of maintaining the network.

Amplex has incorporated its communications system in the system, using the high frequency of the power system to store information in a way which means it can be retrieved at any point in the system.

It will find uses in military systems, in power generation, information once stored in the system is permanent and it is never lost. It does not need power to maintain the state of the system, and it is not affected by power fluctuations.

Indeed, in the days when personal computing was still an expensive hobby, it was the Amplex system which was the most popular.

Today, professional personal computing is a major industry, and the Amplex system is still the most popular.

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## INTERNATIONAL COMPANIES and FINANCE

Bernard Tapie has risen fast via an unusual business strategy. Paul Betts reports

### Bankruptcy specialist builds an empire

"THE PESSIMISTS think I will break my neck in five months' time and the optimists say I'll probably break it in five years," says M. Bernard Tapie, the extrovert French entrepreneur who has built a FF 6bn (\$859m) conglomerate from a string of small and medium-sized bankrupt companies, recently sold a group of middle-aged managers in.

M. Tapie often addresses business and student seminars. "I do about one a week," he says. On one occasion he rolled up in his Turbo Porsche and immediately turned up the proceedings by his provocative business approach. "In France, you can either be regarded as a fool if you fail or you are suspected of being a crook if you succeed. I frankly prefer to be suspected."

He then explained why he goes round preaching his business views. "I think you have to shake up the French mentality which regards profits as something rather sordid."

In recent months, M. Tapie has become a French media star. He features on the covers of business publications and glossy magazines, rivaling at times the Grimaldi girls from Monaco for popular exposure. One moment he appears on television next to the French crooner Sacha Distel and the next in a documentary about the recession.

His name is always a lively subject of conversation at any business function. He provokes admiration in many people, including cabinet ministers and a number of bankers and businessmen. But he also provokes doubts, envy and distaste among many others. "If I really were all the things I read about myself, I don't think I would ever want to go out to dinner with the likes of me," he remarks.

In seven years, M. Tapie has taken over 45 bankrupt French companies in sectors ranging from health foods to bathroom scales to television to ski bindings to jeans and high fashion.

M. Tapie's technique is first to identify a bankrupt company



Bernard Tapie: a man in a constant hurry

in a sector where the competition is weak, since the recovery of the bankrupt concern will ultimately rest on its ability to compete in its market. "If a video tape recorder company ever goes bankrupt in France has no reason to die completely," he claims.

From a humble background, M. Tapie worked for several years as a business consultant specializing on bankruptcies, graduating from an undistinguished Paris engineering school and trying his hand both at motor racing and show-business. As a consultant he says, he discovered that he could probably run companies far better than the managers and owners he was advising. At the beginning he suffered some setbacks, including the colourful affair in which he tried to buy and resell four chateaux belonging to the exiled Central African emperor, Jean-Bedel Bokassa. But in retrospect, the Bokassa affair gave him huge media exposure at very little cost.

He is a compulsive communicator. M. Tapie says he is always sought to gain the biggest possible exposure at the lowest cost. His decision to sponsor a professional bicycling team including Bernard Hinault, one of France's most popular sports figures and a past winner of the prestigious Tour de France race, has helped give his group major marketing notoriety for some of its products.

M. Tapie's technique is first to identify a bankrupt company

The turnover of his group has increased from FF 5m in 1977 to about FF 6bn last year. He says all the subsidiaries of his group make money. The group itself earned about FF 135m last year. M. Tapie has continued to expand by recently acquiring control of Pile Wonder, the troubled French ski-technology manufacturer which will add another FF 1.5bn to his group's total sales this year.

M. Tapie's success largely rests on the mystery of France's complicated bankruptcy laws and a flair for picking up collapsed businesses with recovery potential. "One out of every two companies that files for bankruptcy in France has no reason to die completely," he claims.

He is now seeking to strengthen his ski-binding subsidiary "Look" by expanding its product range. In the fashion business, he has taken control of Gres, one of the venerable French house couture houses, and a fair for picking up collapsed businesses with recovery potential. "One out of every two companies that files for bankruptcy in France has no reason to die completely," he claims.

His companies are all meeting their debt repayment obligations in time, he declares. His group's total debts amounted to FF 1.45bn last year; this year will be added some FF 600m debt from the recently acquired Wonder battery company. Moreover, M. Tapie says he is now unlikely to buy up new companies in new sectors. Instead, he intends to concentrate in his current range of business activities which could, of course, involve new acquisitions. He is also looking with increasing interest at opportunities abroad, especially in the U.S.

M. Tapie's conglomerate building appears to have entered into what he calls a "consolidation pause," but this is likely to be short lived. Youthful and good looking, he is a man who seems to be in a constant hurry. He now also has to live up to an image which has transformed him into a national figure. Only the other day Le Monde, the Paris afternoon newspaper, referred on its front page to a public opinion poll on the kind of government the French dream of. Apart from the usual crop of leading political figures, the poll suggested that the French would like to see in a government the likes of Yves Montand, the actor and singer, Commander Jean Jacques Cousteau, the marine expert, and Bernard Tapie.

Indeed, M. Tapie seems keen to negotiate a deal with SAFT, the battery subsidiary of the large French nationalised CGE group. Wonder had a loss of FF 50m last year and M. Tapie says it will report a profit of about FF 50m this year after restructuring and the reduction of about 1,000 jobs out of a total of 2,400 jobs. He claims productivity has already sharply improved at Wonder.

Many of M. Tapie's critics think that his conglomerate

could fall apart as quickly as it was erected. They argue that M. Tapie has benefited from the French bankruptcy system allowing him to freeze debts for a number of years, but as he accumulates more companies and more debts he will have to face eventually the day of reckoning.

M. Tapie rejects these criticisms and suggests there are a lot of people just waiting for him to put a foot wrong. "They are often the same people who come to me with business proposals but who in public go around saying my businesses are not sound."

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# Sun Life: lighting the way with new ideas



#### Sun Life: bright ideas, expertly developed

New T-Plan for frozen' pensions.

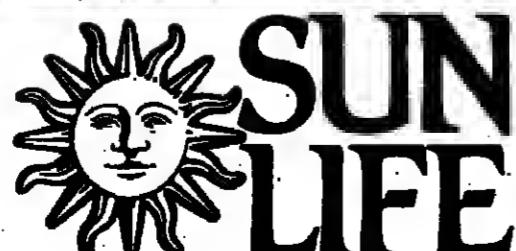
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#### NOTICE OF REDEMPTION To the Holders of

### Queensland Alumina Finance N.V.

8 1/4% Collateral Trust Bonds Due 1987

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Queensland Alumina Finance N.V. Collateral Trust Indenture dated as of April 1, 1972, U.S. \$2,500,000 principal amount of the above described Bonds have been selected for redemption on April 1, 1985, in lieu of a redemption for the purpose of the Sinking Fund, at the principal amount thereof, together with accrued interest to said date, as follows:

Outstanding Bonds of U.S. \$1,000 Each of Prefix "M" Bearing Serial Numbers

Ending in the Following Two Digits:

12	13	25	26	33	40	43	44	50	53	57	58	71	73	77	79	83	90	92	97	98
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Also Bonds of U.S. \$1,000 Each of Prefix "M"

Bearing the Following Serial Numbers:

120	2120	4120	6120	8120	10120	12120	14120	16120	18120	20120	22120	24120
-----	------	------	------	------	-------	-------	-------	-------	-------	-------	-------	-------

On April 1, 1985, the Bonds designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for public and private debts. Said Bonds will be paid, upon presentation and surrender thereof, with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 300 Park Avenue, New York, New York 10022, or (b) subject to a prior notice of 30 days to the main office of Morgan Guaranty Trust Company of New York, 1000 Avenue of the Americas, New York, New York 10036, or (c) at the main office of Bank Moës & Hooge NV in Amsterdam, Banque Internationale à Luxembourg S.A. in Luxembourg, Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to, a United States dollar account with a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 20% if payee is not recognized as exempt recipient or to provide the payee agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-8, certifying under penalties of perjury that the payee's taxpayer identification number (TIN) is correct and to provide their correct taxpayer identification number. The Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please check to provide the appropriate certification when presenting your securities for payment.

Coupons due April 1, 1985 should be detached and collected in the usual manner.

On and after April 1, 1985 interest shall cease to accrue on the Bonds herein designated for redemption.

Following the aforesaid redemption, \$8,000,000 principal amount of the Bonds will remain outstanding.

QUEENSLAND ALUMINA FINANCE N.V.  
By JOHN T. LABUC, Managing Director

Dated: February 26, 1985

#### NOTICE

The following Bonds previously called for redemption have not as yet been presented for payment:

1252	2252	3252	4252	5252	6252	7252	8252	9252	10252	11252	12252	13252	14252	15252	16252	17252	18252	19252
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2264	3264	4264	5264	6264	7264	8264	9264	10264	11264	12264	13264	14264	15264	16264	17264	18264	19264
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We are pleased to announce the following appointments:

#### Administrative Managing Director

M. JOHN DEMIRJIAN  
ANDREW J. MELNICK

L. F. ROTHSCHILD, UNTERBERG, TOWBIN  
MEMBERS ALL LEADING EXCHANGES

55 Water Street, New York, New York 10041

#### Company Notices

U.S. \$150,000,000

#### Chemical New York Corporation (Incorporated in Delaware)

#### Floating Rate Subordinated Notes Due 1996

Notice is hereby given that, in accordance with the provisions of the Notes, the interest amount payable on 6th March, 1985 in respect of each U.S. \$10,000 principal amount of the Notes will be U.S. \$204.45.

This payment represents interest accrued for the period from 26th November, 1984 to 23rd February, 1985 inclusive.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$250,000,000



#### Kingdom of Spain

#### Floating Rate Notes Due 1997

In accordance with the provisions of the Notes, notice is hereby given that for the six month interest Period from 25th February, 1985 to 27th August, 1985 the Notes will carry an Interest Rate of 10% per annum. The interest amount payable on the relevant Interest Payment Date which will be 27th August, 1985 is U.S. \$254.17 for each Note of U.S. \$5,000.

Credit Suisse First Boston Limited  
Agent Bank

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01-5802 6178. PETER BROOK—Yorshire  
COUNTRYSIDE, 10, Old Bond St., W1.  
01-5802 6330. There, until 6.30.

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## UK NEWS

**BL price rises undercut rivals**

AUSTIN ROVER, part of the state-owned BL group, will maintain an aggressive approach to car pricing this year, John Griffiths writes.

It announced an average price increase on its cars and vans of 3.1 per cent, well under the 4.1 per cent increase announced by Ford and 3.6 per cent announced by Vauxhall/Opel.

The effect of these increases, part of a general round of car price rises, is to make Austin Rover's 1.3L Montego, its main contender in the fleet car market, £125 less than Ford's 1.6L Sierra, and the 1.3L Maestro hatchback £106 less than Vauxhall's Astra 1300L.

The price increase does not affect models already in stock, and Austin Rover said it would take "some weeks" for the increases to become fully effective.

The increases were announced as Austin Rover continued its trial before Vauxhall/Opel in the car sales charts for the second month in a row. After 20 days of sales in February, Ford is leading the market with a 29.84 per cent market share, Vauxhall/Opel has 20.72 per cent and BL, which includes Range Rover sales as well as Austin Rover models, has 24.13 per cent.

In January, BL had a 19.5 per cent share, compared with 26.84 for Vauxhall and 24.13 for Ford.

Volkswagen/Audi also increased its prices by an average of 3.5 per cent yesterday, while BMW (GB) imposed an additional price rise averaging 1 per cent, for which it blamed the fall in the value of sterling against the D-Mark.

CONSTRUCTION industry leaders are preparing detailed assessments of what the Government needs to spend on roads and other projects and the cost of creating jobs in the construction industry.

The Group of Eight - the heads of the construction industry's employers' organisations, trades unions and professional bodies - met environment ministers Mr Patrick Jenkins and Mr Ian Gow and Mr Peter Rees, the first secretary of the Treasury.

After the talks the Group attacked the Government's construction policies and described the Treasury's attitude as "disappointing and unrealistic."

IMPROVEMENTS in the Government's insolvency Bill to protect shoppers who lost money when traders went bankrupt were urged by Mr Michael Montague, chairman of the National Consumer Council.

There was nothing in the Bill, he said, to stop the "incompetent or rogue trader who makes a practice of doing customers out of their money, liquidating the company, then starting up all over again under a new name."

CHANGES in the relationship between the Bank of England, the UK banks and their auditors are called for in a report by Greaveson Grant, the London stockbroking firm.

Mr Tim Clarke, the firm's banking analyst, said problems of accounting for Latin American debt and the recent Johnson Matthey Bankers crisis had created uncertainty over bank shares in the stock market.

He said the Bank of England and auditors should be free of the constraints, by changes in the law if necessary, which prevented them from communicating with each other.

BRITISH Caledonian will start services from Gatwick airport, London, to Jeddah and Dhahran in Saudi Arabia from March 31.

This follows approval by Saudi Arabia of the route transfer from British Airways under the UK Government's "route-swap" plan. In return, BA will take over BCal's South American network.

Plans for BCal to fly to Riyadh, the capital of Saudi Arabia, are still under discussion.

GEC High Voltage Switchgear is making 310 workers redundant at its Manchester and Stafford works and putting most of the remaining workers at Stafford on short time working.

The company, a subsidiary of the General Electric Company, said world demand for high voltage switchgear has dropped by about 50 per cent in the past three years. GEC, a relatively small supplier, had increased its market share, but not enough to offset the slump.

SHERPA vans worth £10m at showroom prices have been ordered from BL by the Post Office. The 1,000 vans, all with diesel engines, will be delivered before November this year. Earlier this month the Post Office ordered 2,000 smaller diesel Escort vans from Ford.

**Thomson move may provoke tour price war**

BY ARTHUR SANDLES

THOMSON Holidays, Britain's biggest tour operator, has launched a programme of 100,000 low-cost holidays to Spain for the summer. The action raises the prospect of a third year of price wars in the recession-hit UK travel industry.

The holidays represent a substantial reduction on normal Thomson prices, with a discount of as much as £144 on a two-week holiday. But there may be surcharges and there is no choice of hotel. Although the company has not directly cut the prices of its main summer programme, the move is unlikely to be ignored by its main competitors.

Mr John MacNeil, managing director of Thomson Holidays, said the Spanish market was down by about 30 per cent compared with 1984. He said the reasons were price increases, surcharges, the UK miners' dispute, the fall in the value of sterling, stories of violence in some resorts and a change in travel fashion. Holidays to Greece, Yugoslavia, Tunisia and Portugal had been selling well.

Horizon, another big tour operator, said last night that it did not intend to reduce the prices of its main brochure holidays. Its brochure was relaunched last December to bring its 1985 summer prices into line with competitors.

The company said, however, that it would announce later this week the first of a series of special price offers which would be made through the season.

**Hurd renews call for political talks on Northern Ireland**

BY OUR BELFAST CORRESPONDENT

MR DOUGLAS HURD, the Northern Ireland Secretary, yesterday made a renewed appeal for political negotiations on a day when Unionist parties said that Mr John Hume, Leader of the Social Democratic and Labour Party, had slammed the door on talks by meeting the IRA.

Mr Hume secretly met IRA members in the Irish Republic at the weekend, but walked out after five minutes when the IRA said they wanted the talks recorded on videotape.

Mr James Molyneaux MP, leader of the Official Unionist Party, and the Rev Ian Paisley MP, of the Democratic Unionist Party, said they had warned Mr Hume that he would be jeopardising planned inter-party discussions and they now saw no point in talking to him.

Mr Hurd said an upsurge in IRA activities in the past week had reinforced the need for political dialogue. It was hard to see how devolution could be achieved unless the constitutional parties were prepared to discuss how political norms could be restored.

The timing and the mode of discussion can be considered but there is an inescapable need for rational discussion between those who lead the constitutional political parties," he said.

The IRA activities emphasised that it was pointless to talk to people so irredeemably dedicated to the cause of violence. It was also clear that a normal political process could prosper without a robust security policy directed towards the complete eradication of terrorism. This policy was constantly being improved. It was within the law and answerable to the courts, he said.

Brendan Keenan writes: Security forces in Northern Ireland are assessing the implications of the capture of two Belgian-made FN rifles and a Ruger rifle after the shooting of three alleged Provisional IRA

members in Strabane, County Tyrone, at the weekend.

The guns are not part of the usual IRA armoury and their discovery follows reports that the IRA is dissatisfied with its traditional weapons.

The proviso apparently believes that the modern body armour, or flak jacket, as it is commonly called, issued to troops and police is capable of stopping a bullet from the high velocity Armatite, which is based on the U.S. Army M-16 rifle.

The Armatite fires a 5.56mm round, but one of the FN rifles found in Strabane was of the heavier 7.62mm calibre. The IRA may be looking for weapons which are more effective against the latest body armour, although it was emphasised yesterday that the British Army is exchanging its present 7.62mm self-loading rifle for a 5.56mm weapon.

Provisional sources claim that in some recent attacks, members of the security forces were hit in ambushes with Armatite rounds but got to their feet afterwards, shaken but apparently not injured. The Armatite would make no comment on the claim.

The IRA is known to be short of weapons and supplies at present, although the Strabane haul also included armour-piercing grenades of a kind not discovered before.

**Electricians' union will teach skills to Chinese students**

BY PHILIP BASSETT, LABOUR CORRESPONDENT

CHINESE STUDENTS are to be trained in electronics and computing skills by the Electrical, Electronic, Telecommunications and Plumbing Union (EETPU) in what is thought to be the first venture of this kind by a UK trade union.

The proviso apparently believes that the modern body armour, or flak jacket, as it is commonly called, issued to troops and police is capable of stopping a bullet from the high velocity Armatite, which is based on the U.S. Army M-16 rifle.

Although training of students and employees from non-UK countries, including China, is commonplace among British companies and universities, no UK union is believed to have taken such a step before.

Mr Dave Rogers, head of the union's technical training, who will be leading the Chinese trip, said yesterday: "Why shouldn't unions be closely identified with something in the interests of their industry, and of their country?"

Under arrangements worked out between the EETPU and the All-China Federation of Trade Unions, a group of 24 Chinese students, all technical personnel, will receive eight weeks of specialised training with the union.

Recent Government links with China have included a visit by Mrs Margaret Thatcher, the Prime Minister in 1983, an industrial trade mission led by Lord Young, Cabinet minister with special responsibility for employment, and an agreement on space technology collaboration.

Mr Hammond said the venture was not one of exclusive concern to the union. "Our hope is that this practical international help will make its contribution to improved trade and relations between Britain and China."

**'Abuse of power' by food retailers**

By CARA RAPORT

BRITAIN'S food manufacturers yesterday accused food retailers of "abuses of commercial power."

Sir Derrick Holden-Brown, chairman of Allied Lyons and president of the Food Manufacturers' Federation (FMF), said at yesterday's annual FMF conference: "There is a need for some clearer rules in order to protect the interests of everyone involved in the food chain."

The Office of Fair Trading is at present investigating claims that food retailers exert unfair pressure on their suppliers.

"Our preference would be for clearly-spelt-out practices which all parties voluntarily abstain from using, in the knowledge that they are liable to be investigated if they do use them," said Sir Derrick.

Sir Derrick said that these practices include the arbitrary dropping of branded products from supermarkets, extending payments beyond the terms of suppliers' contracts and indulging in promotional price-cutting of branded products.

On the food sector in general, Sir Derrick said that the industry was still 20 per cent less competitive than its EEC competitors, in terms of unit labour costs, in spite of the fall of sterling.

He said there was little prospect of real growth in the food sector in the next year, but companies "should move quickly to take advantage of shifting consumer tastes within the market."

Andrew Gowen writes: Environmentalists are today stepping up their campaign for tighter controls on the supply and use of agrochemicals, with the publication of a report detailing 103 allegedly damaging incidents involving pesticides.

In the report, sent to MPs preparing for the second House of Commons reading of the Government's Food and Environment Bill, the conservation group Friends of the Earth presents extensive evidence of illness apparently caused by intensive pesticide spraying.

In several cases people were reportedly forced to move home to escape pesticides, and in more than 12 instances pesticides are said to have caused the death of domestic animals.

The report blames the rapid growth of intensive industrial-style agriculture for increasing chemical damage to the countryside. It is particularly critical of intensive crop spraying from the air, and claims that present controls over aerial spraying are "inadequate and frequently unenforced."

It also says that the chemical industry's existing voluntary controls over supply of pesticides - known as the Pesticide Safety Precautions Scheme - is being violated on a large scale.

Intasun, the second biggest UK tour operator, said it was surprised by Thomson's decision. "All our divisions had a better booking period last week than they had a year ago," the company said. "We said that things would pick up late and they have. We still think there will be a shortage of holidays in the High season."

Intasun will respond by producing its own range of low-priced, early season offers. "These will not only be surcharges and there is no choice of hotel. Although the company has not directly cut the prices of its main summer programme, the move is unlikely to be ignored by its main competitors.

Horizon, another big tour operator, said last night that it did not intend to reduce the prices of its main brochure holidays. Its brochure was relaunched last December to bring its 1985 summer prices into line with competitors.

The company said, however, that it would announce later this week the first of a series of special price offers which would be made through the season.

The company emphasised that it was pointless to talk to people



Douglas Hurd: 'Inescapable need for discussion'

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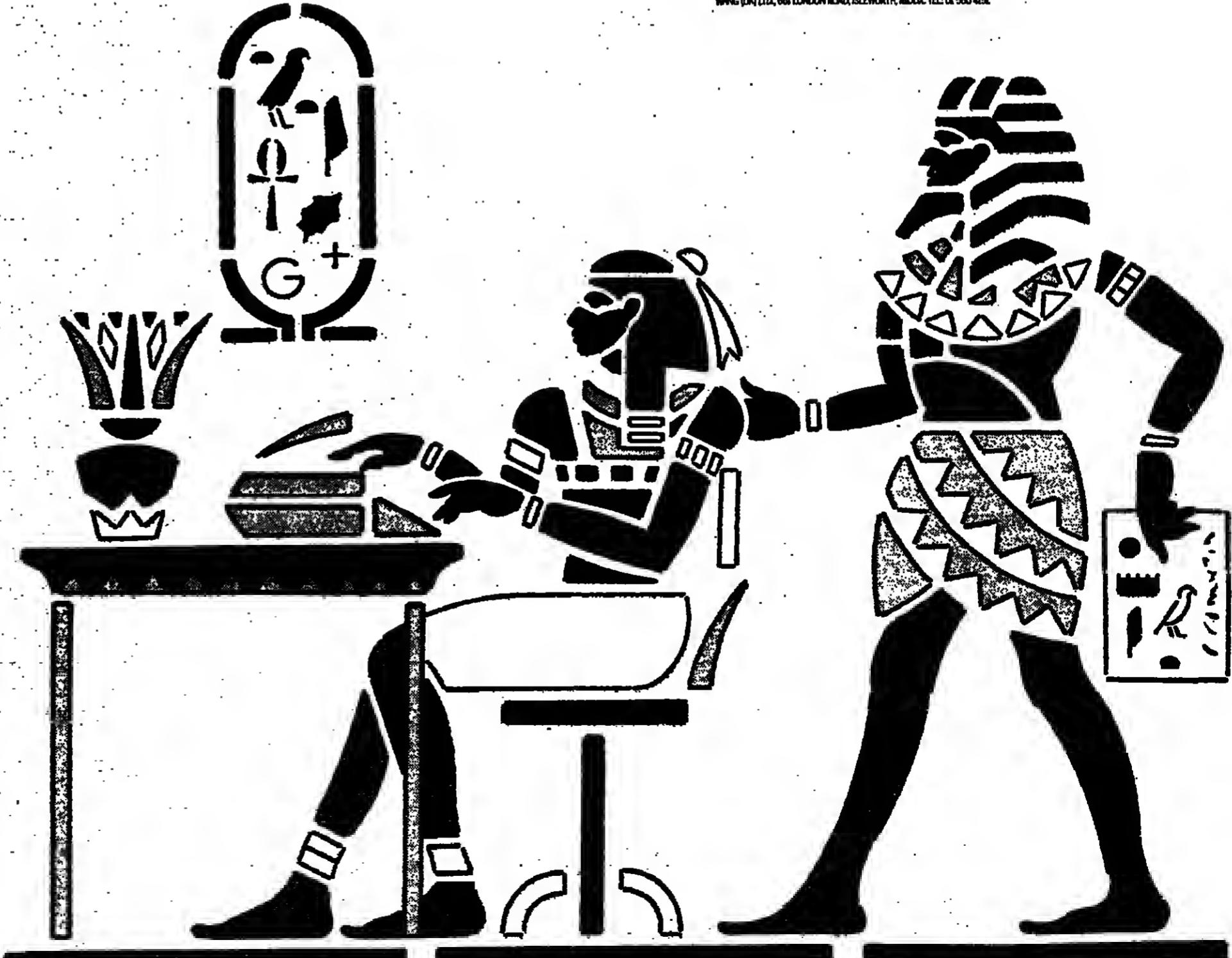
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## Company Notices



THE RANDFONTEIN ESTATES GOLD MINING COMPANY,  
WITWATERSRAND, LIMITED  
(incorporated in the Republic of South Africa)

DIVIDEND No. 99  
ON SHARE WARRANTS TO BEARER

Pursuant to the Notice published on 21st December, 1984 members are informed that the rate of exchange at which payments of the above dividend will be received will be the rate of 1 Rand or 100 cents equals 44.273019s United Kingdom currency. The gross dividend payable by the United Kingdom Paying Agents is therefore calculated as £1,000,000.00. It is further informed that payment of Dividend No. 99 will be made on or after 8th March, 1985 upon presentation of Coupon No. 99 at the London Bearer Office of Hill Samuel & Co. Ltd., 45, Beach Street, London EC2P 2LA.

Amount Payable  
(U.K. Currency)

Equivalent in United Kingdom currency of dividend declared  
Less: South African Non-Resident Shareholders Tax of 13.10%  
Less: United Kingdom Income Tax of 18.90% on the gross  
DECLARATION IS LODGED WITH COUPONS 31/12/84 ON THE PROS  
Dividend (See Notes 1 and 2 below)  
AMOUNT PAYABLE WHERE COUPONS ARE LODGED  
AMOUNT PAYABLE WHERE COUPONS ARE NOT LODGED  
DECLARATIONS

283,328  
38,645  
223,7924  
38,6457  
185,8467

Coupons must be listed in duplicate on forms obtainable from the London Bearer Office on any week-day Saturday excepted at least seven clear days before payment is required.  
BARNATO BROTHERS LIMITED  
London Secretaries  
D. R. Frith  
Secretary

99 Bishoengate,  
Johannesburg, S.A.  
25th February, 1985.

NOTES:  
(1) The gross amount of the dividend for use for United Kingdom Income and  
as Under the Double Taxation Agreement between the United Kingdom and  
the Republic of South Africa, the dividend is taxable in the United Kingdom.  
The tax credit available to the dividend is allowable as a credit against the United  
Kingdom Tax on gross dividend of 13.10% instead of at the standard rate of 30% represents  
an allowance of credit at the rate of 13% in respect of South African  
Non-Resident Shareholders Tax.

JOHANNESBURG CONSOLIDATED INVESTMENT  
COMPANY, LIMITED

(incorporated in the Republic of South Africa)

NOTICE TO HOLDERS OF SHARE WARRANTS TO BEARER

DIVIDEND No. 718

Pursuant to the Notice published on 23rd January, 1985 members are informed that the rate of exchange at which payments of the above dividend will be received will be the rate of 1 Rand or 100 cents equals 44.273019s United Kingdom currency. The gross dividend payable by the United Kingdom Paying Agents is therefore calculated as £1,000,000.00.

holders of Share Warrants to Bearer are informed that payment of Dividend No. 718 will be made on or after 11th March, 1985 upon presentation of Coupon No. 118 at the London Bearer Office of Hill Samuel & Co. Ltd., 45, Beach Street, London EC2P 2LA.

Amount Payable  
(U.K. Currency)

Equivalent in United Kingdom currency of dividend declared  
Less: South African Non-Resident Shareholders Tax of 13.10%  
Less: United Kingdom Income Tax of 18.90% on the gross  
AMOUNT PAYABLE WHERE COUPONS ARE LODGED  
AMOUNT PAYABLE WHERE COUPONS ARE NOT LODGED  
DECLARATIONS

88,5460  
11,5995  
76,9465  
14,9543  
81,9822

Coupons must be listed in duplicate on forms obtainable from the London Bearer Office and deposited for examination on any week-day Saturday excepted at least seven clear days before the payment date.  
BARNATO BROTHERS LIMITED  
London Secretaries  
D. R. Frith  
Secretary

99, Bishoengate,  
Johannesburg, S.A.  
25th February, 1985.

NOTES:  
(1) The gross amount of the dividend for use for United Kingdom Income and  
survivors' surtaxes is 88,5460p per share.  
(2) Under the Double Taxation Agreement between the United Kingdom and  
the Republic of South Africa, South African Non-Resident Shareholders  
Tax applicable to the dividend is allowable as a credit against the United  
Kingdom Tax on gross dividend of 13.10% instead of at the standard rate of 30%  
the reduced rate of 13% instead of at the standard rate of 30%  
in respect of South African Non-Resident Shareholders' Tax.

WILLIAMS & GLYN'S  
(NEDERLAND) B.V.  
U.S. \$100,000,000  
11% GUARANTEED BONDS 1993  
NOTES: The Bonds are the first issue of  
the Annual Report and Accounts of  
the Royal Bank of Scotland Group PLC  
for the year ended 30th September 1984  
will be paid by the Paying Agents  
on the 21st February 1985.

## Art Galleries

WILLIAMS DRUMMOND AT BURY STREET  
GALLERY, 11, Bury Street, W1. Exhibition  
of Early British Watercolours.

WILL THE abolition of the Greater London Council save anybody any money? As the Government's resolve to push ahead remains firm and the execution time of midnight on March 31, 1986 draws nearer, this question becomes harder rather than easier to answer.

As more and more of the complex financial issues unravel, the most optimistic assumptions about savings have been scaled back. Indeed, it now seems that, whatever the political merits and demerits of abolition, the financial result could be minimal: savings, or, perhaps, no savings at all unless, a book published today suggests, some service cuts or "policy" savings are also introduced.

When Mr Tom King, former Environment Secretary, published the first estimate of public spending in March 1983, he thought the savings eventually accruing from abolition of the six English metropolitan county councils and the GLC might rise to £120m and 9,000 jobs, with first-year transitional and redundancy costs of between £20m and £70m. Civil servants warned him, however, that any estimate would be a hostage to fortune and the chances were that these back-of-an-envelope figures would be badly wrong.

In October 1983, therefore, (by which time Mr Patrick Jenkins had become Environment Secretary), the *White Paper* on abolition, "Streamlining the Cities", carefully avoided any estimates, warning simply "it will save money, after some transitional costs."

It quickly became clear that the already controversial proposals were not going to enlist the support of commerce and industry or Tory local and central government politicians unless savings could be promised. So when the Local Government Bill was published last November the financial memorandum said annual savings of around £100m a year would be achieved although there would be heavy transitional costs including £40m redundancy payments in 1984-87. Local authority manpower would fall by 8,000.

The Government's view is that about 50 per cent of the total figures apply to the GLC.

The target of £50m savings from the GLC represents only about 5 per cent of the council's £1bn annual current spending. Nevertheless, in these days of tight public spending limits and penal London rate bills, any savings would be widely welcomed, particularly by com-

mercial and industrial ratepayers. If they could be achieved through less duplication, higher efficiency and no service cuts, so much the better.

To meet the Government's targets some 4,000 GLC jobs would have to be lost. The GLC employs 22,000 staff and contrary to the popular public image of an overblown bureaucracy only 8 per cent of staff are administrative and managerial, with another 13 per cent in clerical grades. On average, around 60 per cent of local government expenditure goes on personnel costs including pay, but only 17 per cent of GLC expenditure goes this way. So each GLC employee costs about £2,000 a year and total employee costs £4,000.

If 4,000 GLC jobs could be cut, it would save about £30m annually in years after the impact of redundancy pay. But how could these jobs be saved when no functions are to be lost? A third of all GLC jobs — 7,000 — are in the fire-fighting service and they must be assumed to continue or increase. This means the 4,000 would have to be found from the remaining 15,000 employees — a cut of more than 25 per cent.

After fire-fighters the four largest groups of employees are professional and technical staff — architects, surveyors, engineers etc (3,875); clerical staff (2,828); specialist staff — computer programmers, work study staff etc (1,925) and workers in support services — cleaners, catering etc (1,350).

As all the new joint boards and committees which will take over most of the GLC services after 1986 will need their own administrations it is difficult to see how most of these employed groups will be able to shed many staff. The London boroughs may be able to absorb part of their extra workload with existing staff but the lion's share of the GLC — around 70 per cent by expenditure — is not going to the boroughs.

As the Inner London Education Authority is to survive but become a directly-elected body, it is likely to remain at County Hall, which the Government was at one time hoping to raise £100m by selling. It is likely therefore that, to minimise new costs as well as for continuity, many of the new bodies will also be housed in County Hall.

The only scope for major redundancies appears to be in the professional and technical staff sector.

But the Government's target is not as wild as critics suggest.

## UK NEWS

## Savings riddle over abolition of the GLC

By Robin Pauley



GLC WHERE THE MONEY GOES 1983-4



for her council's ratepayers. The very complicated problem is this. The Cities of London and Westminster are so wealthy in highly rated commercial property that they jointly give about £70m to be shared out among other, less wealthy inner London boroughs. Their domestic ratepayers are insulated from the effects of this transfer but it costs non-domestic ratepayers about 8p in the pound.

After abolition, a new problem of unequal resources arises throughout Greater London which the Government proposes to relieve by increasing this share-out to the inner and outer London. A third borough, Kensington and Chelsea, will become a contributor and the burden will be shared by domestic ratepayers. This heralds a substantial increase in the rate burden for domestic and non-domestic ratepayers right across the Tory heartland of central London.

This equalisation problem could be a major burden for commerce and industry. A large West End store, for example, with a current rate bill of £1.4m, pays £72,800 towards equalisation. Under the new proposals, this would rise to between £200,000 and £280,000. The burden falls across the key commercial centre of London, the City, Westminster and Chelsea.

So, within all these complexities, it appears that some boroughs might gain a little and few might lose a lot from abolition. Overall, major net savings look unlikely and a lot of luck and improved efficiency might be needed just to keep the overall costs of running London at the same real level as under the GLC.

As the issues become clearer and more detailed explanations appear for the unlikelihood of savings, the Government could find itself compelled politically to ensure that rate bills appeared to fall. But it would then have to consider the Treasury's view put forward internally last year that savings were unlikely without very major cuts in local government manpower, which in turn means big cuts or elimination of some services — political thorn yet prickly than abolition itself.

Beyond all Ken's analysis of the GLC's financial problems, by Robin Pauley, *Stewart, Lansley & Andrew Forrester*, published today, by Fourth Estate, £4.95.

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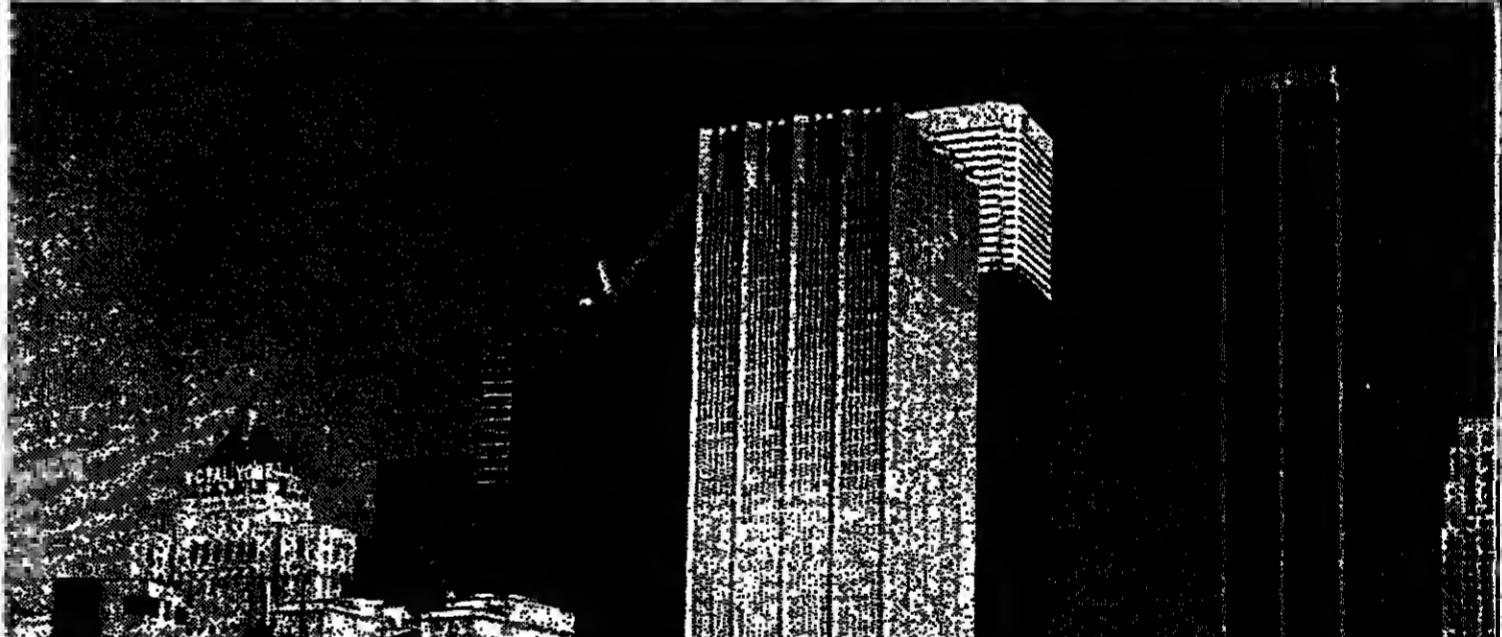
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PHILIPS

## THE ARTS

Visual arts/By William Packer

## Provincial initiatives

It is a constant and fair reproach to me that, giving too much space and time to the exhibitions and work to be found in London, I allow the many fine things going on elsewhere to pass virtually unremarked. It is indeed a problem. Every New Year I resolve to travel more, and certainly to try to catch the major show on tour before it ever comes to London. Every year soon, too soon, I am overtaken and embarrassed by events, caught up by the Renoirs, Chagalls and St Ives, as it were, of every season, and even Oxford or Bristol or Brighton or Southampton seem an impossible world away.

The borer is that not one but all four of the major shows I cover today, though now in London, are in every sense the creatures of provincial initiative, and there is yet another (the Peter Greenham at the Royal Academy) that I must hold over a week or two. And of those five I admit that three were set up by the admirable Museum of Modern Art in Oxford, and a fourth was shown there only last month.

This little game of odd man out happens to have five answers, but the one I take today is simple enough: all the work, so different as it is in kind, comes from abroad, and each show offers us a definitive and scholarly view of its subject. If our cultural insularity is notorious, it is only fair to say, for the visual arts at least, that it is not the deliberate fault of our great institutions. Though their spirit is willing, too often their wheels are well directed rather than well oiled, and roll exceeding slow. Here we have small and independent organisations working in the same field with conspicuous energy, discretion and intelligent opportunism to bring us exhibitions that would not disgrace the grandest, most prestige-laden museum in the world.

The fine art we know well enough, and now here at last is the design in significant quantity, charming, decorative and exciting by turns, the textiles especially striking in their gaiety and socialist fervour, the ceramics at once loyally figurative and descriptive, with the

world, and yet are pertinent, enlightening, and break new ground.

Oxford's three initiatives may be taken in turn, if only to demonstrate the scope of such activity, and by implication the nature of the opportunity. Perhaps most remarkable of them is *Art into Production*, an exhibition of Soviet ceramics, textiles and fashion of the period immediately after the Revolution (at the Crafts Council Gallery in Waterloo Place until March 31) is again of work from the Communist bloc, and again of material never seen here before. East Germany has taken part in the past two Venice Biennales, and though we no longer expect any such official endorsement of art from a Communist state to mean mere Socialist realism propaganda, even to the raw, ambiguous power, the incipient violence in the painting shown in 1982 came as something of a shock. Last year the surprise had gone, but most certainly the authority remained, and it was quite clear that some of the most extraordinary and vital of contemporary painting was being done on the other side of the wall.

This show covers something of the same ground, but is not limited to it, and it says much for the perception of David Elliott (now the director of the Museum of Modern Art) and his Independent eye, that at the suggestion of the East Germans he began his work on the project in 1981 and his show opened coincidentally with Venice last summer.

The work is all figurative, and the tradition to be discovered is the obvious one of expressionism in its several strains, whether of Grosz and Dix, or Beckmann, or the Neue Sachlichkeit of Schad and Schlieter and Hubbuch, or the direct, fearful scrutiny of Schiele.

Volker Stelzmann's hard realism is most impressive, and so, too, the domestic tableaux of Sighard Gille, so close in sympathy and spirit to Beckmann; but it was especially taken by the life paintings and drawings of Hubertus Giebe, whose bleak, and roll exceeding slow. Here we have small and independent organisations working in the same field with conspicuous energy, discretion and intelligent opportunism to bring us exhibitions that would not disgrace the grandest, most prestige-laden museum in the world.

## The Golden Legend/Elizabeth Hall

Arthur Jacobs

"I think this is the best thing I've done, don't you?" said Arthur Sullivan in presenting a copy of *The Golden Legend* to Ethel Smyth, who felt compelled to tell him that in her opinion his masterpiece was *The Mikado*. History having declared itself on her side, *The Golden Legend* has fallen into the dustbin alongside countless "tautias" and oratorios by other, less interesting Victorian worthies. But next year, to celebrate the centenary of the work, Sir Charles Mackerras will direct a performance at Leeds, its birthplace; and on Sunday a modest revival by the Chelsea Harmonic Society (amateur choristers plus the professional New Symphony Orchestra) was said to be the first such London revival for about 40 years.

Though framed by Christian moralising, it is in effect an opera for the concert-hall. There are six clearly located scenes with prologue and epilogue, complete with stage directions such as "Struggles at the door, but cannot open it"—accessible to Victorian audiences in their printed programmes, though omitted on this occasion. The mysteriously sick German prince and the "pure" peasant maiden willing to sacrifice herself for him make less impression than the character of Lucifer, an agreeably humorous devil-like Mephistopheles in another Victorian favourite, Berlioz's *Donation of Faust*.

Unfortunately, Sullivan's libretto, the music critic Joseph Bennett, rugged the mother's part even duller than Sullivan left it.

Mr de Rivera, conducting, mistimed the interval; it comes more effectively after the first of the big choruses, not after a quieter earlier scene.

He directed a cautious performance, perhaps the only possible kind with a single orchestral rehearsal. John Noble, that stalwart of so much of the English repertory, commanded the platform as Lucifer (and also sang the minor role of the forester). Wynford Evans gave a mostly pleasing account of Prince Henry's part, but neither the topmost nor the lowest notes of Elsie's part suited Una Barry. Morag Nicholson made the mother's part even duller than Sullivan left it.

Mr de Rivera did not trust his choir (the Society's own singers plus those of Farnborough School) to sing the once-famous "O, gladsome light" unaccompanied. But they did well, and a sufficient audience of Sullivan devotees gave the work a cordial reception. Now who will revive that oratorio whose Victorian popularity Sullivan sought to challenge—Gounod's *Redemption*?

## The Real Nutcracker

Clement Crisp

Were it possible to invoke the Trades Descriptions Act for ballet performances—and I fervently wish it were—the majority of stagings of Chaikovsky's holy trinity of *Sleeping Beauty*, *Nutcracker*, *Swan Lake* would be well worth prosecuting for their sheer affectation in disregarding the steps and scores they purportedly offer. The cry made to the public by ballet companies is, of course, "Never mind the authenticity; feel the title!" and the public thus "eagerly accepts" distortion, re-shaping and "arrangement" in stagings as wilfully unjoined to their originals as they are inept in manner.

Just what was created at the Mariinsky Theatre in St Petersburg by Chaikovsky, Petipa and their associates is the matter of Professor John Wiley's fascinating, scholarly study of *Tchaikovsky's Ballet* (Oxford, £25.50). By using first sources, original notes by fervent-cut-out of the violin répétiteurs in Soviet archives and scrutinising the Stepanov notations used by Nikolay Sergeyev at the Mariinsky, which he brought with him to the West after the 1917 Revolution, by ascertaining what music was actually performed rather than what was published; by collating Petipa's notes, "conductors" scores, reviews and contemporary commentary, Professor Wiley has given us as clear an account as is possible of these ballets in their first performances. Set against this research is a no less significant aspect of the work: a musicological analysis of the scores which

indicates the exceptional organic, formal strength and wealth of dramatic and emotional detail to be found in Chaikovsky's ordering of key melody, orchestration.

Thus we can savour the noble arch of *Sleeping Beauty*, the subtleties of *Nutcracker*, the splendid editing of *Swan Lake* in 1894-95, which no producer or ballet company today—and certainly no theatre orchestra in performance—ever lets us fully appreciate. With additional material relating to the ballet public and ballistic conventions of Chaikovsky's time, and with a survey of *Swan Lake* in its first, mismanaged Moscow staging, we have a thorough and most valuable assessment of the ballets on musical and theatrical terms. So, at a time when companies East and West propose either radical recensions or stagings of illusory authenticity, with layer upon layer of musical and choreographic palimpsests passed off as the Tablets of the Law, Professor Wiley indicates what is acceptable, creditable in matter of musical and production values.

His book, a testament of scholarship essential for an understanding of these ballets in their uncloaked greatness, is an invaluable source for correction and improvement of the work in performance today. Ignorance, caprice, the insolence of producers, which have so deformed and traduced these masterpieces in our time, can be challenged and checked: we owe Professor Wiley a great debt of gratitude.

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## FINANCIAL TIMES

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## Taking up the U.S. challenge

PRESIDENT Reagan can have made few new friends in Europe with his remarks about the dollar. Most central bank officials and bankers on this side of the water are no doubt writing acid memoranda about hubris and nemesis—or of the pride that comes before a fall, if they have a more homespun turn of phrase. It is certainly true that, in the long run, durable prosperity cannot be built on limitless borrowing and in that sense the Reagan economic experiment is not sustainable. The President recognises, as much in his actions as in his words, that the U.S. deficit must be reduced. Budget, but rather as Sir Augustine talked of abjuring sin: not yet.

However, in the long run, as Lord Keynes remarked, are all dead; and meanwhile America's debt-ridden recovery is the wonder of the markets. Neither the fiscal deficit, nor the huge trade deficit which has resulted from borrowing far in excess of domestic savings, have caused any pressing problems.

Even looking ahead, the required adjustment still looks manageable. It is clear that at some stage—and probably quite soon—the exaggerated glamour in which investors see the U.S. economy will grow paler.

However, there still appears to be adequate time in which to agree and mount a programme of steady deficit reduction for the years ahead, until the growth of debt, both national and commercial, falls into step with the growth of other elements in the U.S. economy. Such a programme ought to ensure a relatively safe landing, unless euphoria blinds the Americans to the need to do anything at all.

It will be of very limited comfort to the fiscal puritans of Europe to mutter "I told you so" and watch unemployment mount still higher as the excess U.S. demand which has largely sustained our own weak recovery so far is relieved in. The prosperity and employment which the President's policies have generated are genuine; and given good management, they can remain so even when the bills fall due. Ordinary curiosity—let alone bumptious—ought to provoke the question whether Mr Reagan's policies do not have some of the merit he claims for them.

It is true that the U.S. economy has some structural and behavioural characteristics which cannot be matched in Europe. In terms of flexibility, rational labour markets, and

relatively low social overhead costs. However, these contrasts are not decisive. It is the nature of the contract in economic performance, which is new, must be attributed to diametrically opposite fiscal policies. Indeed, ironically, European and Japanese self-delusion has freed the resources to finance the U.S. boom, creating a world recovery with the U.S. as its dynamic centre, sucking in capital as dynamic regions do.

### Unbalanced

In other words, two sets of unbalanced policies, with leading debt expansion on one side and financial reconsolidation, both at the national and corporate level, in the rest of the developed world, have combined to make a temporarily workable and quite effective system; but those who argue most urgently for a change in the balance of U.S. policies should be the first, rather than the last, to recognise that this will require some compensating change to their own policies, if the net effect is not to be depressive. We should be thinking, in short, not in terms of getting into bed with Mr Reagan, but of a sensible compromise on better balanced policies.

This could be taken as a purely national challenge, and indeed there is a growing number from Tory admirers of the British Government to "do a Reagan." However, such an experiment would probably be as short-lived as previous Conservative efforts at a dash for growth, or as President Mitterrand's more recent effort in France. Only the Japanese economy, outside the U.S., is big enough to risk an independent line of this kind.

However, the European Community was founded with the idea of creating an integrated economy with the advantages of scale and collectively limited external exposure to give the kind of robust independence which enables the President to behave so inconsiderately. A convergence on a European level would be a very different matter. A modest adjustment in concert of the order of 1 per cent of GDP would have as much effect in each member economy as a far bolder stimulus in one country, largely for the benefit of its trading partners. The risks would be minimal. Given that European decision-making makes even the U.S. constitution look a model of lightning efficiency, the time to start planning such a convergence is now.

Employment Initiatives suggest that the quite rapid growth of LEAs in the UK (there were 180 in June 1984 compared with only 23 three years earlier) is having a significant impact on local business performance.

According to the report about a quarter of firms starting up in business add 15 per cent of existing firms describe their LEAs as "crucial" in helping to create or save jobs. About 10 per cent of ageing clients go so far as to claim they would have gone bust or would not have started without the assistance provided. It also appears that small companies find LEAs relatively more valuable than other local support organisations such as banks and chambers of commerce.

The secondment of staff from large companies and local authorities to work together on the problems of local business has undoubtedly been a success. Many of the anticipated difficulties have not emerged: contrary to some expectations directors of agencies often drawn from big corporations have not shown the expected lack of understanding of the needs of the small businessman. The one cause for concern is that local collaboration extends only so far: the involvement of local trades unions and trades councils was notable for its almost complete absence. So long as unions take an unhelpful if not downright hostile approach it is hard to be sanguine about small business prospects in the UK.

**Rapid growth**

LEAs come in a variety of shapes and sizes. They are collaborative community organisations usually jointly appointed by public and private sector bodies; they aim to encourage and support new and existing small and medium-sized businesses. Besides offering technical and professional advice, LEAs provide other services such as training, provision of premises, and occasionally, access to risk capital. A study issued last week by Business in the Community and the Centre for

ONE are the days of the late 1970s and early 1980s when a Chinese delegation would drop by your factory, politely swallow a Western-style lunch, tour the workshops and vanish back to China without further comment.

This month, Britain's Dunlop signed a £17m contract to supply the technology and equipment for a tyre plant in the north-east province of Liaoning.

The week before, Short Brothers of Belfast won a £50m order from Peking for eight aircraft, following recent deals by Boeing and McDonnell Douglas for 737s and MB80s.

In January the U.S. computer group Wang signed three joint venture agreements. Japan's Matsushita raised its planned assembly of video recorders in China to 30,000 a year and the Swiss Brown Boveri sold 200 units of its equipment. All this came hot on the heels of a dozen of contracts for trucks, steel plants and telephone equipment, not to mention smaller deals for items like Polaroid film or welding machines.

"The China trade picture has fundamentally changed," says Bernard Buckman, chairman of Wogen Resources and vice-president of the Sino-British Trade Council. "Now the Chinese are serious," said Frank Duncan, London-based partner of China consultants Mark Wong Associates. The same message comes from Bonn, Tokyo, Washington and other capitals regularly on China's trade beat.

Chinese imports climbed by

over 37 per cent last year to \$23.5bn and are sure to rocket again this year as deals in the pipeline start to show up in the trade figures. The years of caution brought on by shortage of cash and concern that anti-forfeiture might break out again need not be over.

Peking, flush with funds after selling everything from more oil to frozen shrimps, has given the go-ahead to Chinese organisations to buy, borrow or otherwise acquire the modern technology they so badly need.

Growing exports and greater economic freedoms have generated a more comfortable nest-egg of foreign exchange. This now totals around \$16bn, excluding gold reserves of over 12m ounces.

In November, Peking said the country would begin to draw on this nest-egg to finance essential imports. For instance, last month the Chinese agreed to pay cash for FFR500m worth of badly needed digital telephone exchanges from the French CIT-Alcatel.

But China's leader Deng Xiaoping long ago realised that buying and selling in the conventional mould was not going to be enough to bring in all the technology needed to modernise China. New projects and a reformed system were needed. Since 1979 Peking has been steadily encouraging foreign investment, promoting new faces in the ministries, streamlining the bureaucracy and decentralising decisions.

Promised foreign investment in China, from 1979 to mid-1984 totalled \$8bn of which \$500m went into joint equity ventures. The Chinese are particularly eager to get these ventures because, as they see it, the foreign partner is much keener than he would be as a mere salesman to contribute his know-how and management skills.

There were, up to June last year, 362 joint equity ventures of various size and success, plus hundreds of co-operation agreements, processing and assembly deals, and compensation trade pacts. Technology licensing is increasing, and all over China even tiny factories are buying up foreign partners to help them modernise.

Younger, bolder administrators are increasingly making their mark on the Chinese bureaucracy. "Vice-Premier Li Peng, who is in his fifties and a former technocrat in the power ministry, is desperately trying to get the Chinese negotiators to tie up the deal for the Guangdong nuclear power station at Daya," says one businessman. "He knows that if they don't get a move on, it will hardly be finished in the 1990s."

Chinese negotiators are getting much more experienced," says another. "For instance, they're beginning to understand about case law. When I explain that that is what we get money back from, just quickly, we can give them a better price in the first place, they get the message."

"They've eliminated much of the red tape to speed things along," adds a third.

Reform has meant that dealing with the bureaucracy has become much more direct. "Business with China isn't exotic any longer, it's completely standard and routine," said Heinrich Weiss, head of SMS, which sold China a DM1.3bn rolling mill last year.

"Five years before we had to negotiate every detail of an agreement with a ministry in Peking, now we deal directly with provincial governments or even with the companies with



China today: woman welder in a shipbuilding yard and a Shanghai street dominated by foreign advertising

the new profit-oriented climate spin out discussions to try to get a "nice cut." "The Chinese are redoubtable negotiators. They know how to apply psychological pressure," says one CIT-Alcatel official.

He spoke with reason. CIT faced protracted last-minute discussions before the contract was signed from December onwards. The deal was only clinched last month when the chairman, George Pebereau, threatened at the end of his 24-hour visit to Peking to fly back without signing.

Decentralisation has also caused problems. If you sell to a previously unknown Chinese organisation, you need some kind of assurance that will be able to pay. For provincial joint ventures, there is no lack of potential partners, but their inexperience makes them risky. On top of that, the free market has not really arrived yet and new companies often have to get allocations of basic supplies from the state, which they may find difficult.

This month, the West German Economics Minister, Herr Martin Bangemann, put some of the problems to the Chinese. He admitted that they were now providing better data and more clearly presented invitations to tender, but asked for more accurate figures and help for representatives of foreign companies not just in Peking but other Chinese cities.

He also elaborated on importers' problems in terms that would be echoed everywhere. Besides wanting more FOB-based export contracts and more foreign freightliners to handle a bigger share of the trade, he asked for stronger guarantees against failure by Chinese exporters to fulfil contractual commitments on quality and quantity as well as price.

Decentralisation has meant wild competition among roaming enterprises and declining standards of reliability. For instance, in minerals the old state trading corporation has been replaced with several offices which furiously undercut one another. "They're inexperienced, they dishonour contracts, two guys have even been executed for fraud," said one metals trader.

But foreign companies are still far from discouraged. The Chinese are much better organised and informed than they were five years ago.

On top of that, their spending plans are taking shape. China now means in use over \$14m of reserves on modernisation over the next three years.

What they want is much clearer. Priorities under the present five-year plan (1981-85) are transport, telecommunications, energy and technical renewal, as their recent buying programme confirms.

While they have said they will not start any large new developments in the next five-year plan (1986-90), they will be negotiating for projects which need a long lead time—nuclear power, for instance. They are also going to need thousands of smaller deals to help re-equip the general run of Chinese industry.

As for the system, and its reforms, as long as Deng remains around, "if they find they don't work, they'll change them," said one trader. "They've got that flexibility now."

Research by Rupert Cornwell, Nancy Dunne, David Morsk, Jurek Martin and Nancy Pearmain.

## TRADE WITH CHINA

# The dazzling vision of a billion customers

By Colina MacDougall

which we plan to work. The Chinese have dropped all the circumspections and polite formulae and come straight to the point."

Deng's decentralisation policy has taken off to remarkable effect. Key cities and provinces, such as Shanghai and Guangdong, are allowed to make their own deals up to ceilings of several million dollars or more.

The four tax-exemption Special Economic Zones, three in Guangdong province and one in Fujian, operate near-independently.

When Deng toured these last year he was so impressed with progress that he pushed through a directive giving 14 other cities similar powers.

American companies particularly have moved out to the provinces. Boeing says it is negotiating with six of China's new provincial airline administrations where they expect sizeable markets for aircraft as hotels and industry grow.

Wang's new joint ventures are scheduled not just for Peking and Shanghai, but also Xian, Japan's Miri, on the other hand, tends to advise potential investors to head for the Special Economic Zones since, besides the tax concessions, they also allow greater management flexibility.

But despite the trade boom, businesses still have reservations. Deng's reforms so far have only half worked. In joint ventures, Chinese inexperience is a headache. "There is a growing trend among Chinese organisations to demand re-negotiation when the perceived contract terms to be unacceptable," says Dennis B. Kelley, formerly director of China operations for Cummins Engine Company, in a recent issue of the authoritative Washington-based China Business Review.

On top of that, Mr Kelley adds, Chinese enterprises make over-optimistic sales projections,

### RECENT CHINESE ORDERS

Company	Country	Date	awarded	Item	Value
Dunlop	UK	Feb. 85	25	Tyre plant	£17m
Short Bros.	UK	Feb. 85	8	aircraft	£50m
Isuzu	Japan	Jan. 85	40,000	trucks	£25m
CIT-Alcatel	France	Jan. 85	5	Digital switches for telephone lines	£46m
Boeing	U.S.	Dec. 84	2	737-300 aircraft	undisclosed
Brown Boveri	Switzerl'd	Dec. 84	2	transformer stations	£53m
EMS-Liventa	Switzerl'd	Dec. 84	1	Polyester plant	£28m
Fiat	Italy	Dec. 84	1	Truck plant	£165m
Pirelli	Italy	Dec. 84	1	Tyre plant	£22m
Berlin	West Germany	Dec. 84	1	Meatpacking plant	£16m
Consult	Germany	Nov. 84	24	computers	£16m
Fujitsu	Japan	Oct. 84	10,000	trucks	£10m

Source: FT estimates

## Men and Matters

### Roberts looks for risks

Lewis Roberts, aged 64, the shy Welsh chemist who runs what is arguably Britain's best-known laboratory, the Atomic Energy Research Establishment at Harwell, has spent his entire career there since 1947 apart from one year in the U.S.

Today about 60 per cent of Harwell's research takes the form of contracts for the public and private sectors. Within the next year Roberts has the task of making it 100 per cent.

Only then will he ready to leave for a new career as the first Wolfson professor of environmental risk assessment, endowed by the Wolfson foundation to the tune of £250,000, at the University of East Anglia.

This will be a chair without extensive teaching duties," says Roberts, providing a focus for a lot of good research in one of Britain's most successful schools of environmental science.

Radiation and acid rain will be just two of the hot topics he will be trying to get into better perspective for government and the public.

**Book ends**

The row over the threatened closure of Collet's London Bookshop—repository of everything radical from the Ragged Trousered Philanthropist to the thoughts of Gerry Adams, head of Provisional Sinn Fein—turns out to be based either on misinformation or misunderstanding.

Some, of course, will not find this surprising. Anything now which involves the British Communist Party appears cloaked in ignorance and confusion.

What is happening, according to Steve Lynton, a senior director of Collet's Holdings, is that the London Bookshop is to close, but the entire stock will be transferred just down the road to the company's International Shop. Not will there be any forced redundancies: everyone will be re-employed in the bigger shop.

What is happening, according to Andy Pearmain, the London Bookshop's staff, is that Collet's intends to concentrate on paperbacks—the Penguin Shop is to expand—while the radical stock-in-trade of the business since 1934 is crammed into an emporium dominated by sales of books supplied by the Soviet Union. The staff of the London Bookshop, he says, is to be dismissed.

lugs of the main cast-retaining module."

And it adds: "A particularly exciting breakthrough is the introduction of a parabolic base to impart the rocking motion to the assembled unit, activated by the injection of coins."

### Paging the oracle

As befits Ireland's largest company, the Jefferson Smurfit group likes to cut a bit of a dash on occasion. So the celebrations this week of its 50th anniversary include not only the usual shindigs but the publication of a book on Irish management.

Sean A. Brophy, the author, is an old Smurfit hand, who now teaches on the MBA programme at Trinity College, Dublin.

His book, "The Strategic Management of Irish Enterprise, 1934-84," traces the history of Smurfit and four other leading Irish enterprises—Irish Distillers, Waterford Glass, Aer Lingus and Waterford Co-op.

The common theme seems to be that it is the quality of managers that determines success.

Not surprisingly, the quote on the inside cover is from the Yorkshire-born Jefferson Smurfit himself. "Opportunity comes to pass, not to pause."

### Please listen . . .

## Letters to the Editor

## Agriculture in Europe

From Professor A. Buckwell.

Sir.—There were interesting contrasts and similarities in the two articles you published on the Common Agricultural Policy (February 20), one by David Curry MEP and the other based on an interview between your agricultural correspondent and Andréassen, the new EEC farm commissioner. Both Andréassen and Curry acknowledge that the market imbalances for most supported farm products and the consequent budgetary costs imply the need for further price controls. They also both recognise that price policy alone is insufficient. Where they appear to diverge is that Curry looks to solve the income problems of small and marginal farmers by the somewhat ill-defined means of controlling the transfer and access to agricultural land. He also hints that the bureaucratic nightmare created with the institution of milk quotas provides some guides to the operation of a social policy for agriculture. How refreshing therefore to see that the new commissioner for agriculture is approaching the problem with some more enlightened ideas. Cash payments to the poorest producers have the virtues of being direct, selective, effective, progressive and cause the least distortion to factor and product markets. On close inspection it may turn out that direct income supports are just as expensive as the present system of support through price policy. The vital difference would be that the beneficiaries would be those most in need, and the contributors those most able to pay.

David Curry also perpetuates

## The Sleipner gas decision

From Professor P. Odell

Sir.—In his letter regretting the cancellation of the Sleipner gas deal, Mr Mackay (February 19) writes: "Price was not a serious issue of disagreement." I wonder. As with all previous major intra-West European gas trade contracts, price parity with oil was of the essence. As a result markets for gas have been restricted, so matching the conventional view of limited potential gas supplies availability in an expanding energy market. These two essential parameters for pricing gas are, however, no longer valid: the energy market is flat, while potential gas supplies—Western European plus accessible imports—are in long-term surplus. Suppliers seeking additional markets are now changing their policies and are prepared to deliver at prices which enable gas to expand its share of energy consumption. Analysis of West German and Dutch trade trade statistics for 1984 appear to indicate an average Soviet gas export price of about \$2.80 per million btu; or, say, 25p per therm at current exchange rates. This is a far cry from the reported 35p per therm to which the Sleipner gas price had escalated under that dollar oil price-related

formula, and from the equivalent price of any oil products. Indeed, it brings the gas price within "spitting distance" of the imported coal price. This development indicates the direction in which gas prices are now moving so strongly in Western Europe: a process which was recognised in late 1984 by Gasunie's acceptance, in principle, of a different, more flexible basis for pricing its gas exports. This, incidentally, could well have been a reluctant response to its loss of 7.8 per cent of its gas exports to Western Germany (compared with 1983) in a year when the latter's imports of Soviet gas increased by 24 per cent.

Had the Sleipner deal not been rejected, the risk stood in danger of tying itself to a gas pricing system which could not only have made its medium-term gas expensive compared with the rest of Europe, but also ensured higher energy prices all round as alternative fuels (and electricity) would not have had to face the competition which lower gas prices will stimulate elsewhere in the continent. (Prof) Peter R. Odell. Erasmus University. Postbus 1738, 3000 DR Rotterdam.



## Supping ale under pressure

From Mr D. Connold.

Sir.—Your report of February 11 on Mr Fowler's proposals to abolish the state earnings related pension scheme (SERPS) quotes his arguments that the widening ratio of contributions to pensioners and rising rates of contribution will mean that we will be unable to afford to pay for SERPS in the future. It is interesting to examine the history of the figures behind those arguments, starting with the Government Actuary's quinquennial review of the National Insurance Fund published in 1982.

The DESS produced a background paper for the Fowler Inquiry into provision for retirement, called "Population pension costs and pensioners' incomes." The first section was prepared by the Government Actuary's department, and presented estimates which "derive from the 1982 quinquennial review of the scheme with updating adjustments." In fact there are very significant differences between the 1982 paper and the 1982 review, and how these differences arise is not explained in the 1982 paper. A cynic might think that the "updating adjustments" were made deliberately to present a pessimistic picture of the escalating costs of state pensions.

For example the 1982 review stated that the ratio of contributors to pensioners was ex-

pected to fall from 2.4 in 1985-86 to 2.1 in 2025-2026, while the 1982 paper gave the figures as 2.3 in 1984-85 and 1.8 in 2025-26. Both documents gave projections of national insurance contribution rates over the next 40 years. In fact they gave a range of projections based on a range of economic and demographic assumptions, but chose to present one central estimate. The 1982 paper showed the cost (of pension benefit only) increasing from 12.5 per cent to 19.8 per cent—an increase of 7.4 percentage points. The 1982 review quoted in its summary that the cost (of all national insurance benefits) would increase from 15.4 per cent to 19.4 per cent over the same period, an increase of 3.5 percentage points, and qualified this by saying that it was more likely to be 1 or 2 per cent lower than this because this prediction was based on zero real earnings growth. The figures quoted in the press release which accompanied the 1982 review were 15.3 per cent and 20.3 per cent, in other words an increase of only 5 percentage points. It is difficult not to believe that the 1982 projections were deliberately made to look as gloomy as possible, in order to provide spurious justification for these unnecessary cuts.

John Cullen,

Thorne House,

Ruxley Ridge,

Claygate,

Esher, Surrey.

World trade in textiles

From the Director of Studies, Trade Policy Research Centre. Sir.—The correspondence following the publication of Professor Aubrey Silberston's report on the multi-fibre arrangement has had some strange moments. On January 22 Mr Ian Bradley asked how one could justify the ending of the transfers to developing countries created by the MFA. While it is frequently argued that these transfers compensate developing countries for the restrictions, never have I seen it suggested that those transfers are theirs of right, a morally justified aid programme... so to speak. Would Mr Bradley justify the MFA as an aid programme, when its benefits go mainly to rich people (that is, owners of quota-holding firms) in the most successful developing countries, while the demand for labour in developing economies is lowered?

Dr Neudoerfer (February 11) is a distinguished spokesman for the German textile industry, but his "clarification" of Professor Silberston needs some clarification. He has misinterpreted the point about quota rents. If there are quota rents in some suppliers, then prices that can be charged by all competing producers, wherever located, are raised above those that would exist in the absence of those restrictions, provided only (as is virtually certain) those suppliers who are effectively constrained would expand their output in the absence of the restraints and squeeze out some higher cost suppliers elsewhere. In other words, the MFA would have no general effect on prices of the kind mentioned in Professor Silberston's report only if there were no quota rents anywhere. It is true that Professor Silberston may be wrong to suggest in his letter of January 29 that the higher prices in effectively unrestricted suppliers must appear as rents. They may represent higher costs. Nevertheless, whether the higher prices represent rent or just waste, they are a burden for the importing countries.

Martin Wolf

1 Gough Square, EC4

From the Secretary General, Council of Europe.

Sir.—I read with much interest the despatch by James Buxton (February 13) after the Rome meeting of EEC Foreign Ministers.

May I add my voice to Mr Andreotti's call to ratify the 1977 Council of Europe convention on the suppression of terrorism which could indeed prove an effective instrument for countering terrorism in

the European parliamentary democracies if ratified by all our 21 member states.

Fortunately, the situation is better in this regard than your article suggests: the number of ratifications has already reached 14. Regrettably however, these include only four EEC states (Denmark, Federal Republic of Germany, Luxembourg and the United Kingdom).

Marcelino Oreja.

F67006, Strasbourg.

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Fortunately, the situation is better in this regard than your article suggests: the number of ratifications has already reached 14. Regrettably however, these include only four EEC states (Denmark, Federal Republic of Germany, Luxembourg and the United Kingdom).

While we would agree wholeheartedly with the statement that a concerted effort is needed to raise the level of technical competence in manufacturing, the IPRDE believes that it is not just among foremen (we would prefer to call them middle management) where the problem lies. We are of the opinion that the industrial future of the UK can only be assured when all sectors of society wake up to the contribution made to national wealth creation by professional engineers generally and professional production engineers in particular. The estimated image of manufacturing industry comprising hordes of men in boiler suits with spanners in their hands must be dispelled.

R. J. Miskin

Our educational system, at secondary school level, does not encourage the best young minds

## UK Job Creation Programme



Flashback to last year's Liverpool Garden Festival, which provided the catalyst for a Community Programme project

Back to work  
—for one  
year at least

By Alan Pike, Industrial Correspondent

that the level of wages would deter applicants. Take up has indeed been slower in London and the South East than elsewhere. But there is no doubt that if the Government decides to expand the scheme—it is believed to be considering doubling it in size—there will be plenty of applicants.

There is also no shortage of projects waiting to benefit from the attention of Community Programme workers. So, since the Government's net cost of supporting a job on the programme is currently less than £2,000 per filled place, the case for expansion looks strong. Net costs work out at between 30 and 40 per cent of gross costs, which are at present £524m.

The first follow-up surveys of former Community Programme participants found 32 per cent in employment and a further 5 per cent in training. This, says the MSC, reimburses sponsors' wage costs, and workers receive the local rate for that job, although this does not make the programme a route to riches. Average wages on a project must not exceed £283 per week.

When Sir Geoffrey announced the programme, critics argued

the council has been involved in the Community Programme and its predecessors from the beginning, and has helped provide temporary work for more than 5,000 people—most programme sponsors are local authorities, other public bodies or charities and churches. Like several Labour councils, Merseyside has agreed with its unions to top up the MSC wage subsidy, which on its own often provides for only part-time work, so that its Community Programme workers can be employed full-time during their year on the scheme.

Mr Chadbourne speaks proudly of some of the environmental and other improvements which have been made possible by the scheme. "And of course it is good to see unemployed people, many of them youngsters who have never worked before, getting experience of real work. But there are problems which need to be overcome before we get carried away with ideas of increasing the size of the scheme."

Among these worries—

Mr Chadbourne is far from alone in expressing them—are: • The fact that Community Programme projects last for only 12 months, although they can

be renewed, making long-term planning difficult.

The lack of any necessary link between the type of work offered to Community Programme workers and future employment in their locality, he would like greater local control of the scheme.

• A need for more finance to improve both the standard of schemes and training opportunities available on them.

The Government gave approval last year for a training element to be included in the programme, and the MSC intends that 50,000 participants should be receiving training linked to the Community Programme by 1986-87. By then it plans to be spending £24m per year on Community Programme-linked training.

Many MSC field staff agree that training on the programme must be given priority. If finance is limited, there is a difficult balance to be struck between increasing the size of the scheme—with its political attractions and immediate benefit for the unemployed people, many of them youngsters who have never worked before, getting experience of real work. But there are problems which need to be overcome before we get carried away with ideas of increasing the size of the scheme.

Among these worries—

Mr Chadbourne is far from alone in expressing them—are:

• The fact that Community Programme would not work. Now many of those same people are saying it must be extended."

## BB BANCO DE BILBAO

## 1984 CONSOLIDATED FINANCIAL HIGHLIGHTS\*

Consolidated balance sheet  
December 31, 1984

(Currency - Millions of Spanish Pesetas)

ASSETS	
Cash and due from banks.....	989,717
Bills and loans.....	1,152,761
Less: Provision for doubtful accounts.....	59,870 1,092,891
Investment securities.....	290,319
Customers' liability for acceptances, guarantees and documentary credits.....	138,044
Premises and equipment.....	82,847
Other asset accounts.....	98,651
	2,692,469

LIABILITIES	
Capital and reserves:	
Capital stock.....	22,312
Reserves, retained earnings and income for the year after provision for income tax.....	81,848
Less: Interim dividend.....	2,789
	79,059 101,371
Minority interests.....	3,801
Due to banks.....	338,835
Customers' deposits.....	1,854,965
Bank bonds.....	140,085
Bills payable and other liabilities.....	8,343
Acceptances, guarantees and documentary credits.....	138,044
Other liability accounts.....	107,025
	2,692,469

## Consolidated statement of income for the year ended December 31, 1984

(Currency - Millions of Spanish Pesetas)

Total income.....	320,278
Financial costs.....	190,320
Operating margin.....	129,958
Operating costs.....	73,748
Gross trading profit.....	56,210
Total provisions and depreciation.....	50,063
Total miscellaneous items.....	13,496
Pre-tax profit.....	19,643
Provision for corporation tax.....	3,965
Minority interests.....	1,130
Net profit.....	14,548

\*The Consolidated Financial Statements of the Bank with its subsidiaries comprising the Finance Group as of December 31, 1984 have been audited by Arthur Andersen & Co. who have issued an unqualified auditor's opinion dated January 21, 1985. These financial statements and the notes thereto together with the Auditor's Report are available for inspection by the public at the Bank's Head Office, Gran Via 12, 48001 Bilbao, Spain, and can be obtained upon request.





## SECTION II - INTERNATIONAL COMPANIES

# FINANCIAL TIMES

Tuesday February 26 1985



### Toshiba may buy stake in Sord

By Jurek Martin in Tokyo  
TOSHIBA, the Japanese electronics concern, may acquire a majority interest in Sord Computer, the troubled, privately owned software and hardware personal computer company.

Neither company would comment and both said a formal announcement would have to wait until later this week. It seems increasingly obvious, however, that Sord's own software and hardware personal computer rests on it becoming a fully fledged subsidiary of Toshiba.

The most likely device, according to informed sources, would be for Toshiba to inject approximately Y2.4bn (\$0.1m) into Sord. This would give Toshiba about 48 per cent of Sord's new capital base of Y5bn.

Majority ownership could result by Toshiba simply acquiring some of the existing private shares. There were persistent reports in Tokyo market circles yesterday of Sord shareholders—some foreign venture capitalists trying to unload their Takayoshi Shima, the founder and charismatic head of Sord, would probably be retained, but Toshiba would send in a cadre of middle-to-upper management staff to run Sord's finances, administration and manufacturing facilities.

Sord's share of the personal computer market in Japan has dropped from nearly 20 per cent two to three years ago to about 4 per cent. Its problems in meeting the competition and price cutting of the major computer companies, including IBM, NEC, and Fujitsu, have been compounded by unreliable supplies of integrated circuits and poor sales and service networks.

Toshiba can presumably fill these gaps (it makes its own integrated circuits). It is also being suggested that acquiring a once glamorous, high-flying concern like Sord would improve Toshiba's rather stuffy image.

### FINANCIAL TROUBLES DEEPEN AT TENTH CREDIT AND CATHAY PLASTICS

## Taiwan arrests 10 executives

BY BOB KING IN TAIPEI

THE TAIWAN authorities have arrested 10 senior executives from the Tenth Credit Co-operative and Cathay Plastics Corporation in connection with financial problems at the two related companies.

Tsai Chen-Chou, the head of both companies, last night appeared on television to pledge some of his personal wealth to cover claims made by other Cathay group companies.

The Government has charged Tenth Credit with lending more than the 78 per cent of assets allowed by law. It ordered the bank to cease lending operations for three days, which started a run that ended only when a government-owned bank assumed Tenth Credit's liabilities and took over its management.

Taiwanese newspapers quoted the Government as saying that Cathay Plastics executives had obtained the identification cards and chops (personal seals) of Cathay

ids at the home of Tsai unless they were paid.

Estimates place Cathay Plastics' debts at more than NT\$16bn (US\$250m), and although the Government has taken a stand behind Tenth Credit, bankers fear that further allegations of irregularities could undermine confidence in other Cathay group companies.

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### SGS share issue to raise SwFr 75m

By Our Financial Staff

CITIZENS & SOUTHERN Georgia, the Swiss quality control and risk management group, plans to raise SwFr 75.2m (\$26.4m) through a share issue.

The company, which recently elected to its board Harry Frits Leutwiler, the former head of the Swiss national bank, is to issue 20,000 registered shares at SwFr 3,760 each.

This will be the first time that SGS has issued registered shares. The offer is open to the public until March 6.

SGS is a world leader in the inspection of goods in transit, notably in areas like industrial and consumer goods and agricultural produce.

The new shares, eligible for dividends from January 1 this year, are expected to be listed on the Geneva bourse soon and on the Zurich bourse in June.

### Georgia bank acquires Landmark of Florida

BY WILLIAM HALL IN NEW YORK

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### Esab hit by heavy regrouping costs

By David Brown in Stockholm

ESAB, the Swedish welding equipment group, said heavy restructuring costs held back the 1984 results, but forecast a "significant improvement" this year.

Last year the group recorded pre-tax profits of Skr 146m, a drop of Skr 11. Turnover rose by 22 per cent to Skr 3.07bn, and the operating result after depreciation was up by 17 per cent to Skr 222m.

The group also said yesterday that it would issue 345,500 shares worth Skr 100m (\$10.7m) to pay for the welding activities of Philips of the Netherlands.

Esab has been actively buying market shares through acquisitions over the past several years, and now claims to control about 25 per cent of the European welding market. Mr Bengt Eriksson, the managing director, says Esab's acquisition phase is now over and efforts will increase to produce greater concentration.

### Castle & Cooke fails to pay interest on debt

By Our New York Staff

CASTLE & COOKE, the financially troubled food products and real estate concern which is trying to reschedule \$250m of its debts, has defaulted in some of its principal and interest payments.

The San Francisco-based company said yesterday that certain of its private unsecured lenders had notified the trustees under the indentures governing the company's public 5% per cent convertible subordinated debentures, due 1994, and 12 per cent subordinated notes, due 1991, that the company had failed to pay principal or interest when it fell due on those debts.

Castle & Cooke is requesting waivers to allow the payment of interest on its public subordinated debt, which currently stands at around \$100m.

### Dornier says it 'will not sell'

By John Wicks in Zurich

DORNIER, the West German aerospace concern, does not intend accepting a takeover offer, although interest has been shown by companies including Daimler-Benz and United Technologies.

Mr Justin Dornier, who with two family members holds a majority stake in the group, said in Zurich yesterday: "We are not selling."

Another brother, Mr Claudius Dornier, is understood to be interested in selling his 12.8 per cent stake. The Justin Dornier faction has said, however, that it is seeking "to keep these shares close to the existing company."

The contribution of paper con-

### One-off sale may put Braniff into the black in fourth quarter

Braniff flew 38 aircraft from its Dallas-Fort Worth hub. The airline which emerged from Chapter 11 bankruptcy proceedings in March 1984, will report a loss for the year ended January 31, but expects to report its first profit from operations in the current quarter.

Mr Ridgeway said that for January, the airline's load factor, or the percentage of available seats filled, was 63 per cent, which is about what it needs to break even. February results, he said, exceeded the break-even point. He declined to give a specific earnings estimate for the first quarter ending April 30.

Since emerging from Chapter 11 the airline has gone through several major changes. It has scaled down its operations significantly, reducing its fleet from 50 aircraft to 20. It has cut its staff from 2,100 employees to about 1,100, and since last October, when Mr Ridgeway became president, most of the carrier's previous management team has left.

AP-DJ

### Abitibi offers C\$53m for envelope producer

By BERNARD SIMON IN TORONTO

ABITIBI-PRICE, the Canadian forest products group, is extending its downstream activities by offering to buy C\$53m (US\$32.5m) Barbecom, the country's largest envelope manufacturer and distributor of printing papers.

Barbecom reported earnings of C\$5.5m in 1984 on sales of C\$21.3m.

Abitibi, the world's largest newspaper producer, is actively lowering its dependence on raw materials. In the past five years it has significantly reduced exposure to the depressed lumber industry and extended its interest in higher value-added paper products.

The contribution of paper con-

This announcement appears as a matter of record only.

PIRELLI

US \$75,000,000

Note Issue Programme and Back-Stop Facility

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PIRELLI SOCIETE GENERALE S.A.

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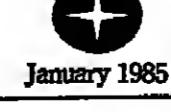
THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED KREDIETBANK S.A. LUXEMBOURGOISE

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Agent



January 1985

This advertisement complies with the requirements of the Council of The Stock Exchange



U.S.\$100,000,000

Bankers Trust New York Corporation

(Incorporated in the State of New York, U.S.A.)

11 1/2 per cent Notes Due 1990

Issue price of 99 1/2%

The following have agreed to purchase the Notes:

Bankers Trust International Limited

Union Bank of Switzerland (Securities) Limited

Crédit Commercial de France

Deutsche Bank Aktiengesellschaft

IBJ International Limited

Lehman Brothers International, Inc.

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited

Morgan Stanley International

Banque Bruxelles Lambert S.A.

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Kidder, Peabody International Limited

Merrill Lynch Capital Markets

Société Générale

S. G. Warburg &amp; Co. Ltd.

Application has been made for the Notes, in denomination of U.S.\$5,000, constituting the above issue, to be admitted to the Official List of The Stock Exchange, subject only to the issue of the temporary global note.

Interest will be payable annually in March, the first such payment being due in March, 1986.

Particulars relating to Bankers Trust New York Corporation and the Notes are available from Exel Statistical Services Limited.

Copies of the listing particulars relating to the Notes have been published in the form of an Exel Card and may be obtained during normal business hours up to and including 28th February, 1985 from the Company Announcements Office of The Stock Exchange and up to and including 11th March, 1985 from:

Bankers Trust Company

Dashwood House

69, Old Broad Street

London EC2P 2EE

Cazenove &amp; Co.

12 Tokenhouse Yard

London EC2R 7AN

25th February, 1985

## CONTRACTS

## INTERNATIONAL COMPANIES and FINANCE

## Bahamas orders of \$4.3m for Rush &amp; Tompkins

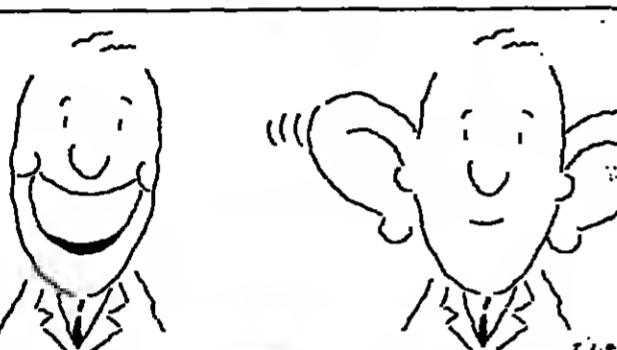
**RUSH & TOMPKINS INTERNATIONAL** has won two government contracts in the Bahamas worth \$4.3m (£4m). The largest is for new customs and immigration facilities at Nassau International Airport. Valued at \$3.8m (£3.5m), the project includes construction of a 56,000 sq ft single-storey steel frame building containing offices, an immigration hall, baggage claim facilities and toilets. Work is to be completed in early 1986. Rush & Tompkins has also won a \$451,430 (£30,380) contract to build a 10,000 sq ft extension to Fresh Creek Primary School in Andros. The contract, which is being undertaken in joint venture with Guarantee Builders of Nassau.

**RUSH & TOMPKINS' international construction division** has won a £4.25m (Maloti 7,769,000) highway contract with the Ministry of Works in Lesotho. Funding is by the European Development Fund and the contract comprises 16.7 miles of hitherto minor carriage way between Mohale's Hoek and Mekaleng incorporating a five-span bridge across the river Maphutshane. The bridge has been designed by the roads branch of the Ministry of Works in reinforced

concrete, but the contractor is currently discussing a steel alternative.

The management contracting division of **TAYLOR WOODROW CONSTRUCTION** has been awarded a contract worth £5.5m by London Regional Transport for the replacement of passenger lifts at Covent Garden, Holland Park and Belize Park underground stations. All three stations will remain open throughout the works, and provision has been made in the contract for extensive temporary work to keep the inconvenience to travellers while lifts are out of service.

**Hove Borough Council** has awarded **CORRALL CONSTRUCTION** a further management fee contract worth £974,000 for the modernisation of 100 houses at the South Portslade Housing Estate, Hove. Under the contract Corrall is responsible for the design and implementation of the scheme, which offers tenants a choice of packages, including: central heating, new bathrooms, kitchens and internal redecoration. There are also some external repairs being undertaken under the contract, which is due for completion in February 1986.



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But not when it's used as a substitute for things you value more when travelling on business.  
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Smiles are nice.  
But flying means more.  
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The Scandinavian Airlines

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**CREDITANSTALT-BANKVEREIN**  
US\$150,000,000  
Subordinated Floating Rate Notes 1996

For the six months  
25th February, 1985 to 27th August, 1985  
the Notes will carry an interest rate of  
9 1/4% per annum and a coupon amount of  
US\$25.58, payable 27th August, 1985.

Bankers Trust Company, London  
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**CREDIT COMMERCIAL DE FRANCE**  
US\$250,000,000 Floating Rate  
Notes due 1996

For the six months  
22nd February, 1985 to 22nd August, 1985  
the Notes will carry an interest rate of  
9 1/4% per annum and a coupon amount of  
US\$487.07. The relevant interest  
payment date will be 22nd August, 1985.  
Listed on the Luxembourg Stock Exchange  
By: Bankers Trust Company, London  
Agent Bank

## Pao counter-ploy in Wheelock fight

BY DAVID DOODWELL IN HONG KONG

SIR YUE-KONG PAO, the Hong Kong-based shipping and property billionaire, has moved back on to the offensive in the take-over contest for Wheelock Marden, the trading, shipping and property group—not with an increased offer for Wheelock itself, but with a HK\$2.25m (£US41m) bid for Allied Investors, a quoted associate.

The main incentive for making the offer is Allied's 6.8 per cent shareholding in Wheelock—a stake that may have a critical bearing on the outcome of what has developed into one of the most intriguing bid battles ever to be staged in Hong Kong.

However, the offer has been cloaked in numerous conditions, prompting many local analysts to question whether or not it was a red herring.

Sir Y. K. wasted no time after the enforced truce of the New Year to re-enter the fray, responding to a HK\$2.36m cash offer for Wheelock made a week ago from Tan Sri Kho Teck Pau, the similarly wealthy

Singapore-based financier. Sir Yue-kong's company, Falwyn, a company set up in Hong Kong in order to make the bid.

In the six days before the festival began, the two men crossed swords in an auction which lifted the value of the long-ailing Wheelock group itself, but with a HK\$2.25m (£US41m) bid for Allied Investors, a quoted associate.

Since bidding began, Tan Sri Kho has captured control of shares amounting to about 25 per cent of the voting control in Wheelock. Sir Y. K. has control of just under 35 per cent. With no other substantial share stakes still available in the market, the Allied stake could make Sir Y. K. virtually impregnable if his bid for the company were to succeed.

N. M. Rothschild, acting as financial advisers to Tan Sri Kho, commented yesterday: "At the moment we still have the best offer on the table for Wheelock. We see no reason to do anything except await Sir Y. K. Pao's next move."

Sir Y. K. bidding through the Hong Kong and Kowloon Wharf Holdings, the shipping group.

The bid has nevertheless been made conditional on Sir Y. K. succeeding in his assault on Wheelock—a move that has variously astonished or bemused local analysts, since his Wheelock bid has been effectively overtaken by Tan Sri Kho's latest offer of HK\$2.25m (£US41m).

A share, Sir Y. K. Pao's bid was pitched at HK\$6.60.

The Allied bid was thus seen as more of a sign of plain fear than of success without acceptance by the Wheelock board. But under the Hong Kong Takeover Code, a company that is already the subject of a bid cannot dispose of material assets without a full meeting of shareholders—a procedure that will take at least two weeks.

Godown Company, his quoted property subsidiary, has a 25 per cent interest in the contest for control of Wheelock extremely unlikely.

One complication revealed yesterday by the Allied board is the fact that each offer has been made by both combatants for their Wheelock stake in its own right. These offers—worth between HK\$2.25m and HK\$2.36m—have to be evaluated alongside the bid from the company. Baring Brothers is acting as financial advisers to the board.

A second complication is that while Allied holds shares in Wheelock, Wheelock itself controls over 49 per cent of the shares in Allied. Sir Y. K.'s bid for Allied is therefore unlikely to succeed without acceptance by the Wheelock board. But under the Hong Kong Takeover Code, a company that is already the subject of a bid cannot dispose of material assets without a full meeting of shareholders—a procedure that will take at least two weeks.

## Volkswagen raises sales to DM 46bn

BY JOHN DAVIES IN FRANKFURT

**VOLKSWAGEN**, West Germany's biggest car manufacturer, increased worldwide sales by 14 per cent to DM 45.75bn (£13.52bn) last year, despite the labour conflict in the motor vehicle industry.

VW reiterated in a preliminary report yesterday that it would show a group profit for last year after losses last year of DM 515m in the previous two years. It gave no indication of whether it would resume a dividend.

The company, which is 20 per cent owned by the Federal Government and 20 per cent by the government of Lower Saxony, last paid a dividend of DM 5 per share on its 1981 results, when it made group net profits of DM 136m.

The rise in revenue last year reflects an increase in exports, especially in the U.S., with the strong dollar boosting receipts in D-mark terms. But the rise also comes from a market trend towards higher-priced models.

Despite disruption to production during the dispute in May and June, VW and its Audi subsidiary produced 2.15m vehicles last year, 15 per cent more than in 1983.

Landis sees further progress

BY JOHN WICKES IN ZURICH

**LANDIS** and Gyr, the Swiss electrical engineering group which increased profits by more than a quarter last year, expects further improvements in sales and earnings for 1985.

Turnover this year is forecast to show a marked increase and the company is aiming for a considerably higher return on capital. It made just under 7 per cent in 1984.

The group has already announced a 13.1 per cent rise in new orders during 1984. Turnover rose by 7.5 per cent to SwFr 1.33bn (£468m) in the year and group profits by 25 per cent to SwFr 61m.

Landis and Sprecher & Schuh, another Swiss electrical engineer, are to give up their shareholdings in one another. Landis has held 10 per cent in Sprecher since 1978, while Sprecher owns rather less than 2 per cent of Landis.

Landis also intends not to expand its 36 per cent stake in the Swiss company Sauter but might be prepared to sell its shareholding if a "good buyer" were found.

Earnings per share slipped

## Pre-tax profits up 34% at UEP

BY WONG SULONG IN KUALA LUMPUR

**UNITED ESTATES** Projects, a leading Malaysian property developer, has reported a 34 per cent rise in pre-tax profits to RM 41.4m (RM32.3m) for 1984, exceeding its forecast of a profit of RM 34m ringgit per year.

After-tax profits were 40 per cent higher at RM 30.4m ringgit and the company also made an extraordinary gain of 16.6m ringgit from the sale of the Subang View Hotel to the Faber Merlin group. Turnover rose by 28 per cent to RM 132m ringgit.

While most property companies faced sluggish demand, UEP housing projects sold well

due to attractive designs, pricing and locations; the company said.

UEP is now 47 per cent owned by Sime Darby, the plantation-based group, which recently made a share exchange offer to UEP shareholders. Sime said it intended to build up its stake to over 50 per cent.

• **Malaysian Tobacco Company**, the 65 per cent-owned subsidiary of BAT Industries of the UK has purchased a 35 per cent stake in Arab Malaysian Insurance, the insurance subsidiary of Arab Malaysian Merchant Bank.

Mr Alexander Christodolo, the chairman of MTC, said the company paid "about 10m ringgit."

## Increased earnings for RMB

BY JIM JONES IN JOHANNESBURG

**RAND MERCHANT BANK** (RMB), the privately-owned South African banking company, has disclosed an increased tax profit of R2m (£0.7m) after transfers to inner reserves for the 15 months to end 1984 compared with R1.2m for the previous year. Transfers to general reserves have been increased to R1.14m from R255,000 and dividends of 25 cents a share have been declared against 20 cents a share for the previous year.

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Landis also intends not to

expand its shareholding in the company, necessary after Dion suffered a RM 14.2m foreign exchange loss in 1984. Dion has also suffered a sales dip since the introduction of austerity measures and higher sales taxes last year.

The group's liquidity will be restored by selling unmortgaged properties worth about RM 60m in Selangor in a selected base, Nishan, which is South Africa's second largest insurance group, owns 49 per cent of Kish Industries, the unquoted holding company which controls Kish Trading.

Dion's sales figures are not disclosed but are consolidated in those of Kish Trading which reported turnover of RM 2.36bn for the year to June 30 1984.

## New orders gain for Brown Boveri

BY OUR ZURICH CORRESPONDENT

**TURNOVER** of Brown Boveri, the Swiss engineering group, rose by 5 per cent to some SwFr 11.2bn (\$3.63bn) for 1984 with new order volume up by 15 per cent to SwFr 12.4bn.

The Swiss parent company showed an 18 per cent decline in sales during 1984, the result of poor orders. A decline in operating profits was however, largely offset by higher financial revenues and reduced depreciation. Parent net profits were SwFr 22.4m, compared with SwFr 29.5m.

Parent company orders have shown a marked improvement, rising 22 per cent to SwFr 2.96bn for 1984.

charges is a powerful grouping of four responsible for the day-to-day running of the bank. The four are Mr Al Owais, Mr Anis Al-Jallaf (who becomes general manager and who is also a director of the government-owned Emirates Industrial Bank), Mr Mohammed Kharbush (who joined the Finance Ministry) and Mr Abdul Rahim Galadari who now shares the chairmanship of the bank with Mr Al Owais.

Brown Boveri took over this project from Mr A. W. Galadari, when his majority shareholding in the Union Bank of the Middle East was acquired by the government in November 1983. The funding of this project has constituted a major drain on Dubai Bank's resources, and has seriously disturbed its ratios.

The new moves at the Dubai Bank were triggered by a sudden liquidity crisis on January 14, when a long-term depositor requested the withdrawal of some \$100m. Moves by the Central Bank, Union Bank of the Middle East and the National Bank of Dubai solved the short-term problem and by February 21 Dubai Bank was again placing funds in the interbank market.

A syndicate of foreign banks has been closely following the negotiations surrounding the changes. Their interest stems from a \$68m loan which they put together in 1983 for Galadari Brothers. Under this loan the syndicate holds a substantial proportion of the shares in Dubai Bank as well as the Galadari Brothers' real estate interests in the Dubai International Hotel and the Plaza residential complex.

The loan was essentially a restructuring of existing borrowings of Galadari Brothers from foreign banks, largely in order to finance the Intercontinental Plaza estate project. The syndicate comprised Cithbank as lead manager, with Gulf International, American Express International, The Royal Bank of Canada, Credit Suisse, Chase Manhattan, and Lloyd's Bank International.

## UK COMPANY NEWS

## McAlpine hopes minerals will help growth continue

THE CURRENT year at Alfred McAlpine, formerly Marchwiel, marks the fifth anniversary of the founding of the group, and following a rise in pre-tax profits for the year to the end of October 1984, Mr A. J. McAlpine, retiring chairman, says he hopes that results for the coming year will continue to reflect some growth.

He says that prospects for non-contracting divisions are good for the current year but the directors are looking to the minerals division for a "really strong performance" to ensure continued profit growth. Their concern is how the rand will perform against sterling, which makes accurate prediction of a sterling profit difficult.

For the year under review pre-tax profits increased from £10.52m to £22.44m, which Mr McAlpine points out is a record for the group. The final dividend has been lifted from 6p to 7.5p, which raises the total from 9p to 11p. Net earnings per share are shown rising by 12.4p to 45.4p.

He is pleased that profits were achieved against a background of government policies at home designed to protect rather than stimulate public capital spending, and overseas, a world construction recession which is, if anything, worse than a year ago. He points out that results reflect the continued progress of more recently acquired activities.

The taxahia figure was struck after £2.2m (£513,000) profit on disposal of fixed assets and £3.36m (£24.4m) income from shares in related companies.

Group turnover moved ahead by £8.8m to £240.08m.

The construction division did "extremely well" last year to hold its profit margins in their present level, says Mr McAlpine, but he cannot see much real progress for this division in the immediate future.

Mr McAlpine says that he intends to retire at the end of the current financial year and that he will be succeeded by Mr Bobby McAlpine. Mr Frank Sanderson, who brought Finlays into the group, is resigning and Mr Oswald Edge is retiring.

At the year end shareholders' funds stood at £78m and net liquid resources at £31m. Net asset value was the same again at 215p.

Mr McAlpine has a good year, says Mr McAlpine, both at home and overseas, and Optimum Collieries continues to show good profit growth as its export products increase.

The division has recently bought a small sand and gravel operation in Alabama.

Although the construction division has a far higher UK forward workload, margins are under continual pressure.

### • comment

The unexpectedly low tax charge

brought a generous boost to earnings for shareholders of Alfred McAlpine which is unlikely to be repeated in the current year when a more normal 35 to 40 per cent tax charge is anticipated. The trading performance generally

lacked sparkle except for the minerals division which has jumped from a profit contribution of £5.6m to £8.5m.

The building division was the next best performer, though the big boost in turnover was not reflected in profits, which showed the effect of consumer resistance in an overall increase in sales from £2.2m to £2.6m.

The market did not receive the figures well with the shares slipping 16p to 28p, despite the results being well on target. Some of the apprehension may be about Mr Sanderson, whose Finlays house building company has been absorbed into Alfred McAlpine. Should he sell his stake it could damage the price for a while.

Mr Clarke adds: Until bankers allay investors' concerns over the quality of the banks' profits and dividends, the clearers will probably continue to yield 40 per cent more than the market."

The Bank and auditors should be freed of the constraints, by changes in the law if necessary, which currently prevent them from communicating with each other.

There should be a more constructive approach by the Bank and auditors to the question of making provisions against doubtful Latin American loans.

Auditors might do more work on behalf of the Bank, for a fee.

Mr Clarke adds: Until bankers allay investors' concerns over the quality of the banks' profits and dividends, the clearers will probably continue to yield 40 per cent more than the market."

The Bank and auditors by Tim Clarke.

## Broker urges change in relationship

CHANGES IN the relationship between the Bank of England, the UK banks and their auditors are called for in a report today by Grivasen Grant, the stockbrokers.

Mr Tim Clarke, the broker's banking analyst, says that problems of accounting for Latin American debt, and the recent Johnson Matthey Bankers crisis have created uncertainty over bank shares in the stock market.

Mr Clarke says:

• The Bank and auditors should be freed of the constraints, by changes in the law if necessary, which currently prevent them from communicating with each other.

There should be a more constructive approach by the Bank and auditors to the question of making provisions against doubtful Latin American loans.

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The Bank and auditors by Tim Clarke.

## Microvitec slows in second half

DESPITE PUSHING its turnover up by 25.19m to £14.81m over the 1984 year Microvitec, market leader for colour display monitors for computers, only managed to lift its pre-tax profits from £2.51m to £2.64m. First half profits reached £1.92m.

The directors also point out that although demand for higher specification products continues to increase the market during 1984 was lower than anticipated, particularly during the third quarter. In addition, price reductions during the second 13 weeks were not balanced by increased sales.

No further price reductions are scheduled and Microvitec believes the current price structure will allow it to sell competitively throughout the world.

Finally, higher-end forecast costs were higher and raw material prices and overheads and the failure to meet planned levels of production led to higher raw material stockholding costs.

As forecast at the time of the share placing on the USM in May last year a dividend of 0.75p is being paid. Earnings per 50p share are charged at 5.3p (£5.3p) after a tax charge of £1.25m (£1.11m).

Sales in the UK to specialist independent dealers more than doubled and the group retained its leadership in the educational market. The sector is expected to remain firm and the corporation of output taken by the educational market is expected to decline as the group grows.

Export sales grew from £86,000 to £1m and Microvitec sees this

as a growth market, particularly in America where the U.S. company is expected to move into profit during 1985.

### • comment

A demanding rating on the USM probably encouraged Microvitec's precipitate rush for growth last year. It went sadly wrong when production failed to meet the increase in demand which followed a 10 per cent cut in prices to gain market share. The problems emerged just before Christmas leading to a mark down in forecasts for the year and a serious slide in Microvitec's share price.

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## Institutions buy 14% of Japanese robot maker

SIX BRITISH investment advisory groups have purchased 160,000 shares, 14.3 per cent of those issued, by Daifuchi Kiko, a leading Japanese robot manufacturer, for £4.36m (£15.4m).

Daifuchi Kiko has been expanding rapidly in the UK, having set up a joint venture, Daifuchi-Sykes, with the Sykes group in 1981. Daifuchi-Sykes, in turn, is involved in major robotic development projects with Jaguar cars and Rank Xerox.

The institutions are Baring International Investment Management (40,000 shares), Royal Bank of Scotland, representing Baillie, Gifford (30,000 shares), Phillips & Drew, Foreign and Colonial Group, GT Management Group and Ivory & Sims (20,000 shares each).

The funds are to be used to finance development projects. In June Daifuchi raised £4.7m from a placing with Japanese institutions. Baring and Daifuchi Mutual Life Insurance are now the two largest shareholders in the company. Prudential-Bache Securities was the agent for the latest placing.

## MINING NEWS

### Strong dollar aids gold ventures

BY KENNETH MARSTON, MINING EDITOR

WHILE gold remains out of fashion in the bullion market, it is still a prime exploration target for the mining companies. Nearly all existing mines can earn profits at the current gold price level, especially in countries where the domestic currency is particularly weak against the U.S. dollar.

Ennisc International, the Northgate group's recently floated exploration company, is thus particularly encouraged by the finding of good gold values in Scotland, even though Ennisc is still a long way from having outlined a minable deposit.

Economic gold values have been obtained in three of five locations examined by stream-panning, soil geochemistry, trenching and channel-sampling in the Grampian mountains between Oban and Pitlochry.

#### COMPANY NEWS IN BRIEF

Interim taxable profits rose from £102,634 to £88,077 at Watsfam, the manufacturer of optical, electronic instruments and industrial safety equipment.

In view of the improved result, the directors have declared a dividend of 0.9p net per 5p share in respect of the period to September 30 1984, compared to an equivalent 0.825p last time. The total then came to £12.75p added to a 1.25p subsidiary. Earnings for the half year are shown at 3.3p (2.8p).

Turnover more than doubled, from £3.44m to £7.13m. The tax charge increased from £225,988 to £376,583, and there were extraordinary debts of £22,927 (£18,562). The dividend will account for £18.73p (£10.73p).

Padang Sensors Holdings, a rubber and oil palm producer, reports a pre-tax profit of £24,000 for 1984, up from £24,000 for the year to September 30 1984. The result is reflected in a dividend doubled from 0.7p to 1.4p for the year.

Gross profit rose 58 per cent from £214,000 to £339,000. Taxable profit was struck after distribution costs of £100,000 (£75,000), administration costs of £59,000 (£47,000), and credit income from fixed assets interest received £17,000 (£10,000).

Net profits came out at £115,000 (£51,000) after tax of

Five trenches have exposed mineralisation over 110m in a vein with an average width of 1.8m. Metal grades ranged 0.45 oz (14g) gold and 1.3 oz silver per short ton. Boulders from the structure assayed 0.54 oz gold per ton.

Ennisc is also making further progress at its Sperrin Mountains prospect in Northern Ireland. Latest trenching has given assays ranging up to 0.29 oz gold over a width of 4.9m and suggests that tonnage estimates could soon become possible.

In Australia, there is no slackening in the tempo of gold exploration. The point has been reached where decisions to take recent discoveries to the production stage are being made almost daily.

#### COMPANY NEWS IN BRIEF

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Net profits came out at £115,000 (£51,000) after tax of

## Lithographic printing plates & supplies

Sales £194.8m (£90.2m)

Profit before interest £10.2m (£10.4m)

Howson-Algraphy sales showed

satisfactory volume growth in 1984 but margins were squeezed and profits slightly reduced.

#### Lithographic printing plate production

Over 70% of sales were to customers outside the U.K. The company experienced significant uplifts in raw material costs, but intense competitive

## RESULTS IN BRIEF

1984 £m

1983 £m

Sales 528.8 655.2†

Profit after interest 33.0 19.0†

Profit after taxation 26.4 13.9

Stockholders' profit\* 16.4 3.9

Dividends 9.6 7.7

Profit retained (deficit) 6.8 (3.8)

Earnings per £1 Ordinary Stock 28.6p 14.0p

\* after minorities and extraordinary items

† includes reclassification and discontinued businesses

The figures shown above are from the full accounts which have been reported on by the Company's auditors. The full Report and Accounts will be posted on 1st April 1985. For a copy, please write to The Secretary at the address below. Stockholders will receive copies automatically. The Annual General Meeting will be held at 12 noon on 25th April 1985 at Vickers House.

VICKERS P.L.C., VICKERS HOUSE, MILLBANK, LONDON SW1P 4RA

as a growth market, particularly in America where the U.S. company is expected to move into profit during 1985.

### • comment

A demanding rating on the USM probably encouraged Microvitec's precipitate rush for growth last year. It went sadly wrong when production failed to meet the increase in demand which followed a 10 per cent cut in prices to gain market share. The problems emerged just before Christmas leading to a mark down in forecasts for the year and a serious slide in Microvitec's share price.

Finally, higher-end forecast costs were higher and raw material prices and overheads and the failure to meet planned levels of production led to higher raw material stockholding costs.

No further price reductions are scheduled and Microvitec believes the current price structure will allow it to sell competitively throughout the world.

Finally, higher-end forecast costs were higher and raw material prices and overheads and the failure to meet planned levels of production led to higher raw material stockholding costs.

As forecast at the time of the share placing on the USM in May last year a dividend of 0.75p is being paid. Earnings per 50p share are charged at 5.3p (£5.3p) after a tax charge of £1.25m (£1.11m).

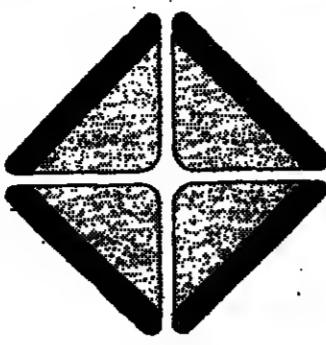
Sales in the UK to specialist independent dealers more than doubled and the group retained its leadership in the educational market.

The required increase in production of micro-colour graphics in the fourth quarter did not materialise. In the fourth quarter concerned did not return to the group's overall results.

Another factor blamed was the shortfall was the decision to improve the group's support to U.S. customers with the setting up of Microvitec Inc in October which

was earlier than originally anticipated.

The Directors of London Anglia Developments PLC (the "Company"), collectively and individually, accept full responsibility for the accuracy of the information given in this document and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief there are no other facts the omission of which would make any statement herein misleading. It is not at present intended to apply for any of the share capital of the Company to be listed on any Stock Exchange or be dealt in on the Unlisted Securities Market. Two copies of this document, having attached thereto the documents specified in section 9 of Statutory and general information, have been delivered to the registrar of companies for registration.



# London Anglia Developments PLC

(Incorporated in England under the Companies Acts 1948 to 1981)

## Offer for Subscription

of up to 10,000,000 ordinary shares of £1 each at par payable in full on application  
Arranged by Anglo Dutch Limited

### Share Capital

#### Authorised

£15,000,000 divided into

- (i) 1,000 "A" ordinary shares of £1 each
- (ii) 14,999,000 ordinary shares of £1 each

#### Issued and proposed to be issued fully paid

£1,000  
£10,000,000

The subscription list for the ordinary shares now being offered will open at 10.00 a.m. on 1st March, 1985 and may be closed at any time thereafter not later than 3.00 p.m. on 18th March, 1985. In order for subscriptions to qualify for tax relief in the 1984/5 tax year, applications should be sent in as soon as possible and, in any event, so as to arrive before 3.00 p.m. on 18th March, 1985.

Applications must be made in accordance with the procedure set out at the end of this document for a minimum of 1,000 ordinary shares or multiples thereof up to a maximum of 500,000 ordinary shares.

The issue has not been underwritten and the Directors will not allot any shares unless applications are received for a minimum of 1,000,000 ordinary shares and the minimum subscription has been received. All ordinary shares now offered will rank in full for all dividends and other distributions hereafter declared, paid or made and otherwise *par passu* in all respects with each other.

**Investment in the Company is speculative. Particular attention is drawn to the paragraph headed "Risk factors" in Financial information.**

## Directors and advisers

### Directors

Paul Neville Rodney Cooke, M.A., A.R.I.C.S.  
Robert John Bruce D'Arcy, F.R.I.C.S.  
Jonathan Richard Paul Ruthven Wiesner  
Gunnar Richard Andersen, LL.B.  
Isabel Jane Cunningham, A.C.A.  
Sir Ian Godfrey Bosville Macdonald of Sleat, Bt., A.R.I.C.S.  
Clive Nicholas de Leval Morris, M.A., A.C.A.  
Christopher Brian Spalding Gould Stewart  
"Executive"

### Secretary and Registered Office

Keith Barnard, A.C.A.  
788 Salisbury House  
London Wall  
London EC2M 5RQ

### Financial Advisers

Anglo Dutch Limited  
788 Salisbury House  
London Wall  
London EC2M 5RQ

### Auditors and Reporting Accountants

Price Waterhouse  
Southwark Towers  
32 London Bridge Street  
London SE1 8SY

### Solicitors to the Company

McGuinness Finch  
37 Dover Street  
London W1X 3RB

### Solicitors to the Offer

Herbert Smith & Co.  
Watling House  
35-37 Cannon Street  
London EC4M 5SD

### Bankers

Barclays Bank PLC  
1 Pall Mall East  
London SW1Y 5AX

### Registrars

Ravensbourne Registration Services Limited  
Bourne House  
34 Beckenham Road  
Beckenham  
Kent BR3 4TU

## The Company

### Introduction

The prospectus has been issued by the Company with a view to offering to investors the opportunity to share in a business capable of deriving earnings from the development, refurbishment, conversion and reletting of properties principally in Central London and East Anglia together with the provision of sheltered housing.

The asset base of the Company will be represented either by properties, readily realisable securities or cash. The Company's strength will lie in its ability to capitalise on the opportunities presented to it to benefit from over 50 years' experience of the property market. The executive Directors will recommend suitable projects to the Board, supported by a detailed feasibility study, and will be responsible for the day-to-day management of any such projects, once approved.

It is not intended to incur borrowings until the Company's resources are substantially committed. The intention is to avoid developments without investment borrowing. The consequent exposure to increasing interest rates, will give the Directors the opportunity to exploit such developments to the full.

The combination of no initial borrowings, extensive knowledge of the area in which the Company will principally operate and the experience of the executive Directors are factors which should enhance the Company's prospects. In addition, because of existing tax concessions, the investment should qualify for income tax relief under the rules of the Business Expansion Scheme ("BES") and should, therefore, offer special advantages to certain private investors.

**Business**  
The business of the Company will encompass the following four activities:

- (i) conversion: the restructuring and renovation of existing properties for alternative use or the division of properties into self-contained units;
- (ii) refurbishment: the renovation and upgrading of properties, retaining their existing use;
- (iii) development or redevelopment: the building of new or the redevelopment of existing premises on land acquired by the Company; and
- (iv) sheltered housing development: the building of new dwellings or the conversion of existing ones for the elderly.

It is the intention that properties converted, refurbished, developed or re-developed by the Company will be sold and not retained by the Company as investments.

The Company will carry out the first three activities principally in Central London and East Anglia, concentrating on residential and commercial properties. It is proposed that sheltered housing developments will be undertaken throughout the United Kingdom in conjunction with Lifecare Properties, a subsidiary of Lifecare International plc, a company quoted on The Stock Exchange. Further details of this last activity are set out in the paragraph headed "Sheltered housing" below.

### Relevance of the executive Directors

The following table gives details of some of the transactions in which the executive Directors have played a prominent role over the last 12 years and which are of a type similar to those in which the envisaged Company may undertake. The examples given in the table below are not an exhaustive list or necessarily representative of all of the relevant transactions undertaken by the executive Directors.

The project costs stated in the table comprise property purchase costs, building works, associated direct, legal, professional and sundry costs. The project surplus is before deducting all costs associated with financing, such as bank and mortgage interest charges, commitment fees and certain professional fees. The period of development is the period in which the project has been started as, in some cases, properties had been held for some considerable time before development commenced. In any event a "period of development" statistic would not indicate the average capital employed in the project over that period.

(i) Kensington, London. Planning consent has been obtained for a penthouse. Project costs and sales proceeds are estimated at £329,500 and £450,000 respectively.

(ii) Wandsworth, London. A 2.5 acre freehold site suitable for a phased development of 200 units of 4,000 square feet each for two stages (approximately 100 units of which will consist of offices and the other half of light industrial space). Project costs and sales proceeds are estimated at £2,923,000 and £4,000,000 respectively.

(iii) Ipswich, Suffolk. A site at present containing offices, warehousing and retail warehousing. It is proposed that, following redevelopment, refurbishment and division, the premises will provide two retail units, a retail warehouse, several small workshops, a self-rented office block and a modern office block of 4,500 square feet. Project costs and sales proceeds are estimated at £57,000 and £79,000 respectively.

(iv) Diss, Norfolk. A shop in a prime retail location with land at the rear for extension and development. Project costs and sales proceeds are estimated at £24,478 and £312,307 respectively.

Project costs and sales proceeds have both been estimated by the executive Directors on the basis of current costs and property prices. These estimates are not a forecast of profits by the Company and have not been examined by the reporting accountants. The projects are by way of illustration only and there is no guarantee that the Company will acquire any of them or that, if acquired, their outcome will be as currently envisaged.

### Sheltered housing

Sheltered housing provides warden-assisted accommodation for the elderly. Lifecare's sheltered housing units are purpose designed, built or converted for the elderly so as to incorporate a number of features to assist them in daily living. The following are examples of features which can be included:

(i) accommodation designed to enable it to be adapted to the changing needs of the elderly as they progress into old age;

(ii) halls, landings and stairs designed to accommodate a chair lift;

(iii) an alarm system linking residents to the warden;

(iv) outward opening doors so that if an occupant should fall behind a door it can be opened; and

(v) electrical sockets placed at one metre height to obviate bending.

A warden provides general supervision and assistance in an emergency and a management company undertakes repairs, maintenance and upkeep of the building structure and exterior fabric and of the grounds and gardens of the entire development.

A recent report published by the Housing Research Foundation estimates that the present market requirement is for between 250,000 and 400,000 units in the United Kingdom.

Lifecare has agreed to advise on and manage any projects put forward by the Company and to submit to the Company any projects that it is unable to finance itself, in each case subject to the agreement of terms. Lifecare, through its managing director Mr. Roger Tanner, B.Sc.(Hons), C.Eng., M.I.Mech.E., M.C.I.B.S., F.I.Hosp.E., is well qualified to advise the Company in such projects. Relevant experience of Lifecare staff includes extensive experience in the field of project management of design, construction, technical services and commissioning of sheltered housing accommodation in the United Kingdom. The skills available to Lifecare also include energy conservation and low energy design in relation to health care facilities.

It is intended that all such housing projects undertaken by the Company will be sold on completion and will not be retained as investments.

### Directors and management

The management of the Company draws on the different disciplines that make it up, namely three experienced property developers (the executive Directors), the chairman of a building contractor operating nationally, a senior property partner in a London firm of solicitors, a financial executive with extensive experience as a financial adviser experienced in investment with an emphasis on property and the provision of property finance. Details of each Director are set out below.

**Executive Directors**  
Paul Cooke, aged 37, graduated from Cambridge University in 1969 and joined Brown, Shipley & Co. Limited. After a 12 month training scheme he left to join Donaldson & Sons. In 1973, he qualified as a Chartered Surveyor and left to set up a joint venture property investment and development company. Since then he has been involved in property investment and development in Central London in his own right and on a joint venture basis.

Robert D'Arcy, aged 42, qualified from the College of Estate Management in 1965. He became a Chartered Auctioneer in 1967 and in 1970 became an Associate of the Royal Institution of Chartered Surveyors of which he is now a Fellow.

He worked initially for Chestertons dealing mainly with valuations and management for the Church Commissioners and after three years joined Donaldson & Sons to gain further experience. In 1969, he went into partnership with Jonathan Wiesner, carrying out renovation and conversion of residential property in London which also involved lettings and sales.

In 1972, development activities were first undertaken by the partnership with the demolition and redevelopment of shops with residential upper floors. Since then he has been involved in town centre developments for major public companies and some industrial developments.

Jonathan Wiesner, aged 41, attended the College of Estate Management and joined Marin Medlicott & Roberts in 1963, where he specialised in residential investments. He then worked for Drury & Co. in the commercial investment department and for Dabenhams Stores plc in their property management department.

He founded Robert Bruce & Partners, a firm of Kensington estate agents, in 1967 with three other partners, concentrating on the sales and letting of Central London houses and flats. In 1969, he formed a partnership with Robert D'Arcy commencing with residential conversion work in Central London and expanding his activities from 1972 into commercial development and refurbishment in East Anglia.

It is the intention that properties converted, refurbished, developed or re-developed by the Company will be sold and not retained by the Company as investments.

The Company will carry out the first three activities principally in Central London and East Anglia, concentrating on residential and commercial properties. It is proposed that sheltered housing developments will be undertaken throughout the United Kingdom in conjunction with Lifecare Properties, a subsidiary of Lifecare International plc, a company quoted on The Stock Exchange. Further details of this last activity are set out in the paragraph headed "Sheltered housing" below.

The "A" ordinary shares initially carry the right to 10 per cent. of the votes, dividends and underlying assets of the Company but this interest could increase, after publication of the accounts of the Company in respect of the year ending 31st March, 1990, to a maximum of 30 per cent., as set out in the Articles of Association. The underlying principle is that as the rate of growth in the net assets of the Company increases, so does the proportion of the underlying assets attributable to the "A" ordinary shares. The table set out below illustrates the basis on which the formula will operate (assuming the Offer is fully subscribed).

Compound rate of growth per annum	Net asset value of the Company after five years	Interest of "A" ordinary shares in the underlying assets
up to 10%	up to £18,105,100	10%
11%	£18,850,561	12%
12%	£17,623,416	14%
13%	£20,113,571	20%
14%	£24,883,200 or over	40%

The rights to votes and dividends attaching to the "A" ordinary shares will increase in similar proportions.

The following table illustrates the effect of this on an investor who subscribes for 1,000 ordinary shares, assuming that he is able to offset the whole of his investment at a rate of taxation of 60 per cent., and whose initial effective cost of investment would be £4,000.

Compound rate of growth per annum	Net asset value of the Company after five years	Per cent. interest of "A" ordinary shares	Net asset value of "A" ordinary shares	Rate of growth of investment per annum
10%	£15,105,100	90	£1,449	29.4%
15%	£20,113,571	80	£1,609	32.1%
20%	£24,883,200	70	£1,742	34.2%

The above examples are for illustrative purposes only and are not to be forecast.

**Benefits of the Offer**  
In the opinion of the Directors the main attractions of an investment in the Company are set out below:

(i) the Company will, when fully invested, have a tangible property asset base;

(ii) the day-to-day management of the projects will be the responsibility of the executive Directors, whose principal reward is tied to the success of the Company in the form of their respective holdings of "A" ordinary shares; and

(iii) the potential return on an investment in the Company is considerably enhanced by the possibility of tax relief under the BES, which may serve to reduce the cost of investment and is described in more detail below.

## Financial information

### Dividend policy

In order not to jeopardise income tax relief obtained under the BES, it is intended that no dividends will be paid in respect of the first five years of trading by the Company. Thereafter, it is the intention to adopt a dividend policy that recognises the needs of shareholders whilst having regard to the Company's development.

### Working capital

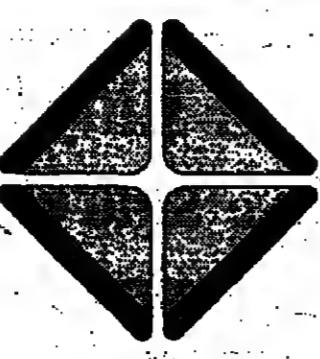
The Directors consider that subject to the minimum subscription being achieved the Company will have sufficient working capital for its foreseeable requirements.

### Business Expansion Scheme

The Finance Act 1983, as amended, contains the detailed provisions of the BES. The BES is designed to provide individuals with an incentive to invest in unquoted companies by allowing them to obtain income tax relief for an investment of net equity capital in such companies. The summary that follows is set out to assist the reader in respect of the rules that may come into effect as a result of the next budget, particularly any changes which may operate retrospectively.

On the basis of information given in this prospectus the intended rules have been summarised and are set out below. The summary is regarded as a qualifying company within the terms of the BES. Individual subscribers for ordinary shares in the Company should, depending on their circumstances, be able to obtain income tax relief in respect of the year ending 5th April, 1985 at their highest rate of tax on the amount subscribed.

The following illustrates the effect



# London Anglia Developments PLC

(Incorporated in England under the Companies Acts 1948 to 1981)

## Risk factors

The Directors believe that the most significant risk factors are:

- The Company has recently been formed and therefore has no operating history, even though the executive Directors have relevant experience; and
- The market for property may decline thereby reducing the value of the Company's assets.

## Market in the shares

Although shareholders intending to claim relief under the BES must hold the shares for a minimum of three years, the Directors appreciate that some shareholders may wish to dispose of their holding before the end of that period. Anglo Dutch may be able to provide a platform for any shareholder wishing to dispose of some or all of his or her holding at any time after the issue.

It is the Board's intention after the five year qualifying period has passed either to seek a listing for the Company's shares or permission for them to be dealt in on the Unlisted Securities Market or to seek an offer (in cash or in a quoted security) for the shares in the Company.

## Indebtedness

The Company has no loan capital outstanding or created but unissued or any money, loans, debts, or other borrowings or indebtedness in the nature of borrowing including bank overdrafts, liabilities under acceptances or acceptance credits, hire-purchase commitments, guarantees or other material contingent liabilities.

## Accountants' report

The following is a copy of a letter from Price Waterhouse, the auditors and reporting accountants:

The Directors,  
London Anglia Developments PLC  
Southwark Towers,  
32 London Bridge Street  
London SE1 9SY

25th February, 1985.

Gentlemen,

We report that London Anglia Developments PLC (the "Company") was incorporated on 31st January, 1985 as a public limited company as Heronlink plc and that it changed its name to London Anglia Developments PLC on 19th February, 1985.

The Company has not yet commenced to trade. No audited financial statements have been prepared in respect of any period since incorporation, nor have any dividends been declared or paid.

Yours faithfully,

PRICE WATERHOUSE,  
Chartered Accountants.

## Further details of the Business Expansion Scheme

### 1. Introduction

The following only summarises the main provisions of the BES introduced by section 26 of the Finance Act 1983. It does not set out any of the provisions in full and intending investors are strongly advised to seek professional advice.

### 2. The relief

The relief is available for the fiscal years 1983-84 to 1986-87 and is given at the claimant's highest rate(s) of income tax.

### 3. Basic rules

Relief can only be claimed by a qualifying individual who subscribes for new eligible shares of a qualifying unquoted company which have been issued for the purpose of raising money for a qualifying trade which is being carried on or will be carried on within two years by the company or a qualifying subsidiary. The subscription can be made on his behalf by nominees such as the managers of a fund. Eligible shares are ordinary shares which carry no preferential rights. Relief is given for the tax year in which the shares are issued.

### 4. Individuals qualifying for relief

An individual must be resident and ordinarily resident for tax purposes in the United Kingdom at the date when the company's shares are issued and must not be connected with it within the next five years if he is to retain the relief.

### The main rules relating to connection with a company are that:

(i) an individual or an associate of his must not be an employee, partner or paid director of the company; and

(ii) he and his associates must not control the company or possess more than 30 per cent. of the ordinary share capital or loan capital and issued share capital or voting power at the company.

For this purpose an associate includes a husband or wife, lineal ancestor or descendant, a partner and certain persons with whom the individual has connections through a trust.

A director is not disqualified if he is reimbursed travelling and other expenses allowable for tax purposes but he must not be entitled to any remuneration.

### 5. Qualifying companies

The Company must have been incorporated in the United Kingdom and be resident only in this country. It must not be listed on The Stock Exchange and its shares must not be dealt in on the Unlisted Securities Market. It must not be a subsidiary or be controlled by any other company and any subsidiary it has must be wholly-owned. All its share capital must be fully paid up. It must carry on a qualifying trade or exist to hold all the shares in its subsidiaries which must all carry on qualifying trades.

### 6. Qualifying trades

Most trades qualify but those excluded are:

- dealing in commodities, shares, securities, land or futures;
- dealing in goods otherwise than in the course of an ordinary trade or wholesale or retail distribution;
- banking, insurance, money lending, debt factoring, hire-purchase financing or other financial activities;
- leasing or receiving royalties or licence fees;
- providing legal or accountancy services; and
- farming.

The trade must be conducted on a commercial basis and with a view to the realisation of profit.

## Procedure for application

Applications for the ordinary shares must be made on the accompanying Application Form and can be made only on the terms and conditions set out below and must be returned to Ravensbourne Registration Services Limited, Bourne House, 34 Beckenham Road, Beckenham, Kent BR3 4TU, with a minimum subscription of £1,000 for the full amount payable, so as to arrive as soon as possible and, in any event, not later than 3.00 p.m. on 18th March, 1985. Each application must be accompanied by a separate cheque drawn in sterling on a town clearing bank branch thereon in England, Scotland or Wales made payable to "Anglo Dutch Limited—A/c LAD Offer".

Applications must be for a minimum of 1,000 ordinary shares or multiples thereof up to a maximum of 500,000 ordinary shares.

Acceptance of applications is conditional upon applications and the minimum subscription being received for a minimum of 1,000,000 ordinary shares.

Joint applicants are not able to claim Business Expansion Scheme relief. A person acting as a nominee for a qualifying individual may subscribe for ordinary shares on behalf of that individual without prejudicing the relief available, but should disclose the identity of the beneficiary.

The right is reserved to present all cheques for payment and to withhold definitive certificates and any surplus application monies pending clearance of applicants' cheques. Due completion and any surplus application monies pending clearance of applicants' cheques will constitute a warranty that the cheque will be honoured on presentation and retention is drawn to the declaration in the Application Form to that effect. Applications will be revocable until and including 18th March, 1985. Application monies will be retained in a separate bank account pending allotment of the shares.

The ordinary shares now being offered will be allocated among applicants as the Directors may, in their absolute discretion, decide and the right to reject any application in whole or in part is reserved.

If any application is not accepted in whole or in part, the application monies or the balance thereof, as the case may be, will be returned by cheque through the post at the applicant's risk. If the Offer does not proceed, the application monies will be returned without interest thereon.

Allotments of ordinary shares will be made not later than 19th March, 1985 subject to acceptance of minimum subscriptions being received by 3.00 p.m. on 18th March 1985, for not less than 1,000,000 ordinary shares. Definitive certificates for the ordinary shares allotted will be sent at the rate of the persons entitled thereto not later than 5th April, 1985.

All cheques, certificates and other documents will be despatched by post at the risk of the person(s) entitled thereto.

The subscription list will be open at 10.00 a.m. on 1st March, 1985 and may be closed at any time thereafter and in any event not later than 3.00 p.m. on 18th March, 1985.

## London Anglia Developments PLC

(Incorporated in England under the Companies Acts 1948 to 1981)

### 7. Claims

Claims can be made when the qualifying trade has been carried on for at least four months and must be made within two years of the date or, if later, two years from the end of the year of assessment in which the shares are issued.

### 8. Limits on the relief

Relief can be claimed on more than £40,000 invested in total by the claimant (and his/her spouse) in eligible shares (whatever number of qualifying companies) in any one tax year. Relief is not given for investments in shares of companies which are not traded in any market where the claimant invests directly. This lower limit does not apply where the investment is made on his behalf by the manager of an approved investment fund.

### 9. Withdrawal of relief

If the conditions of the relief relating to the company cease to be satisfied within the period of the investment being made, or, if longer, the period from the issue of the shares to a date three years after the company began to carry on a qualifying trade, the relief is withdrawn.

Relief is wholly or partly withdrawn if the claimant receives value from the company or disposes of the shares within five years. Value is received from the company if, for example, it redeems the shares or makes the individual a loan or provides a benefit or facility.

### 10. Capital gains tax

Where the shares are disposed of, the full acquisition costs can be deducted from the proceeds in an arm's length sale. However, if they are disposed of at a loss, the acquisition costs that are allowable are reduced so that there is normally no allowable loss for capital gains tax purposes.

### 11. Tax avoidance

Relief is not available unless shares are subscribed for and issued for bona fide commercial purposes and not as part of a scheme or arrangement the main purpose, or one of the main purposes, of which is the avoidance of tax.

### 12. Procedure for claiming relief

The procedure for claiming relief involves Forms BES 1, BES 2 and BES 3. Form BES 1 is completed by the company and amounts to a formal request for Inland Revenue approval of the company and its trade for the purposes of the BES, BES 2 is issued by the Revenue to the company as authority to the company for issuing Forms BES 3 to its shareholders. Form BES 3 includes the certificate which the individual shareholders or their agents are required to submit to the Inland Revenue as part of the claim for relief. Form BES 1 will be submitted by the company to the Inland Revenue as soon as the company has traded for four months (the statutory minimum).

### 13. Right to withdraw

Each shareholder shall have the right to withdraw his/her shares from the Company at any time within three years of the date of issue of the shares.

### 14. Right to withdraw

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## UK COMPANY NEWS

## R-R powers Vickers to £11m rise

WITH THE figures from Rolls-Royce Motors providing the main impetus—its pre-interest profit was up £13m—the profit before tax at Vickers advanced from £19.5m to £30.8m in 1984.

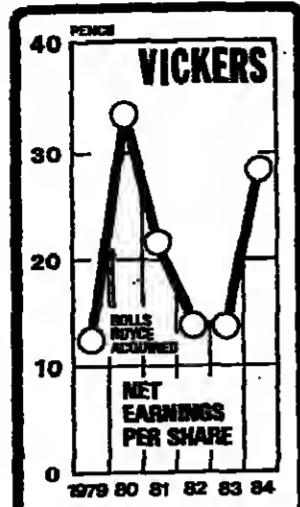
The City was marginally disappointed with the figures, and by the close of trading yesterday the shares had been marked down 8p to 235p. Analysis were looking for a pre-tax profit of at least £22m.

Shareholders benefit with an increase in the dividend. The final is 8p for a total of 10p, compared with 8p. Earnings have doubled to 28.6p per share.

Sir Richard Cave, the chairman, feels the group has made a "sound recovery" from the difficulties of the early 80's and that, following the many changes that have taken place, "we should see a steadier and more prosperous future."

He says the resources available should enable the group to develop its business in the international scene, and the directors look forward to this change of emphasis in their management of the business.

Although the largest increase in profit came from Rolls-Royce Motors, it was £13m to £14.1m on sales £42.4m ahead at £149.2m. Sir Richard reminds shareholders that the 1983 figures



were depressed by the effects of a prolonged strike.

In defence and aerospace sales were £82.2m (£83.9m) and profit £7.3m (£5.4m), marine engineering accounted for £62.2m (£50.6m) and mining and healthcare services amounted to £77.5m (£27.2m) and £23.1m (£2.6m). Printing and packaging returned to profits of

£900,000 against a loss of a similar amount, from sales of £27.5m (£27.5m).

In lithographic plates and supplies sales were £104.5m (£90.2m) but profits fell slightly to £10.2m (£10.4m), while turnover in business equipment came to £60.6m (£58.8m) and profit was down to £2.7m (£3.4m). The chairman believes that the trend, caused by rising costs and severe competition, is now reversed, and that these businesses are in strong competitive position.

In the 1983 results there were included sales of £186m and profit of £8.1m in respect of businesses sold or, in the case of Comsteel Vickers of Australia, reclassified as an associate.

Unallocated operating costs and other activities ran into a loss of £3.6m (£2.7m) while a drop in interest rates showed a drop of £1.5m to £3.4m as a result of the improved cash position and lower interest rates.

The Australian associate incurred a loss of £2.6m (profit £300,000) and other associates made a profit of £240,000 (£200,000).

After tax £4.4m (£5.8m), and minorities' loss £200,000 (profit £700,000), the attributable profit was £26.8m (£13.2m). There were extraordinary debits of £10.2m (£9.3m) including £5.5m attributable to Australia, and



Sir Richard Cave

dividends about 29.6m (£7.7m).

At the end of December, stockholders' interest was shown to be £98.8m, compared with £212.6m.

The claim for fair compensation in respect of Vickers' former building business and aircraft interests, nationalised in 1977, has been scheduled for a hearing during the last week in June by the European Court of Human Rights in Strasbourg.

See Lex

### Offer for sale values Pepe at £23.5m

Pepe Group, supplier of jeans and casual clothes, is coming to the US with a market capitalisation of £23.5m.

Broker Capital-Cure Myers and Industrial Finance and Investment Corporation is offering for sale 5.5m shares at a price of 100p to raise about £5.5m, net of expenses, for the company.

Pepe's profits have grown dramatically in the last two years from £385,000 pre-tax in the year to the end of March 1983, to £19.5m last year and £1.2m in the half-year to the end of September.

The company is forecasting profits of not less than £2.5m on sales of £15.5m for the year to the end of March — putting the shares on a prospective multiple at the offer price of 13.8 times on a 45 per cent actual tax charge. The forecast yield is 4.28 per cent on an indicated annual net dividend of 3p net.

**LADBROKE INDEX**  
Based on FT Index  
965-969 (-4)  
Tel: 01-427 4411

### Aaronite up 10% in slow year

Aaronite Group, a specialist in passive fire protection, improved pre-tax profits by over 10 per cent from £634,000 to £31,314,000 in the year to October 31, 1984.

The chairman, Mr Graham Neilson says that the result is a creditable achievement, all the more so as it came in a year in which there were no major new platforms started in the North Sea sector—our most important market.

He goes on to say that the company has been successful in making significant inroads into the land-based construction market assisted by its acquisition of Kaytherm Service in May 1984.

A final dividend of 14p per share is declared, adding to the interim dividend of 14p, which was the same since the group came to the USM in July 1983. The total amounts to 28p.

Although current activity is lower than at this time last year, the directors say that 1984-85 as a whole should be satisfactory. Thereafter, given renewed North Sea activity and the benefits the company expects from its geographical expansion, the directors view prospects with

"considerable confidence and optimism."

Operating profits came out at £743,000 (£759,000) after administrative expenses of £11.55m (£11.4m) on turnover of £5.9m, an increase of 8 per cent from 1983.

The petrochemical industry work has continued as a significant market, the North Sea, while deriving a far lower proportion of its UK turnover from on-shore work than its main rival, Morecambe Holdings. Efforts to expand abroad have also run into trouble—a dearth of orders in South Africa and a strike hit contract in Australia has cost about £50,000 above the line and a further £45,000 below. Despite straining might and main, Aaronite has failed to justify its placing of multiple of 20.8% new shares on a prospective p/e of 12, amounting to 1.5m new shares of £75,000 and a 35 per cent tax charge. Clearly, Aaronite stands to gain greatly if the expected upturn in North Sea activity materialises in 1985-86, but Morecambe trades on a similar scale, has similar North Sea prospects and a more attractive

Investors in Aaronite Group recent profits record.

Pre-tax profits are struck after interest payable of £134,000 (£191,000), but including interest payable of £92,000 (£66,000).

The results are subject to higher tax of £244,000 (£202,000). Minority interests contributed £15,000 (£4,000), leaving attributable profits of £471,000, against £436,000.

Earnings per share moved up from 8.3p to 8p.

● **Comment**

Investors in Aaronite Group recent profits record.

This announcement appears as a matter of record only

February 1985

### NMB MINEBEA CO., LTD.

(Minebea Kabushiki Kaisha)

£50,000,000

8½ per cent. Guaranteed Notes due 1990

with

Warrants

to subscribe for shares of the common stock of Minebea Co., Ltd.

The Notes are unconditionally and irrevocably guaranteed by

The Long-Term Credit Bank of Japan, Limited

Baring Brothers & Co., Limited

Nomura International Limited

Daiwa Europe Limited

LTCB International Limited

Algemene Bank Nederland N.V.

Bank of Tokyo International Limited

Banque National de Paris

County Bank Limited

Robert Fleming & Co. Limited

Kleinwort, Benson Limited

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Morgan Grenfell & Co. Limited

The Nikko Securities Co., (Europe) Ltd.

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Bank Mee & Hope NV

Barclays Merchant Bank Limited

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Okasan International (Europe) Limited

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The Taiyo Kobe Bank (Luxembourg) S.A.

Union Bank of Switzerland (Securities) Limited

Verband Schweizerischer Kantonalbanken

Wako International (Europe) Limited

Banca del Gottardo

Bank Indosuez

Berliner Handels- und Frankfurter Bank

Credit Suisse First Boston Limited

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Kreditbank International Group

Merrill Lynch Capital Markets

The National Commercial Bank (Saudi Arabia)

Nippon Kangyo Kakumaru (Europe) Limited

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Al-Mal Group

Banque Bruxelles Lambert S.A.

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Dai-Ichi Kangyo International Limited

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Sparkassen Aktiengesellschaft

Hoare Govett Ltd.

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Morgan Stanley International

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N. M. Rothschild & Sons Limited

J. Henry Schroder Wag & Co. Limited

Tokai International Limited

Universal Securities Co., Ltd.

Vickers da Costa Ltd

Yasuda Trust Europe Limited

### Prestwich in optical link with Ratners

By Paul Hart

Prestwich Holdings, the optic and engineering group, is to buy the optical division of Ratners Jewellers for £245,018 as part of a deal between the two companies to create a major nationwide High Street force in the optical market.

Prestwich already owns the Henrys Optical Group and George Davis Opticians and operates 32 optical outlets concentrated in north-west England.

Its purchase from Ratners

of GK Flahs will give it control of the optical business in eight Ratners' stores

— including several outlets in the south east.

However, the two companies see this as only the first stage of a major expansion of optical departments, managed by Prestwich.

George Davis Opticians in

## THE MANAGEMENT PAGE: Small Business

EDITED BY CHRISTOPHER LORENZ

BRITISH VENTURE capitalists have been criticised for taking a less robust attitude to risk than their U.S. counterparts.

That accusation may be wide of the mark in some cases. But it is certainly true in the experience of Peter Richardson, managing director of Computerised Medical Systems, a Chicago-based medical equipment maker which will shortly be moving its manufacturing plant to Aylesbury.

Nobody in London would believe 41-year-old Richardson when he told venture capital fund managers last year that he could succeed in making money out of a computerised body scanner which had forced EMI into the arms of Thorn five years ago and bankrupted the U.S. company which inherited the machine.

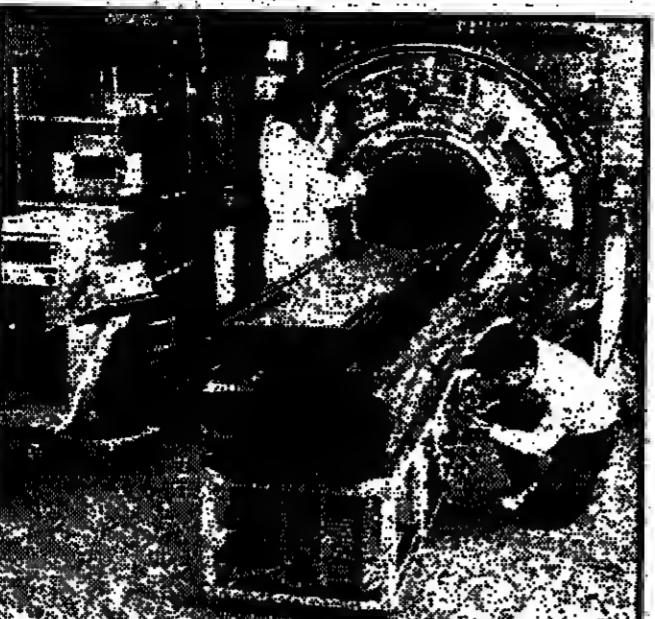
Yet Richardson, who eventually raised \$750,000 (£488,000) from a California hamburger chain operator and other private U.S. investors, actually succeeded in making his project break even in its first seven months of trading, and looks set to make a \$2m profit on sales of \$10m in the year to next December.

His experience provides a sobering illustration of the differences in attitude to risk capital on opposite sides of the Atlantic and also shows how it is possible for a smaller, more flexible company to make headway where giants have been defeated. However, CMS is not clear of its growing pains yet, and it would never have raised finance—not even in the entrepreneurial U.S.—without the obsessive determination of Richardson himself.

Richardson's stormy love-affair with body scanners began 10 years ago when he worked at EMI on a computerised tomography (CT) machine, invented by Nobel prize-winner Sir Godfrey Hounsfield, which allows sections of the human body to be shown on a television screen.

Like many companies which are first in their field, EMI soon found itself being left behind by the competition which its new product had inspired. Richardson was commissioned to bring into production a faster, more sophisticated scanner to be made near Chicago so that EMI could crack the U.S. market and turn the competition's back. By the end of 1979, the new scanner was in production—after \$40m of development costs—but had not yet taken up the slack left by the decreasingly successful older models.

The weakness provided the taken-up opportunity that Thorn was looking for. After the acquisition, and an unsuccessful attempt to sell EMI's North American subsidiary to General Electric of the U.S., Richard-



CMS's first body scanner has been sold to the Soviet Union and six more sales should be made elsewhere this year

## Hard sell for a body scanner

William Dawkins on Computerised Medical Systems' search for venture capital

son was given the soul-destroying task of running down the Chicago operation.

In the event, a small Californian medical equipment group, Omnimedical, paid \$4.5m for the technical rights to the machine and the contract to service existing EMI CT scanners. Richardson had not been told he was off for long when Gary Mounts, Omnimedical's president, telephoned to say that he was having distribution problems. Would Richardson be prepared to help?

The group also wanted to create its own version of the scanner to bring it up to date with the latest microprocessor technology. It accordingly raised \$1m through a private U.S. share placing, expecting to unveil the first models within six months. In fact, it took Omnimedical two years and \$7m of development costs to start production.

The Omnimedical management had never been able to get to grips with absorbing a business larger than themselves, he says. By the end of 1983, losses had climbed to \$25m. Sales of \$30m, over head costs were running out of

control, and Omnimedical's future looked grim.

Richardson believed he could do better. Omnimedical, he felt, was employing far too many people—500 at one point, as against CMS's current complement of 47—and could be profitable if it made a more concerted attack on non-U.S. markets.

The answer, he believed, was to reduce the workforce, control development costs, and start manufacturing in the group's existing distribution outlet in Aylesbury. Richardson outlined his idea to Dan Montano, an ebullient U.S. securities dealer who had been pulled in by Mounts to help raise equity in the UK.

After a one-week meeting with Richardson at hotel in Heathrow, Montano agreed to help raise enough cash to bid for Omnimedical. Having turned from employee to predator, Richardson had no option but to resign from Omnimedical. (It went bankrupt in January last year with debts of \$25.5m.)

The pair's first attempt to raise \$3m to \$5m under the UK's Business Expansion Scheme met with a flat refusal from the Inland Revenue. Groups with overseas assets are

unlikely to be able to satisfy the customer's demands for a solid investment proposition.

Evening has been flattered by CMS's ability to use a factory packed with practically free materials and semi-completed machines left from the former Omnimedical business, and Richardson is keenly aware of the need to diversify.

Accordingly, Richardson is working on agreements with major equipment suppliers to assemble and distribute their own machines. He has already signed two contracts for breast diagnosis and cancer treatment equipment, and plans to pick up four more products within the next year or so. CMS is also examining the UK market for mobile scanner units; a way for hard-pressed health authorities to share costly capital equipment, which will be the subject of a separate BES offering tomorrow.

However, the main CMS business still needs another \$5m if it is to fulfil Richardson's diversification plans. With characteristic doggedness, he is again knocking on the City's doors—but the signs are that CMS will again have to look to the U.S. for venture capital.

## Business for Sale

### Home Computer Software

Logic 3 Ltd. operates an extensive Mail Order Club with approximately 8,000 members for Commodore and Sinclair Spectrum owners.

The company also sells under license programming courses through the major High Street multiples and maintains extensive data bases on users and dealers. Offers are invited for the stocks and goodwill of the business. Further details from the joint receivers and managers: M. C. Withall and P. A. Hall, Thornton Baker, Fairfax House, Fulwood Place, London WC1V 6DW. Tel: 01-403 8422. Telex: 23834.

Thornton Baker



### PRIVATE HOUSE BUILDING COMPANY FOR SALE

Land Bank of 350 Plots plus substantial work in progress. Whole share capital available for £1.7 million. Principals only apply to: The Chairman, Box G10495 Financial Times, 10 Cannon Street, London EC4P 4BY

### PRODUCTION EQUIPMENT MANUFACTURER

The Company, established 30 years ago, is a market leader in specialised production equipment for a growing industry. It leases a modern well equipped 20,000 sq ft purpose built factory in Cambridgeshire. Turnover approx £1.2m, now earning small profits after suffering badly in the recession. Approx 50% exported.

Principals only reply to Box G10498 Financial Times, 10 Cannon Street, London EC4P 4BY

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HENRY BUTCHER

### NORTH WEST

Public company has separately located die-casting facility. Would be interested in either sale of building and facilities or in acquiring substantial sub-contract work. An experienced and well established team of the ongoing work and production team.

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Arthur Young

A MEMBER OF ARTHUR YOUNG INTERNATIONAL

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\* Manufacturers of PVC portable storage boxes for audio and video cassettes, records, documents, etc.

\* Turnover approx £1 million.

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\* Workforce of approximately 50 people.

\* Further information from A. R. Haughton.

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not

allowed to use the BES, even if they plan to be based in the UK—a point which fills Richardson with incredulity.

"We are just the kind of company the BES should be intended for," he argues. "We were expecting to employ 60 to 70 people in Aylesbury by the end of our first year. Instead we are employing 25 people in North America who should be here and who are costing us a hell of a lot more because of the strength of the dollar."

Discouraged but not deterred, Richardson and Montano hawked their proposals among institutional investors—they visited more than 25 in the space of a month—who gave a unanimous thumbs-down.

Returning to the U.S., Montano managed to persuade Carl Karcher, the owner of 400 Californian hamburger restaurants and an original Omnimedical investor, to stump up \$550,000 and guarantee a \$1m loan overdraft. Private investors put up a further \$200,000.

Omnimedical's bankers were only too keen to let the business go for a total of \$745,000, a fraction of its \$3.2m book value, and a distinctly opportunistic price for a product that had cost nearly \$50m to develop.

With a slimmed-down team of the old Omnimedical's best technical staff, Richardson had shipped his first \$650,000 scanner to the Soviet Union last December, and is within spitting distance of closing contracts to sell another six this year.

However, CMS still needs a long way to go before being anything like a solid investment proposition.

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## How to tap the public purse

William Dawkins explains the potential for selling to The Crown Suppliers

WHICH organisation purchases in a single year enough carpet to stretch in a two-metre wide strip from London to Moscow, enough filing cabinets to make a stack 26 miles high, and enough seating to fill the Royal Albert Hall more than 50 times?

Answer: The Crown Suppliers, the British Government's central purchasing agency, which spends almost £200m annually on goods and services provided by the private sector, more than any centralised Whitehall department except the Ministry of Defence.

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Telephone 01-403 5247

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£1,200 full five H.P. motor with soft start.

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£400 full five H.P. motor with soft start.

£200 full five H.P. motor with soft start.

£100 full five H.P. motor with soft start.

£50 full five H.P. motor with soft start.

£25 full five H.P. motor with soft start.

£10 full five H.P. motor with soft start.

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£2 full five H.P. motor with soft start.

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£0.5 full five H.P. motor with soft start.

£0.25 full five H.P. motor with soft start.

£0.125 full five H.P. motor with soft start.

£0.0625 full five H.P. motor with soft start.

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£0.001953125 full five H.P. motor with soft start.

£0.0009765625 full five H.P. motor with soft start.

£0.00048828125 full five H.P. motor with soft start.

£0.000244140625 full five H.P. motor with soft start.

£0.0001220703125 full five H.P. motor with soft start.

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£0.000030517578125 full five H.P. motor with soft start.

£0.0000152587890625 full five H.P. motor with soft start.

£0.00000762939453125 full five H.P. motor with soft start.

£0.000003814697265625 full five H.P. motor with soft start.

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£0.00000095367431640625 full five H.P. motor with soft start.

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£0.00000001490116306259765625 full five H.P. motor with soft start.

£0.0000000074505815312548828125 full five H.P. motor with soft start.



*Prices at 3pm, February 25*

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

# Kidder, Peabody Securities Limited

## Market Makers in Euro-Securities

An affiliate of

An affiliate of  
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Incorporated

Incorporated  
Founded 1865

Founded 1883

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**Continued on Page 2**

## AMERICAN STOCK EXCHANGE COMPOSITE PRICES

*Prices at 3pm, February 2*

**Continued on Page 2**

## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued from Page 24												Continued from Page 25											
12 Month High	Low	Stock	Div.	Yld.	E.	100s High	Low	Stock	Div.	Yld.	E.	12 Month High	Low	Stock	Div.	Yld.	E.	100s High	Low	Stock	Div.	Yld.	E.
412.34	56.25	MediP	1.25	14	220	35	384	324	MediP	0.00	22.33	57.25	52.75	MediP	0.00	10.00	100s	100s	MediP	0.00	12.33	57.25	
492.35	5.10	MediP	1.10	13	200	45	454	424	MediP	0.00	22.12	57.25	52.75	MediP	0.00	10.00	100s	100s	MediP	0.00	12.33	57.25	
124.36	1.95	MediSh	1.75	22	164	164	164	164	MediSh	0.00	22.12	57.25	52.75	MediSh	0.00	10.00	100s	100s	MediSh	0.00	12.33	57.25	
184.37	1.33	Nicole	1.75	23	240	165	364	324	Nicole	0.00	22.12	57.25	52.75	Nicole	0.00	10.00	100s	100s	Nicole	0.00	12.33	57.25	
19.38	3.00	NICOR	1.00	10	304	254	254	254	NICOR	0.00	22.12	57.25	52.75	NICOR	0.00	10.00	100s	100s	NICOR	0.00	12.33	57.25	
99.39	1.28	NoBil	1.25	8	36	204	154	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25		
334.40	2.40	NoBil	1.25	9	275	654	654	654	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
417.41	2.40	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
534.42	0.65	NoBil	1.25	7	115	174	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
454.43	1.18	NoBil	1.25	22	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
274.44	1.84	NoBil	1.25	8	108	154	154	154	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
154.45	1.58	NoBil	1.25	11	1149	124	124	124	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
224.46	1.56	NoBil	1.25	7	1149	124	124	124	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
344.47	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
564.48	0.65	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
494.49	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
564.50	0.65	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
584.51	0.40	NoBil	1.25	11	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
594.52	0.40	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
614.53	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
634.54	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
654.55	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
674.56	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
694.57	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
714.58	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
734.59	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
754.60	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
774.61	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
794.62	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
814.63	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
834.64	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
854.65	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
874.66	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
894.67	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
914.68	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
934.69	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
954.70	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
974.71	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
994.72	2.84	NoBil	1.25	12	164	164	164	164	NoBil	0.00	22.12	57.25	52.75	NoBil	0.00	10.00	100s	100s	NoBil	0.00	12.33	57.25	
1014.73	2.84	NoBil	1.25	12	164	164</																	

Continued on Page 3

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise

-1<sub>1</sub> noted, rates of dividends are annual distributions based on the latest declaration.  
 -1<sub>2</sub> a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. d-new yearly, low. e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading, not next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividends. s-stock split. Dividends begin with date of split, sales. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halved. w-in bankruptcy or receivership or being reorganised under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wi-when issued. ww-with warrants. x-ex-dividend or ex-rights. xdis-ex-distribution. xv-without warrants. y-ex-dividend and sales in full. yd-yield. z-sales in full.

# WORLD STOCK MARKETS

NOTES—Prices on this page are be quoted on the individual exchanges and are last traded prices. \$ Ossoline suspended. xd Ex Dividend. xc Ex scrip issue. xr Ex right. xa Ex all.

**Continued on Page 34**

Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg	Sales	Stock	High	Low	Close	Chg	
<b>TORONTO</b>																		
Prices at 2.30pm																		
February 25																		
5325 Abd Price	545	44	45	+1 <sup>1/2</sup>		38755 Bldg B 1	813	125	125	124	-1 <sup>1/2</sup>		500	Lornt Cntr	\$11	11	11	-1 <sup>1/2</sup>
200 Accidens	516 <sup>1/2</sup>	154	154	+1 <sup>1/2</sup>		55001 Czar Res	517 <sup>1/2</sup>	175	175	174	-1 <sup>1/2</sup>		500	Lornt Cntr	\$11	11	11	-1 <sup>1/2</sup>
8430 Agric E	813	81	81	+1 <sup>1/2</sup>		25803 Daon Dev	330	320	325	315	-1 <sup>1/2</sup>		43001 LL Lac	\$10	95	95	-1 <sup>1/2</sup>	
500 Agric Ind A	502 <sup>1/2</sup>	81	81	+1 <sup>1/2</sup>		27001 Danc A	425	415	425	+1 <sup>1/2</sup>		24557 Lotion Co	\$19 <sup>1/2</sup>	185	185	185	-1 <sup>1/2</sup>	
6450 Al Energy	520 <sup>1/2</sup>	154	154	+1 <sup>1/2</sup>		55355 Danson A	518 <sup>1/2</sup>	135	135	134	-1 <sup>1/2</sup>		5100 Molen H X	\$26	25	25	-1 <sup>1/2</sup>	
600 Al Nat	815 <sup>1/2</sup>	154	154	+1 <sup>1/2</sup>		38755 Danson A	813	125	125	124	-1 <sup>1/2</sup>		20440 Teek B f	\$17 <sup>1/2</sup>	105	105	-1 <sup>1/2</sup>	
902 Alg Co	520	20	20	+1 <sup>1/2</sup>		55001 Danson A	518 <sup>1/2</sup>	135	135	134	-1 <sup>1/2</sup>		1600 Tax Can	\$33 <sup>1/2</sup>	355	355	-1 <sup>1/2</sup>	
601 Algoma St	520 <sup>1/2</sup>	20	20	+1 <sup>1/2</sup>		13312 Da Pont A	55	475	475	475	-1 <sup>1/2</sup>		3300 Thom N A	\$33 <sup>1/2</sup>	355	355	-1 <sup>1/2</sup>	
755 Argan	516	114	114	+1 <sup>1/2</sup>		55355 Danson A	518 <sup>1/2</sup>	135	135	134	-1 <sup>1/2</sup>		44257 Tor Da Blk	\$19 <sup>1/2</sup>	185	185	-1 <sup>1/2</sup>	
2100 Arco I	58	55	55	+1 <sup>1/2</sup>		4800 Equity Sw	56 <sup>1/2</sup>	64	64	64	-1 <sup>1/2</sup>		8230 Torstar B f	\$22	21	21	-1 <sup>1/2</sup>	
255 BPF Canada	526 <sup>1/2</sup>	20	20	+1 <sup>1/2</sup>		1600 FPA Int	521 <sup>1/2</sup>	215	214	214	-1 <sup>1/2</sup>		20440 Traders A f	\$17 <sup>1/2</sup>	105	105	-1 <sup>1/2</sup>	
10148 Bank B Res	552	55	55	+1 <sup>1/2</sup>		500 Ficbridge	593	91 <sup>1/2</sup>	92	92	-1 <sup>1/2</sup>		1750 Trint Mt	\$7 <sup>1/2</sup>	72	72	-1 <sup>1/2</sup>	
4968 Bank H S	513 <sup>1/2</sup>	135	135	+1 <sup>1/2</sup>		500 Fid Pion	521	12	12	12	+1 <sup>1/2</sup>		2900 Trinity Res	\$40	460	460		
6000 Barrick e	135	132	132	+1 <sup>1/2</sup>		500 F Clay Fin	512	12	12	12	+1 <sup>1/2</sup>		22638 Trnts USA	\$22	22	22	+1 <sup>1/2</sup>	
7538 Bonanza R	410	405	405	+1 <sup>1/2</sup>		500 Frustul	521 <sup>1/2</sup>	215	214	214	-1 <sup>1/2</sup>		44158 TrCan PL	\$45	440	440		
425 Brambles	55	455	455	+1 <sup>1/2</sup>		500 Ganda A	527 <sup>1/2</sup>	272	272	272	-1 <sup>1/2</sup>		7000 Tribco A f	\$25 <sup>1/2</sup>	26	25	-1 <sup>1/2</sup>	
26159 BC Corp	517 <sup>1/2</sup>	174	174	+1 <sup>1/2</sup>		500 Geocrete	517 <sup>1/2</sup>	174	174	174	-1 <sup>1/2</sup>		2760 Turbo f	\$20	24	24	-1 <sup>1/2</sup>	
55 BC Res	245	22	245	+1 <sup>1/2</sup>		12000 Gibralter	510 <sup>1/2</sup>	15	15	15	-1 <sup>1/2</sup>		3005 Unicorp A f	\$11	11	11	-1 <sup>1/2</sup>	
12165 BC Phone	522 <sup>1/2</sup>	22	22	+1 <sup>1/2</sup>		40350 Goldcorp f	534	5	15	15	-1 <sup>1/2</sup>		8230 Unicorp A f	\$11	11	11	-1 <sup>1/2</sup>	
2040 Brunel	515 <sup>1/2</sup>	154	154	+1 <sup>1/2</sup>		500 Grat G	530 <sup>1/2</sup>	304	304	304	-1 <sup>1/2</sup>		1750 Vansel A f	\$7 <sup>1/2</sup>	74	74	-1 <sup>1/2</sup>	
16400 Budd Can	523	22	22	+1 <sup>1/2</sup>		500 Grandine	50	50	50	50	-1 <sup>1/2</sup>		2311 Vestigron	\$12	12	12	+1 <sup>1/2</sup>	
1000 CDInd B 1	516 <sup>1/2</sup>	154	154	+1 <sup>1/2</sup>		500 Granduc	46	46	46	46	-1 <sup>1/2</sup>		20800 Woldwood	\$18	10	18	+1 <sup>1/2</sup>	
10202 Cadr Frv	515 <sup>1/2</sup>	15	15	+1 <sup>1/2</sup>		500 GL Forest	500 <sup>1/2</sup>	284	284	284	-1 <sup>1/2</sup>		500 Weston	\$13 <sup>1/2</sup>	135	135	-1 <sup>1/2</sup>	
500 C Nor West	524 <sup>1/2</sup>	24	24	+1 <sup>1/2</sup>		500 Gr Padco	520 <sup>1/2</sup>	204	204	204	-1 <sup>1/2</sup>		1600 Wooded A	\$10 <sup>1/2</sup>	105	105	-1 <sup>1/2</sup>	
1400 C Pechers	525 <sup>1/2</sup>	255	255	+1 <sup>1/2</sup>		500 Grayford	524 <sup>1/2</sup>	244	244	244	-1 <sup>1/2</sup>		500 YK Beer	\$17 <sup>1/2</sup>	114	114	-1 <sup>1/2</sup>	
2221 Gen Trust	531 <sup>1/2</sup>	31	31	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>		Total sales: 8,705,002 shares					
500 C Tung	514 <sup>1/2</sup>	145	145	+1 <sup>1/2</sup>		500 Hawker	513 <sup>1/2</sup>	212	212	212	+1 <sup>1/2</sup>							
25872 CI Bld Com	520 <sup>1/2</sup>	30	30	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
4000 Cntr Net Res	33	33	33	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
5563 Ctrn A 1	521 <sup>1/2</sup>	51	51	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
55 C Uml S	517 <sup>1/2</sup>	174	174	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
400 Can	517 <sup>1/2</sup>	174	174	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
1000 Cetrares	551	51	51	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
900 C Distr A	551	51	51	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
1000 CDInd B 1	551	51	51	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
70580 CTL Bank	551 <sup>1/2</sup>	114	114	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
1000 Convernt	551	51	51	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
5551 Cossat R	200	20	20	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
500 Carron R	511 <sup>1/2</sup>	114	114	+1 <sup>1/2</sup>		500 Hrdng A 1	127	212	212	212	+1 <sup>1/2</sup>							
<b>MONTRÉAL</b>																		
Closing prices February 27																		

## **HAND - DELIVERY IN PARIS**

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# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

# WORLD VALUE OF THE DOLLAR

every Friday in the Financial Times

## LONDON STOCK EXCHANGE

## MARKET REPORT

## RECENT ISSUES

## Equities drift lower following latest sterling falling; index down 7.6 at 968.0

## Account Dealing Dates

\*First Declarer - Last Account Dealing Date  
Feb 12 - Feb 21 - Feb 22 - Mar 4  
Feb 25 - Mar 7 - Mar 8 - Mar 18  
Mar 11 - Mar 21 - Mar 22 - Apr 1

\*\*New times - dealings may take place from 9.30 am on business days earlier.

The now all-too-familiar picture of persisting sterling declines against the dollar and rising short-term UK interest rates continued yesterday. Against this backdrop, London financial markets remained extremely cautious. The new Account in equities saw prices drifting lower, but Government stocks showed some resilience before the Bank of England forecast of a tight Budget.

The CBI's optimistic outlook on exports and overall order books in industry together with a relatively bullish view of economic growth prospects from the London Business School was largely ignored as the equity market became increasingly concerned about the possibility of a further increase in interest rates.

Once again, there were few signs of institutional selling of equities, but investors also showed a marked reluctance which resulted in lower levels for most of the leaders. The final tone was reasonably steady and the Financial Times Ordinary share price, which touched its lowest of the year at 1,000 pence with a fall of 7.8, closed 7.2 pence on balance at 965.0.

Preliminary figures from index constituent Vickers, 8 down at 235.6, failed to meet expectations. Market leader, ICL, however, traded on a steady note awaiting Thursday's annual statement.

Conditions in the Gilt-edged market remained extremely thin and sensitive to trading records, yet another all-time low of 81.0525 against the dollar yesterday. Short-dated stocks fluctuated nervously before settling with fractional movements either way. Longer maturities followed a similar pattern, but final losses were usually restricted to around 1. Index-linked issues continued to give ground. Treasury 2s per cent 2013, which began life last Friday, eased 4 to 874 compared with the striking price of 88.

## Lloyds easier

Cautious weekend comment ahead of the dividend season deterred potential buyers of the major clearing banks and quotations drift lower for want of support. NatWest, the first to report annual results on March 5, gave up 8 at 645p, while Lloyds, figures scheduled for March 8, closed the same amount easier at 550p. Barclays ended 5 off at 608p. Midland, on the other hand, showed resilience and finished a couple of pence dearer at 535p. Elsewhere, Royal Bank of Scotland gave up 3 to 250p with the new all-paid down 5 more of 20p premium. Among

## FINANCIAL TIMES STOCK INDICES

	Feb 20	Feb 21	Feb 21	Feb 20	Feb 19	Feb 18	Year ago
Government Secs....	79.32	79.32	79.50	79.62	79.70	79.68	82.42
Fixed Interest.....	82.92	83.60	83.64	83.70	83.70	83.81	80.81
Ordinary.....	958.21	958.21	958.92	958.13	957.75	970.5	919.1
Gold Mines.....	441.4	446.2	446.6	447.2	408.4	411.4	402.5
Ord. Div. Yield.....	4.42	4.43	4.32	4.40	4.44	4.44	4.30
Earnings, Pds. (full)	11.14	11.01	10.87	10.88	11.00	11.11	2.78
P/E Ratio (met/s).....	10.72	10.82	10.85	10.83	10.82	10.87	10.57
Total bargains (std.)	87,241-25,334	24,684	24,000	23,432	24,765	27,000	
Equity turnover (m)	-	430.1	328.14	272.8	346.27	351.06	374.26
Equity bargains.....	-	28,698	19,128	20,510	21,044	24,615	21,374
Shares traded (m)	-	248.7	188.0	208.2	186.5	168.6	171.0

10 am 971.2, 11 am 970.3, Noon 968.3, 1 pm 967.8.

2 pm 967.8, 2pm 967.7.

Basis 100 Govt. Secs. 10/10/26. Fixed Int. 1928. Ordinary 1/7/35.

Latest Index 01-246 8026. Nil=10.45.

## HIGHS AND LOWS S.E. ACTIVITY

	1984/85	Since Compl'n'	Feb. 20	Feb. 21
	High	Low	High	Low
Govt. Secs....	25.77	24.72	19.75	19.75
(51/4) (50/7/81) (50/5/81)	31/4	46.12	123.3	123.3
Fixed Int. ....	87.48	80.43	60.4	60.33
(10/0/84) (80/7/84) (80/1/85)	80/1	80/1	80/1	80/1
Ordinary.....	496.44	49.6	12.45	12.45
(22/1/85) (52/1/85) (10/2/85)	10/2	10/2	10/2	10/2
Gold Mines.....	87.45	85.2	45.5	45.5
(53/3/84) (52/1/85) (15/2/85)	15/2	15/2	15/2	15/2

Buildings went lower as interest rate anxieties resurfaced, however, early selling was fairly well absorbed and losses were generally modest. The sector's major casualty was Alfred McAlpine which, following the annual results, came under heavy selling pressure and fell 21 to 238p. Elsewhere, Costain slipped 6 to 340p, but SBC found support and firmed 4 to 164p. Derek Crouch hardened a couple of pence to 102p ahead of Friday's annual results, while Federated Housing, preliminary statement due on March 6, added 3 to 45p. Raine Industries gained 1 to 18p awaiting Thursday's half-timer, while Leyland Paint rose 3 to 37p and Amstrad moved 3 to 260p and Amold rose 5 to 250p. In contrast, Gears Gross slipped 6 to 340p, but SBC found support and firmed 4 to 164p. T. Phillips and Drew Takeover speculation again surfaced, Costain again gained another 3 to the good at 117p, the full-year figures are scheduled for late March.

Leading Electricals passed a quietly dry session. BECC retreated 6 to 227p and British Telecom softened a few pence to 102p, while GEC firmed 2 to 160p. Elsewhere, Amstrad moved up 6 to 80p in anticipation of today's results and Bush Radio responded to a newsletter recommendation with a gain of 5 to 75p. Microvitee jumped 12 to 87p. In related news to Applied Foods, British Telecom and Atlantic Computer to 370p, Sound Diffusion, however, lost 7 to 108p and BSA eased 2 to 128p, the latter's preliminary figures are scheduled for March 6. The near-50 per cent increase in Vickers' annual profits to £30.8m was deemed mildly disappointing with dealers 'going for earnings' around the 320p level and so the shares rose to close the day 8 down at 235p, after touching 218p prior to closing at 215p. Gears Gross softened a couple of pence to 167p, but Rewire Mockintosh, after slipping to 37p, picked up to close unchanged at 375p.

CAPE JUDIS JUMP

Cape Industries highlighted miscellaneous industrials, jumping 11 to 45p, after 46p, following news of the sale of its automotive division to BBA for around £15m. BBA hardened 5 to 80p following a couple of pence to 80p. Press comment helped Braemar rebound 8 to 123p.

Speculative counters held on to 365p awaiting developments in the Trafalgar case.

Textiles featured a couple of pence to 121p, while C & J Jefferies put on 10 to 150p following buying ahead of the preliminary figures scheduled for March 6.

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Secondary Issues were featured by Invent Energy prior to closing a net 50 higher at 210p, while C & J Jefferies were noted for Towles A, 57p. Early of Witney, 65p, and John Foster, 2 higher at 60p, after 62p.

Tobaccos lacked support. Bats dipped 17 to 338p, partly reflecting the absence of recent U.S. demand, while Imps gave up 5 to 196p and Rothmans closed 5 off at 175p.

Leading Foods usually gave ground in the absence of support, but National Foods attracted buyers at the outset and touched 215p prior to closing a net 5 up at 216p. Gears Gross softened a couple of pence to 167p, but Rewire Mockintosh, after slipping to 37p, picked up to close unchanged at 375p.

Financials, "take-profits" advice left recent speculative favourite Antofagasta 50 lower at 220p.

Shell improve

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Shell improve

Easier crude oil spot prices and general lack of interest left the majority of the leading oils with minor losses. BP settled 9 cheaper, 556p, and LASMO dipped 3 to 360p, while Brittish

Gascoigne, 556p, and S.A. Jefferies put on 10 to 150p following a couple of pence to 150p.

Shell, on the other hand, were taken out in Trantwood, Premier Oil, Chartham, Combined Oil Technologies, Sound Diffusion, East Rand Consolidated, J. & H. B. Jackson, British Vending Industries, Ashley Industrial, Pentland Industries, George Wimpey, Strong and Fisher, Falcon Resources, Grovebell Europe, Combined English Stores, Ben Bailey, C. H. Bailey, Osborne and Little, Fisons, Alfred Preedy, Bristol Oil and Minerals, Evered, Bryson, Lex Service, Birmond, Woodside, Ladyside, Pride, Plessey, Garton Engineering, John Brown, Barratt Developments, GKN, and Northern Engineering Industries. Puts were struck in Great Merchant, Smith St. Asaph and Clive Discount. No doubles were reported.

Golds retreat

South African gold and related sectors of mining markets were in full retreat for the fifth successive trading day following the disturbing performance of the bullion price.

The latter's sturdy recent showing, despite the dollar's relentless advance against major currencies, finally wore off as the price plunged to \$282.50 an ounce before starting a rally to close a net \$14.25 weaker at a 51-year low of \$284.75; the decline was gold's biggest single-day fall for well over a year.

Travel issues were unsettled by reports that Thomson-Hollings had started a Spanish holi-

day price war. Horizons fell 5 to 135p and Intasun shed 10 to 102p, but Saga Holidays, with annual results due shortly, went against the trend and rose 6 to 175p. Elsewhere in the Leisure sector, Seafarers Webbed firmed 3 to 250p, after 26p, xd, following Press reports of a bright bid prospect. Bright gained 8 to 120p ahead of tomorrow's annual results.

The steep fall in gold began in the U.S. late on Friday and continued throughout yesterday. South African Golds performed similarly. Heavily sold in New York prior to the weekend, share prices were marked down sharply early on and thereafter moved progressively lower in the face of persistent small selling pressure.

The Gold Mines index dropped 24.8 to 441.4, extending the loss over the past five trading days to one of 70 points.

Leading Golds were highlighted by Randfontein and Vaal Reefs which gave up almost 20% and 18% respectively, while Free State Golds lost 11.2% and Libanon firmed 11.1%.

Financials and Platinums suffered along with Golds. In South Africa De Beers gave up 10 more to 392p, ahead of the preliminary figures expected on March 12, while Anglo American Corporation, 199.19p, and Anglo Platinum, 199.19p, both slipped 35 to 390p. Both Platinums have since the recent publication of a disappointing interim results, firmed 10 further to 1970p, as did Rustenburg Platinum, 720p.

London-domiciled Financials were marked down throughout the session and closed with substantial losses across the board. Goldmines, Gold Fields, representing Interim results, firmed 10 to 310p, while South African Golds fell 10 to 305p.

Fleet Holdings closed 14 off at 285p xd; Aitken Hume, still believed to be involved in talks with Fleet, hardened 1 in penny to 182p. London and Manchester Assurance now controls 8.8 per cent of Aitken Hume. Advertising agencies and related counters firmed from a strength of 238p, which split 2 to 239p. In contrast, Gears Gross gave up 6 to 145p. Renewed speculative support lifted Wace 3 to 40p.

A fraction firmer at the outset, leading Properties moved narrowly before drifting into the loose trade to close with modest falls on balance. Land Securities settled a couple of pence to 128p, while Cawthron Estate, at 490p, firmed 10 to 495p. Peacock softened 10 to 247p, while a useful two-year bumper development in British Telecom which accounted for 844 calls and 643 puts. The short gilt contract again found favour with 175 calls and 452 puts transacted.

## NEW HIGHS AND LOWS FOR 1984/85

## NEW HIGHS (114)

AMERIND (21)  
BENELUX (1)  
CHEMICALS (1)  
CLOTHING (1)  
ELECTRICALS (5)  
ENGINEERING (4)  
FOODS (4)  
HOTELS (1)  
INDUSTRIALS (1)  
INSURANCE (6)  
LEATHER (1)  
MOTORS (1)  
PAPER (1)  
SHOES (1)  
TEXTILES (3)  
TOYS (1)  
OILS (1)  
PLANTATIONS (1)

NEW Lows (36)

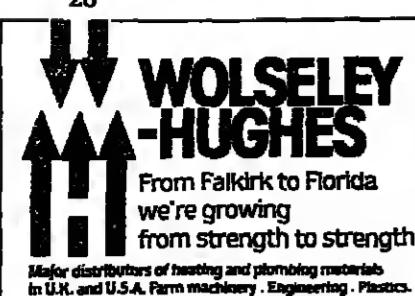
BRITISH FUNDS (41)

TRAVEL (1)

EXCHANGES (1)

TRADING (1)

STORES (1)



Major distributors of heating and plumbing materials in U.K. and U.S.A. Farm machinery, Engineering, Plastics

#### BRITISH FUNDS

1984-85 High Low	Stock	Price per unit	Yield per cent	Div per unit	Net asset value per unit	Yield per cent
<b>"Sports" (Lives up to Five Years)</b>						
974	1974 Sports 3/2000	974	108	14.25	25	25
1025	1975 Sports 1985	974	11.50	13.50	25	25
984	1975 Sports 25	974	9.50	13.50	25	25
1043	1976 Sports 12/1985	974	11.50	13.50	25	25
1023	1976 Sports 12/1986	974	11.50	13.50	25	25
954	1976 Sports 12/1987	974	9.50	13.50	25	25
1024	1977 Sports 12/1988	974	11.50	13.50	25	25
1024	1978 Sports 12/1989	974	11.50	13.50	25	25
1024	1979 Sports 12/1990	974	11.50	13.50	25	25
1024	1980 Sports 12/1991	974	11.50	13.50	25	25
1024	1981 Sports 12/1992	974	11.50	13.50	25	25
1024	1982 Sports 12/1993	974	11.50	13.50	25	25
1024	1983 Sports 12/1994	974	11.50	13.50	25	25
1024	1984 Sports 12/1995	974	11.50	13.50	25	25
1024	1985 Sports 12/1996	974	11.50	13.50	25	25
1024	1986 Sports 12/1997	974	11.50	13.50	25	25
1024	1987 Sports 12/1998	974	11.50	13.50	25	25
1024	1988 Sports 12/1999	974	11.50	13.50	25	25
1024	1989 Sports 12/2000	974	11.50	13.50	25	25
1024	1990 Sports 12/2001	974	11.50	13.50	25	25
1024	1991 Sports 12/2002	974	11.50	13.50	25	25
1024	1992 Sports 12/2003	974	11.50	13.50	25	25
1024	1993 Sports 12/2004	974	11.50	13.50	25	25
1024	1994 Sports 12/2005	974	11.50	13.50	25	25
1024	1995 Sports 12/2006	974	11.50	13.50	25	25
1024	1996 Sports 12/2007	974	11.50	13.50	25	25
1024	1997 Sports 12/2008	974	11.50	13.50	25	25
1024	1998 Sports 12/2009	974	11.50	13.50	25	25
1024	1999 Sports 12/2010	974	11.50	13.50	25	25
<b>Five to Fifteen Years</b>						
1107	1979 Sports 12/1970	101	11.50	13.50	25	25
947	1979 Sports 12/1971	101	11.50	13.50	25	25
1024	1980 Sports 12/1972	974	11.50	13.50	25	25
1024	1981 Sports 12/1973	974	11.50	13.50	25	25
1024	1982 Sports 12/1974	974	11.50	13.50	25	25
1024	1983 Sports 12/1975	974	11.50	13.50	25	25
1024	1984 Sports 12/1976	974	11.50	13.50	25	25
1024	1985 Sports 12/1977	974	11.50	13.50	25	25
1024	1986 Sports 12/1978	974	11.50	13.50	25	25
1024	1987 Sports 12/1979	974	11.50	13.50	25	25
1024	1988 Sports 12/1980	974	11.50	13.50	25	25
1024	1989 Sports 12/1981	974	11.50	13.50	25	25
1024	1990 Sports 12/1982	974	11.50	13.50	25	25
1024	1991 Sports 12/1983	974	11.50	13.50	25	25
1024	1992 Sports 12/1984	974	11.50	13.50	25	25
1024	1993 Sports 12/1985	974	11.50	13.50	25	25
1024	1994 Sports 12/1986	974	11.50	13.50	25	25
1024	1995 Sports 12/1987	974	11.50	13.50	25	25
1024	1996 Sports 12/1988	974	11.50	13.50	25	25
1024	1997 Sports 12/1989	974	11.50	13.50	25	25
1024	1998 Sports 12/1990	974	11.50	13.50	25	25
1024	1999 Sports 12/1991	974	11.50	13.50	25	25
1024	2000 Sports 12/1992	974	11.50	13.50	25	25
1024	2001 Sports 12/1993	974	11.50	13.50	25	25
1024	2002 Sports 12/1994	974	11.50	13.50	25	25
1024	2003 Sports 12/1995	974	11.50	13.50	25	25
1024	2004 Sports 12/1996	974	11.50	13.50	25	25
1024	2005 Sports 12/1997	974	11.50	13.50	25	25
1024	2006 Sports 12/1998	974	11.50	13.50	25	25
1024	2007 Sports 12/1999	974	11.50	13.50	25	25
1024	2008 Sports 12/2000	974	11.50	13.50	25	25
1024	2009 Sports 12/2001	974	11.50	13.50	25	25
1024	2010 Sports 12/2002	974	11.50	13.50	25	25
<b>Fourteen Years</b>						
1234	1964 Sports 12/2000	1234	11.75	13.50	25	25
1234	1965 Sports 12/2001	1234	11.75	13.50	25	25
1234	1966 Sports 12/2002	1234	11.75	13.50	25	25
1234	1967 Sports 12/2003	1234	11.75	13.50	25	25
1234	1968 Sports 12/2004	1234	11.75	13.50	25	25
1234	1969 Sports 12/2005	1234	11.75	13.50	25	25
1234	1970 Sports 12/2006	1234	11.75	13.50	25	25
1234	1971 Sports 12/2007	1234	11.75	13.50	25	25
1234	1972 Sports 12/2008	1234	11.75	13.50	25	25
1234	1973 Sports 12/2009	1234	11.75	13.50	25	25
1234	1974 Sports 12/2010	1234	11.75	13.50	25	25
<b>Fourteen to Fifteen Years</b>						
1234	1964 Sports 12/2011	1234	11.75	13.50	25	25
1234	1965 Sports 12/2012	1234	11.75	13.50	25	25
1234	1966 Sports 12/2013	1234	11.75	13.50	25	25
1234	1967 Sports 12/2014	1234	11.75	13.50	25	25
1234	1968 Sports 12/2015	1234	11.75	13.50	25	25
1234	1969 Sports 12/2016	1234	11.75	13.50	25	25
1234	1970 Sports 12/2017	1234	11.75	13.50	25	25
1234	1971 Sports 12/2018	1234	11.75	13.50	25	25
1234	1972 Sports 12/2019	1234	11.75	13.50	25	25
1234	1973 Sports 12/2020	1234	11.75	13.50	25	25
<b>Fourteen to Sixteen Years</b>						
1234	1964 Sports 12/2021	1234	11.75	13.50	25	25
1234	1965 Sports 12/2022	1234	11.75	13.50	25	25
1234	1966 Sports 12/2023	1234	11.75	13.50	25	25
1234	1967 Sports 12/2024	1234	11.75	13.50	25	25
1234	1968 Sports 12/2025	1234	11.75	13.50	25	25
1234	1969 Sports 12/2026	1234	11.75	13.50	25	25
1234	1970 Sports 12/2027	1234	11.75	13.50	25	25
1234	1971 Sports 12/2028	1234	11.75	13.50	25	25
1234	1972 Sports 12/2029	1234	11.75	13.50	25	25
1234						







## COMMODITIES AND AGRICULTURE

## Strong dollar sends gold tumbling to 5½-year low

BY JOHN EDWARDS, COMMODITIES EDITOR

**GOLD** TUMBLED to the lowest level since August 1979 yesterday, with the London bullion spot price losing \$14.25 to \$284.75 an oz, as the biggest daily fall for over a year.

Dealers said the rise in the value of the dollar, and President Reagan's refusal to do anything about it, appeared to have broken the resistance that had been building up and unleashed a wave of selling by disillusioned speculators.

The fall in gold, and the strong dollar, also hit other metals. The London free market price of platinum fell sharply by \$20.75 to \$248 (2244.85) an oz, and palladium lost \$8.50 to \$112 an oz.

Silver was hit too. The London spot price at the morning fixing was cut by 55 cents to 545 cents an oz, while the sterling equivalent fell by 43.45p to 513.65p. However, the market rallied in the afternoon with the spot price closing at \$262.5 cents (533.95) on the London Metal Exchange.

Exchange an earlier rise in prices (on the weak trend in sterling) was suddenly reversed by heavy speculative selling from New York based on the strong dollar. As a result the market closed almost unchanged with the three months higher grade copper price at \$1,291.25 a tonne having fluctuated from a high of \$1,305 to a low of \$1,277.

In the currency turmoil, the small rise in copper stocks held in the London Metal Exchange warehouses went almost unnoticed, although it may have contributed to the selling by speculators, who have become accustomed to regular weekly stock declines.

As one dealer dryly commented: "Supplies of copper are getting scarcer, but the price keeps falling."

The volatile performance of copper restrained other base metal markets. Nevertheless weaker sterling drove nickel and tin prices to record levels and zinc was the highest point for nearly 12 years, although losing some ground in the afternoon.

## Irate reaction to Reagan's plans to cut farm subsidies

BY NANCY DUNNE IN WASHINGTON

THE REAGAN administration's 1985 farm programme brought an angry response from some farm-state legislators when it was delivered to Capitol Hill last Friday.

The proposed export-oriented bill would phase out acreage reduction programme, drop subsidies and price supports and limit the amount individual farmers could receive in government payments. It would also eventually give the Department of Agriculture the option to lift sugar quotas.

Most farm groups united in opposition to the stringency of the cuts, which would slash farm spending from nearly \$60bn for 1987-81 to \$30bn by \$15bn. Most said farmers could not look to shrinking export markets for survival when the whole sector was in its worst

crisis since the great depression. In its trade section, the bill requires the Secretary of Agriculture and the U.S. trade representative to negotiate removal of trade barriers and unfair trade practices by July 1, 1986.

If negotiations are not successful by then, the two officials must submit recommendations on other action to offset the effects of trade restrictions. They are required to consider using more long-term credit, government stocks, export or export credit subsidies and bilateral trade agreements.

Mr John Block, the Agriculture Secretary, expressed confidence that most of the administration's proposals would be passed and called them the only viable option in the effort to restore prosperity to the U.S. farm economy.

## Brazil's soya forecast doubted

**SAO PAULO** — Brazil could still produce around 18m tonnes of soybeans in the coming 1984-85 crop, in spite of problems caused by inadequate rain in some states last month, traders said yesterday.

They believe the recent forecast for production of 16.77m tonnes by the Ministry of Agriculture's Production Financing Company (Cep) is too optimistic, both with regard to planted area and productivity.

The Cep estimates the planted area rose 4 per cent to 9.52m hectares and expects 5 per cent increase in yields.

Observers recently returned from the new soybean-growing areas of Mato Grosso and Golas reported a significant increase in planting, although it may not have been as high as that projected by the Cep.

The traders do not foresee any noticeable rise in overall yields.

REUTER

## London tea prices drift down again

By Richard Mooney

TEA PRICES were generally lower at yesterday's weekly London auction.

But after falling for five weeks in succession to the lowest level for five months, the average price for quality tea was unchanged at 306p a kilo, according to the Tea Brokers Association of London. Medium grade was 110p lower at 2.1kilo while low medium was 10p higher at 214p a kilo.

There were 45,833 packages on offer including 10,830 in the offshore section.

Assams were well supported, the association said, but at prices mostly 6p to 10p a kilo below last week's. Bangladeshi teas were 10p-20p a kilo cheaper.

Brightest Africans sold well but others shed 5p-10p a kilo.

Demand was fair for Ceylon teas but prices saw a further decline.

• **CRUDE** oil futures trading

on the New York Mercantile Exchange (NYMEX) has been extended for two days beginning with the April 1985 contract. Contracts will now end three instead of five trading days before the 25th day of the preceding month.

NYMEX says the change will make the crude contract more useful to oil companies trading spot month futures while arranging supply logistics in the physical market.

• **COFFEE** futures trading on the London market will begin at 345 and instead of 10.30 am for a six-month trial from March 1. The move is designed to attract more interest from continental users who for most of the year are operating one-hour ahead of GMT.

• **WORLD COCOA** bean production in the 1984-85 season is forecast at 181m tonnes, up 10 per cent above the October estimate and 18 per cent above the 1983-84 crop, the U.S. Agriculture Department said.

In its World Production and Trade report, the department said better weather and higher grower prices were the major reasons

## The hunt for a winning export crop

TEA BERRIED hawthorns lining the road to my host's farm here underlined the change in the environment. Instead of the bleached pastures and stubbles of mainland Australia stretching without relief into the far horizons, this is a kinder landscape, at least in the north of the state.

The predominant trees are again eucalyptus, some of spectacular size, but the landscape is a fair imitation of the British scene, with smaller trees, hedges, streams and woods. The flat or rolling land is set against a backdrop of high mountains rising steeply to the central plateau.

The farming is among the most intensive in Australia. Tasmania is Australia's main source of vegetables for processing, of opium poppies (grown under strict licensing and supervision) soft fruit and flowers. There appears to be ample irrigation water to supplement a reasonable winter rainfall. Many farms are owned by Australian residents and originally carried dairies. But dairying is a sad story.

Before Britain joined the European Community there were over 4,000 dairy farmers, many on farms allocated to returned soldiers of both world

wars. There are now 1,200 and the pessimists believe this number could fall to around 200 unless some way is found to prevent the erosion of returns and what they see as the invasion of their markets by the EEC and the enterprise of the New Zealand Dairy Board.

Like grain and meat exports

these angry sentiments are not confined to Tasmania. The Press everywhere is full of complaints of the invasion of traditional markets, and politicians are taking notice, or at least making speeches about them. I have been particularly impressed because in previous visits here I have never seen

Tasmania is a cereal deficit state, and since it is unlikely that such yields could be created elsewhere without irrigation, the threat of an increasing wheat mountain is a distant one. I saw some splendid crop of peas grown with irrigation which could go for feeding for sale here or abroad.

The farms I saw were generally on strong land, very wet in the winter, but they could be drained quite easily. It is quite possible that if the British practice of autumn sowing were to be adopted yields could rise markedly. Harvest time is almost invariably fine and hot with little need for grain drying.

Stocking rates for cattle and sheep are heavy in the better areas. But I would not like to be paid \$10 a lamb when I will get three times as much in Britain. But wool is being helped by the Australian dollar's falling exchange rate.

The farming I have been seeing here in Tasmania is near enough to our own to make comparisons. It is not a great cereal producer on the Australian pattern of low yields and wide open spaces. But by using what could be called British techniques one farmer I met had grown 10 tonnes of wheat a hectare. This was a record. The wheat was less disease and less need of nitrogen than in the presence of EEC and New Zealand cheeses in Australia.

It was also a success instead of spring, giving it much longer in the soil.

Farmers' viewpoint: John Cherrington reports from Tasmania

ters, their main complaint is

against the EEC. Not only are Australian dairy exports of grain and meat. But farmers feel they are losing existing Far East markets for milk products, and finding their own invaded.

The New Zealanders had managed an agreement with the EEC and the U.S. for some sort of market sharing in dairy products, and some sort of price maintenance as well under GATT. But the latest clearance sale of Community butter to Russia at half the EEC price dealt a bitter blow. An even unkind blast from Britain. It was less disease and less need of nitrogen than in the presence of EEC and New Zealand cheeses in Australia.

It was also a success instead of spring, giving it much longer in the soil.

or heard such inventive directed at this target. The Australians have probably woken up to late to the realities of the Common Agricultural Policy.

Enough of politics for the moment. The farming I have been seeing here in Tasmania is near enough to our own to make comparisons. It is not a great cereal producer on the Australian pattern of low yields and wide open spaces. But by

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The move coincided with a decision by the U.S. to relax its rules on the import of hatching eggs from Britain. A U.S. ban on imports of UK poultry meat remains.

Mr Mathews said: "In return for the right to sell the U.S. a few thousand pounds worth of hatching eggs the Ministry (of Agriculture) has, in effect opened the doors to U.S. poultry meat.

The ministry said earlier it would continue to press the U.S. to recognise British meat hygiene controls.

• **Poultry decision angers farmers**

By Andrew Gowers

BRITAIN'S turkey industry has sharply criticised the Government for lifting its four-year ban on fresh poultry imports from the U.S.

Mr Bernard Mathews, Britain's most famous turkey producer and president of the British Turkey Federation, said the decision, which took effect last week, would jeopardise thousands of jobs.

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## Columbia begins exporting coal

BY GEORGE MILLING-STANLEY

THE FIRST export shipments of steaming coal from Colombia's 8.2m-tonne El Cerrejón mine were made last weekend, one year ahead of schedule, according to President Belisario Betancur.

The early start was made possible by building temporary facilities at Puerto Bolívar on the Caribbean coast of the northern tip of Guajira province, President Betancur said at the port's official opening.

El Cerrejón is a joint venture shared equally between Colombia's state-owned coal company Carbones de Colombia (Carbcol) and International Columbia Resources (Intercor), a wholly-owned subsidiary of the Exxon group. The partners hope the mine will supply almost 10 per cent of the world market for coal for power generation by 1990.

The mine's initial target is

exports of 3m tonnes this year, bringing in some \$120m in revenue.

El Cerrejón started production from the 94,000-acre North Block open-pit a year ago, and output has been stockpiled while the port and 90-mile rail link were completed.

The mine is expected to reach full production next January, when the port will be able to accommodate ships of up to 150,000 dwt. By 1989, El Cerrejón should be exporting 15m tonnes of high-grade steaming coal a year, to make it the largest coal mine in South America and one of the biggest in the world.

Mr Leon Teicher, marketing manager of Carbcol, said at the weekend that by the year 2009 only 10 per cent of El Cerrejón's proven coal reserves of 36.6m tonnes will have been extracted. The potential

reserves are estimated at 16.5m tonnes.

All coal from El Cerrejón will be exported, mainly to Western Europe, although the partners are also seeking other markets.

Mr Teicher said that as Colombia was the only country in South America with both Atlantic and Pacific ports, there were potential markets elsewhere in South America and in the Caribbean, the southeastern U.S. and the Far East.

El Cerrejón moves towards full production, coal is expected to grow in importance as an export commodity from Colombia, and if the initial projections are realised, it could eventually rival coffee as the country's most lucrative export. Coffee currently accounts for some 50 per cent of Colombia's export revenues, but it could be matched or even overtaken by coal by the end of the 1980s.

• **U.S. MARKETS**

COTTON

30,000 bales, cents/lb

LIVE CATTLE 40,000 lb, cents/lb

LIVE HOGS 30,000 lb, cents/lb

LIVE PORK 30,000 lb, cents/lb

MAIZE 5,000 bales, cents/lb

</

## CURRENCIES MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

## FINANCIAL FUTURES

## \$ pushes all but yen aside

Central banks were again forced to stand to one side and watch the dollar continue its record-breaking run on the foreign exchanges. Speculative demand for the U.S. currency continued at a very high level, while end-of-the-month book squaring may have helped and additional supply. From the opening the market appeared to be moving only one way, despite of rumours about possible intervention by the Bank of Japan earlier in Tokyo, the European central banks declined to enter the market on fears that any reasonable scale of action would be swept aside.

This was virtually proved when dollar selling suddenly developed around lunch time. It was reported to come from South African dealers, estimated that about \$500m were sold to buy other currencies, and as these sales dried up, the dollar rushed up again.

The dollar rose to another 134-year peak of DM 3.4510 from DM 3.3707, to a record FFr 10.37, and to SwFr 2.935 from SwFr 2.8565.

The Japanese yen was also very strong, up 1.1 per cent with dealers noting demand for the currency from Japanese companies near the end of the financial year. The dollar fell

to \$2.6260 from \$2.6275.

On Bank of England figures the dollar's index rose to a record 157.1 from 155.1.

**STERLING** — Trading range against the dollar in 1984-85 is 1.4940-1.6045. January average 1.5645. December range 1.4940-1.5845. January average 1.5645. December range 1.4940-1.5845. The opening the market appeared to be moving only one way, despite of rumours about possible intervention by the Bank of Japan earlier in Tokyo, the European central banks declined to enter the market on fears that any reasonable scale of action would be swept aside.

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## Prices fall

Prices fell on the London

International Financial Futures Exchange yesterday, as the dollar continued to break records on the foreign exchanges. Euro-dollars for March delivery opened at the day's low of 90.46 and attracted some buying interest on Liffs, although the market remained concerned that U.S. interest rates may not fall despite the strong dollar, following comments by Paul Volcker, chairman of the Federal Reserve. Banks last week reported that the rise to 90.51 was largely the result of short covering, and that Chinese appears particularly bearish about the prospects for U.S. interest rate contracts at present. March Eurodollars closed slightly

down on the day at 90.47 compared with 90.49 previously.

U.S. banks were reported to be sellers of Eurodollar and U.S. Treasury bond futures. March bonds opened at 89.22, and were around the same level on the Chicago opening, and were then closed up to a peak of 89.29, which close is a chart support level before falling back on U.S. selling to close at 89.12, compared with 89.05 on Friday.

Three-month sterling deposits began steadily at 86.18, reflecting little change in money market rates, but fell to close at 86.04, after a loss of 0.05, as both the short sterling and gilt contracts followed the pound down against the dollar.

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## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for February 25.

## U.S. DOLLAR

## STRAIGHTS

## BANKS

## CORPORATE

## GOVERNMENT

## TAX-FREE

## GENERAL

## INDUSTRIAL

## TRANSPORTATION

## TELECOM

## SECTION IV

## FINANCIAL TIMES SURVEY

## NIGERIA

## PART TWO: PART ONE APPEARED YESTERDAY

As Nigeria continues to reduce its import levels, traditional suppliers face new competitors, and counter-trade looks likely to increase. The key issue in 1985 is how industrialists will cope with the challenge.

## Shift in the trade pattern

LAST YEAR will be remembered as the one in which Black Africa's largest trading economy finally began to cut its coat according to its cloth.

Imports were cut back savagely to 60 per cent of the peak level of 12bn. nairas recorded in 1980-82, and are due to be more than halved again in 1985 to N3.15bn.

The "squandering of riches" which outraged Nigerians under the ousted civilian regime was significantly reduced in 1984, both because of the strict principles of foreign exchange budgeting adopted by the military, and because a lean year on world oil markets meant there were precious few riches to squander.

The largesse of the civilians who openly distributed import licences as a form of political patronage, was succeeded by the austerity of a military regime which came to power on a platform of moral opposition to such excesses. Buying and selling of import licences has not ceased—but the concentration of power in fewer hands has much reduced its scope and to a large extent its depth underground.

The civilian government's practice of extracting easier credit terms from unwilling exporters by delaying payments by anything up to 18 months or two years—a policy which led to serious inflation of import costs as exporters added finance charges to their prices—

By PATTI WALDMEIR

largely came to an end under the military. Delays on current trade payments were kept down to a manageable 30 to 40 days for much of the year.

The new regime made clear its intention to repay an inherited backlog of overdue trade debts estimated at US\$7bn to US\$8bn—while maintaining that many of the debts were of dubious legitimacy, and it has successfully rescheduled the uninsured portion of the debt.

Although the issue of promissory notes to cover the rescheduled debt has so far been tortuously slow, notes totalling \$250m have been issued and a further \$300m issue was due out on February 21. The bulk of the notes—a further \$2bn—is not expected before June, and bankers believe the exercise may not be completed this year.

At the same time, what could prove a fundamental shift in traditional trading patterns has begun to emerge with the conclusion in September of \$1bn

counter trade deal with Brazil (see separate article). Trade officials believe the deal could propel Brazil into first place as Nigeria's largest supplier, a spectacular rise in market share from the 1.5 per cent held by the country in 1983.

## Big new trade deal with Brazil

While major discrepancies in trade statistics between various official sources make it difficult to gauge just how much has been accomplished, there seems little doubt that the military has presided over the return of a measure of sanity to Nigerian trade.

The rough-and-tumble of commerce which clogged Lagos thoroughfares in 1983 has been much subdued: the stalls of petty traders perched precariously on the kerbside (displaying everything from skin-lightening cream to champagne, a banned import) have largely been cleared away, and the range of goods on sale from itinerant peddlars who swarm the streets during the inevitable Lagos "go-slow" has narrowed considerably.

The Nigerian workforce has paid a high price for the return to sanity, in the form of sharply higher food prices and hundreds of thousands of job losses. But, for industry, it appears to have

provided an Indian-summer of prosperity. Import shortages have allowed firms to clear inventories and the political atmosphere has been ripe for the retrenchment needed to cut costs. "For many firms it's a case of turnover down by half, profits up by two to four times," says one seasoned industry source.

"Nineteen Eighty-four was essentially a year of fat trimming. The question is whether there will be more to trim in 1985, or whether austerity will bring more fundamental changes," says another.

Industry looks for import substitutes

The signs of such change are already apparent. For the first time since the industrialisation boom of the 1970s and early 1980s, Nigerian firms are taking imports... substitution seriously. Led by the allied industries of brewing, soft drinks, soaps and textiles, local firms are researching the possibility of developing a domestic resource base.

They have little choice. Dependent on imports for 70 per cent of raw materials and component needs, Nigerian industry has become a hostage to the international oil market, which determines availability of foreign exchange for imports.

Yet what may determine the market share of major export



Food remains a major import, despite the fall in trade.

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● BUSINESS GUIDE:  
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● IN PART ONE:  
The first part of this survey, which appeared yesterday, examined major developments in the political scene as well as the economy and industrial and construction sectors. There was also a business guide with key information for overseas visitors to Nigeria.

● This 28-page survey was written by a team of FT correspondents who travelled extensively in Nigeria: Michael Holman, Africa Editor, with Patti Waldmeir, Andrew Gowers, Tony Hawkins and Peter Blackburn. The business guide sections were compiled by Elizabeth Meek. Picture research was by Non Morgan with photographs by Ashley Ashwood.

CONTINUED ON  
NEXT PAGE

# UKWAL

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## NIGERIA 18

# Trading becomes easier as red tape is reduced

## Military Government wins high marks from importers

AFTER SIX years of striking dread into the hearts of those who trade with Nigeria, the notorious "Form M" could soon become just another essential document.

Introduced in 1979, the Form M is officially described as an application to purchase foreign exchange for imports. Without an approved Form M, it is impossible legally to import goods into Nigeria.

By the end of the civilian regime, there can hardly have been a document in Nigeria which caused so much anxiety. Major companies, importers and staff who did nothing but chase Form M applications at either the Central Bank or the commercial bank through which the application was channelled.

The incidence of delays and loss of the forms by the Central Bank was so high that importers logged four or five applications for the same transaction in the hopes that one would eventually penetrate the bureaucracy.

One of the first things the military did after taking power on New Year's Eve, 1983, was to implement a plan of the Shagari regime to decentralise foreign exchange allocations, taking the drudgery out of the process by authorising commercial and merchant banks to open Forms M on the Central Bank's behalf.

Banks were given monthly allocations of foreign exchange by sector, and were allowed to open Forms M for their customers up to the pre-set ceilings.

The move earned the new government high marks from importers, who cite the measure as a major factor in streamlining 1984 import procedures.

While stressing that improve-

ments were relative—trading with Nigeria still requires a formidable degree of patience, persistence and slavish attention to detail—importers point to two other measures which made trading much easier last year:

• Abolition of the compulsory advance deposit scheme which required buyers prior to importation to make an interest-free deposit with Central Bank varying from 10 per cent for raw materials to 250 per cent for luxury goods.

The benefits of the change have proved to be short-lived, however, as a system of advance payment of import duties (which are generally lower than the fixed advance deposits) has been re-introduced for 1985.

The move earned the new government high marks from importers, who cite the measure as a major factor in streamlining 1984 import procedures.

While stressing that improve-

ments

trade payments in 1984 were brought down to a manageable 30-40 days (although this timetable slipped occasionally). This enabled overseas banks to keep confirming lines rolling over smoothly throughout most of the year.

Importers were understandably concerned when Major-General Buhari announced in his New Year's Day budget speech that the banks' foreign exchange allocations had been withdrawn, raising fears that long delays in Form M approval would again become the norm.

Subsequent instructions from Central Bank seem to indicate that these fears are unfounded. Banks have been authorised to open Forms M almost automatically on presentation of a valid import licence.

The new system assumes that the Ministry of Commerce will observe sound principles of foreign exchange management and issue only as many licences as there is foreign exchange to pay for them. Further verification of cover thus becomes unnecessary, making the Form M—at least, in theory—just a formality.

**Anomaly**

The Central Bank will be keeping close tabs on the volume of Forms M issued by banks, to spot any over-allocation of licences by the ministry which would leave the Bank with more claims for foreign exchange than it could meet.

The move, however, the reduction in delays on current trade payments which reached six months or more in 1983. Steps were taken to reschedule debts incurred through the end of 1983 and delays on current

change allocations to confirming lines abroad.

Established banks were given

large allocations which they were unable to find confirming lines to cover, while newer banks with access to large confirming lines from overseas partners eager to break into the Nigerian market found their allocations too low.

Despite the improvement listed above, trading with Nigeria remains a formidable challenge. The following hints from seasoned traders are worth keeping in mind:

• Complete all forms with scrupulous care, as even a trivial mistake like a spelling error can cause documents to be rejected or delayed.

• Keep multiple photocopies of every one of the scores of required documents (but do not expect a copy to be accepted in place of a lost original).

• Choose your bank carefully. Some are much more efficient at processing Forms M, forwarding them to the correct inspection agency and opening letters of credit than others. Keep in mind that some of the newer merchant banks have access to fairly high confirming lines overseas.

• Plan ahead, remembering that the average delay from issue of import licence to shipment of goods is three to four months.

• Follow all regulations to the letter, no matter how trivial or obscure they may seem. Above all, keep your calm—and sense of humour—about you. They are essential for trading with Nigeria.

## A shift in the trade pattern

CONTINUED FROM  
PREVIOUS PAGE

to submit counter-trade proposals to cover imports of items such as vehicle assembly kits, and 1985 could see the conclusion of several more such deals.

The advantage to Nigeria is that counter-trade deals guarantee virtually automatic access to trade finance—at a time when Western export credit agencies have suspended medium term cover for Nigeria and are rolling over short term cover at fairly low levels, and when banks are still reticent about providing confirming lines to Nigeria.

The disadvantage is that such deals can prove costly, as they reduce competition among importers by guaranteeing suppliers a set share of the

market without offering importers the opportunity to negotiate directly with suppliers over quality and especially price. And, there are doubts that the deals under discussion actually bring Nigeria new customers for its oil—in several cases existing exports would simply be diverted to counter-trade arrangements which many oil officials worry could mask discounts on the official price of Nigerian crude.

**Market share**

For Nigeria's traditional suppliers—Britain, France, the U.S., West Germany and Japan—such deals pose a serious threat to a market which for many is their most important in Black Africa.

The Brazilian arrangement, set initially at \$500m but likely to be increased before year-end, could boost Brazil's exports from \$185m in 1983 to around

\$1bn this year, making it

Nigeria's largest supplier. Among Nigeria's traditional suppliers, France alone increased its exports in 1984, to \$750m from \$650m the previous year, largely due to the sale late in the year of four Airbus aircraft to Nigeria Airways. French companies are believed to be among those considering counter-trade arrangements for 1985.

Britain's exports stagnated at \$765m down slightly from the \$780m total achieved in 1983. West Germany fared worse with exports falling 44 per cent in the first nine months of 1984 over the same period of 1983, under the continued influence of a drop in capital goods imports and the apparent reluctance of German banks to provide confirming lines to Nigerian banks.

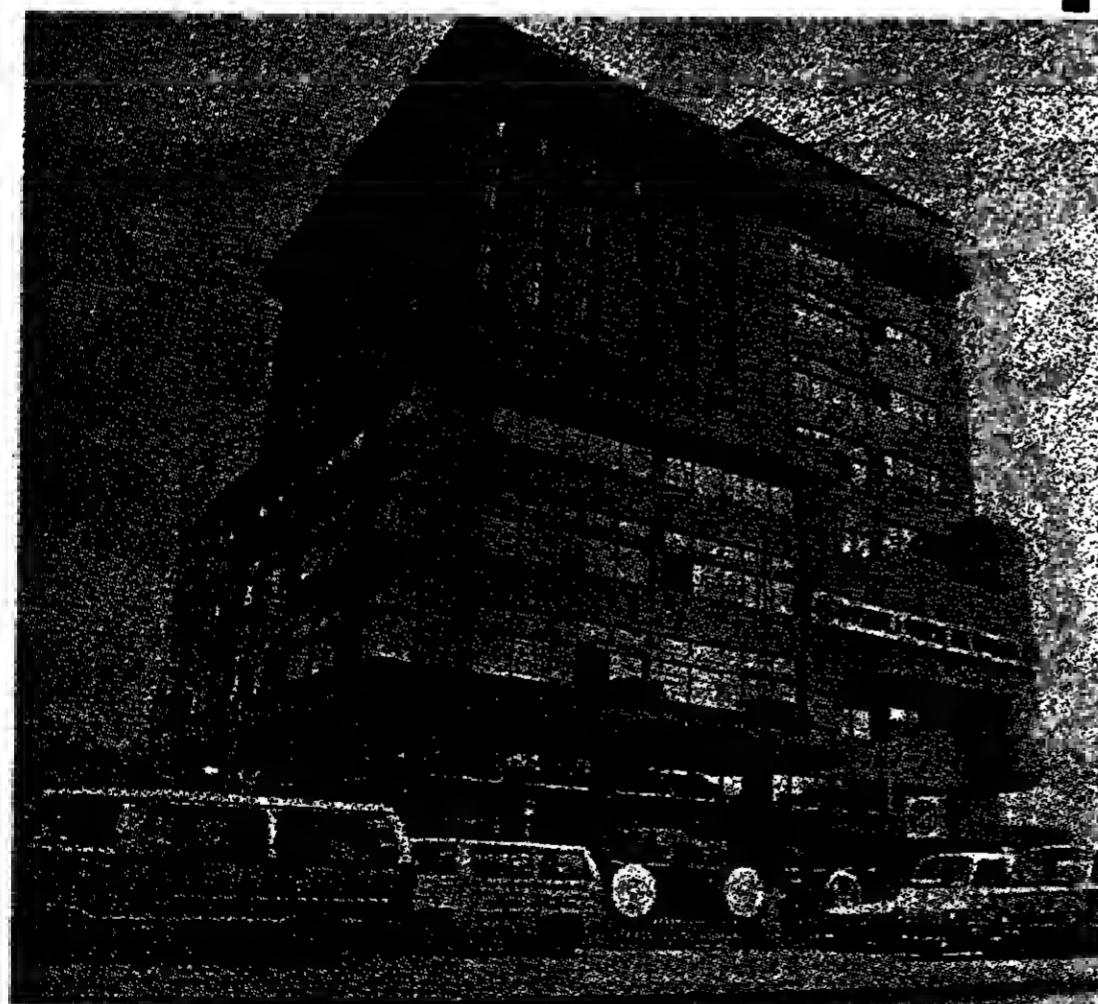
There is little doubt that the military's determination that Nigeria must live within its

means leaves only limited room for manoeuvre in 1985. The 1985 budget assumes food imports of a mere N275m—one third of 1984 levels and less than a fifth of peak 1981 imports of N2.2bn. It is believed to this budget will cause a severe shortage of imported Western foods like bread and rice in which potentially restive urban populations have come to depend.

And to live within the N1.9bn budget for capital goods and raw materials imports—slashed from \$4.2bn in 1984—will almost certainly require widespread factory shutdowns and many thousands more job losses which could strain the patience of a workforce for whom fragility has already meant severe hardship.

It is a risk, however, which the military government believes is worth taking as the price for securing economic balance.

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## Trade

## The bread boom brings unprecedented growth

LOOKING ACROSS Lagos harbour from the Marina towards the port of Apapa, the eye is caught by a line of huge wheat and cement silos glistening in the sun.

They are part of a sprawling complex owned by Flour Mills of Nigeria. When the present extensions raising grinding capacity by 45 per cent to 3,200 tonnes of wheat a day is completed it will become the world's largest.

Flour Mills is the leading member of the Golden Penny group, consisting of the Northern Nigeria Flour Mills, Kano, Maiduguri Flour Mills and Niger Mills, Calabar which together account for nearly two-thirds of the country's flour milling capacity.

Flour Mills' tremendous growth since it first started production in 1962 has accompanied a profound change in Nigerian eating habits.

Bread, practically unheard of except among the élite at independence in 1960, has now become part of the staple diet. Rapid urbanisation has encouraged bread consumption especially in large cities such as Lagos, Ibadan and Kano.

"Bread is so much more convenient than gari or yams and cheaper than rice," a Nigerian businessman pointed out.

"Can you imagine pounding yams in a 9th storey flat?" another asked.

Lagos office commuters buy bread from small boys laden with trays of polythene-wrapped white loaves patrolling traffic bottlenecks.

Bread is both nutritious and still fairly cheap although President Buhari recently criticised "heartless hoarders" for pushing up flour prices.

The Golden Penny group is trying to depress high black market prices by selling 85 per cent of its production directly to bakers and thus avoiding unscrupulous middlemen. The remaining 15 per cent is sold directly to large flour dealers.

The political importance attached to bread is reflected by the high priority accorded the country's ten flour mills in the initial allocation of 1983 import licences.

The mills' first quarter allocation of some N160m should

### Flour-milling industry

PETER BLACKBURN

enable them to operate at about 80 per cent capacity, according to analysts.

Last year Nigeria imported 1.7m tonnes of wheat at a cost of some \$250m. The International Wheat Council estimates 1983 wheat requirements at 1.8m tonnes which at current prices would cost nearly \$300m.

About 95 per cent of Nigeria's wheat imports come from the U.S. which help to reduce a massive bilateral trade deficit due to heavy American imports of Nigerian oil.

Efforts are being made to grow wheat locally in the Bakalari, Fada, Sokoto, Ibadan, Kaduna, Kano and the Chad Basin.

Some 40,000 tonnes of wheat is now grown locally though this is mainly of soft varieties and unsuitable for breadmaking.

Because of the unpredictable climate the schemes require extensive irrigation and are extremely expensive. The same capital investment would yield more rice and maize, an agricultural expert pointed out.

Flour mills of Nigeria plans to grow its own maize which is used for producing Semovita (semolina). It has taken a long-term lease on 50,000 hectares and intends to grow up to 100,000 tonnes of maize annually during the first phase of its programme.

Semovita is the local brand name for semolina and is produced along with macaroni, senior civil servants.

The new inspection system

## Rush to clear backlog

### Inspection of imports

PATTI WALDMER

A CLUSTER of portakabins and a converted canteen at Witham, Essex, the temporary headquarters of Cotecna International, has become the nerve centre of an operation to monitor British exports to Nigeria which totalled over £750m in 1984.

Cotecna International is one of a handful of international inspection companies which learned somewhat to their surprise last September that they had landed lucrative contracts to police worldwide exports to Nigeria in place of SGS, formerly the country's sole inspection agents.

The abrupt dismissal of the Geneva-based Societe Generale de Surveillance, the world's largest trade inspection group, added an unwelcome twist to the already tortuous business of exporting to Nigeria.

For the first six weeks after SGS was sent packing—apparently because it fell foul of internal Nigerian politics—confusion reigned supreme.

Ad hoc inspection arrangements were set up and then cancelled overnight, leaving a vacuum into which few exporters were willing to step. Many suspended shipments altogether until the dust began to settle towards year-end.

For the six years up to the September 30 dismissal, SGS had exercised a monopoly over pre-shipment inspection of the quantity, quality and price of virtually every export to Nigeria—an immensely powerful role to play in a country where vast fortunes are amassed through trading.

While there can be little doubt that SGS protected Nigeria from many an over-invoicing swindle, especially in the boom days of the early 1980s when imports reached N12bn per year, SGS' monopoly role was still the subject of frequent public criticism.

Judicious leaks of Central Bank figures showing, for example, that the company saved Nigerian foreign exchange worth N400.7m in 1982 alone helped to diffuse these periodic crises.

When the military took power on New Year's Day last year the attitude towards SGS appeared to harden. Although there has so far been no public explanation of the dismissal, it is believed that the decision to sack SGS came from the Supreme Military Council in the face of opposition from

### Flour milling capacity

1 Flour Mills of Nigeria Apapa, Capacity 2,200 tonnes/day of wheat
2 Northern Nigeria Flour Mills, Kano, 1,400 t/d
3 Maiduguri Flour Mills, Maiduguri, N/2, 800 t/d
4 Niger Mills Limited, Calabar, 800 t/d
5 Lite Flour Mills Ltd, Sapele, 1,200 t/d
6 Ideal Flour Mills Ltd, Kaduna, 300 t/d
7 Nigerian Eagle Flour Mill, Ibadan, 200 t/d
8 Port Harcourt Flour Mills, P.H., 600 t/d
9 Crown Flour Mills Ltd, Apapa, 350 t/d
10 Sunrise Flour Mills Ltd, Enugu, N/2, 300 t/d

\* The Golden Penny Group.

spaghetti and soft flour for biscuits at the Apapa mill.

Northern Nigeria Flour Mills recently commissioned a 250 tonne a day maize mill at Kano. Experiments are also being conducted to partly substitute yam for wheat flour in bread making so as to help reduce imports.

With flour consumption rising by an estimated 10 per cent annually, as a result of the twin impulses of population and urban growth, there are plans to increase the country's flour milling capacity by 50 per cent to 3m t/yr.

Five schemes to extend or build new mills are either planned or under construction, according to industry sources.

The largest extension is that of Flour Mills of Nigeria. It is now 80 per cent complete but the importation of the remaining machinery depends on Government approval of import licences.

President Buhari recently laid the foundation stone of a N63m flour and feed mill near Ibadan in Oyo State. The complex will have a 200 tonne a day flour mill and a 240 t/d feed mill and two storage silos with a combined capacity of 30,000 tonnes. It is being built by an Austro-German consortium and is nearly 90 per cent offshore financed.

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Because of the unpredictable climate the schemes require extensive irrigation and are extremely expensive. The same capital investment would yield more rice and maize, an agricultural expert pointed out.

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Semovita is the local brand name for semolina and is produced along with macaroni,

observers point out that the flour milling industry directly employs nearly 8,000 people and is the second largest private sector employer after the trading and manufacturing company VAC, part-owned by Unilever.

In addition, the flour mills provide indirect employment for about 100,000 bakers, biscuit-makers, packers and transporters. However, some experts question whether it is prudent for the Government to encourage the continued expansion of the heavily import-dependent flour-milling industry when the acute foreign exchange shortage is likely to persist for several more years.

A new counter-trade deal could catapult Brazil into first place as the largest exporter to Nigeria, displacing Britain, as Patti Waldmer reports here.

## \$1bn trading deal with Brazil

IN THE Brazilian coastal city of Salvador, elderly residents in 1981, but they began to recover early last year, reaching \$470m for the first nine months alone, and officials believe 1983 exports could reach \$1bn.

Much will depend on the success of the counter-trade deal, under which Nigeria will supply about 50,000 b/d of Nigerian crude for re-export to Nigeria

as crude products. Under the new arrangement, NNPC will supply Petrobras with a further 40,000 b/d for its own needs, with no arrangement for the re-export of products.

Prof Tam David-West,

Nigeria's Oil Minister, has said

the oil is included in the country's Opec quota.

The separate Cota Nigerian Government agreement covers supplies of the following items: sugar, salt, raw cotton, steel products, chemicals (including synthetic fibres), paper, agricultural equipment, spares (including completely knocked down (CKD) vehicle assembly kits from Volkswagen Brazil), soybeans, iron ore, tyres, building materials, refractory bricks, ferro alloys and non-ferrous metals. Cota officials stress that other items can be included after negotiations.

The arrangement involves independent contracts between the Nigerian National Petroleum Corporation (NNPC) and Petrobras, the Brazilian state oil company, and between the Nigerian Government and Cota Comercio Exportacao e Importacao, the largest private trading company in Brazil.

The oil supply contract builds on an existing arrangement between the two companies under which Petrobras uses its spare refinery capacity to process

indication are that the limited volume of goods which has come in so far has been competitively priced, and there appears to be demand among importers for the special import licences issued under the agreement because letters of credit for such transactions are confirmed virtually automatically.

This saves weeks of delays in arranging confirming lines overseas.

Precedent

However, many Nigerians feel that the issuing of such licences—which specify that the goods must be purchased from Brazil at a price agreed between the Government and Cota and not subject to negotiation by the importer—could be a dangerous precedent.

Importers who are not satisfied with the quality or price of the goods have no choice but to leave the licence unutilised, scarcely an option for most import-starved companies.

But Brazilian and Nigerian officials argue that a natural response to the serious liquidity problems of the two sides—Cota calls them "partners in trouble"—and chances appear good that the provisions of the deal could mask hidden discounts on the crude

which could total closer to \$700m than the \$500m originally envisaged.

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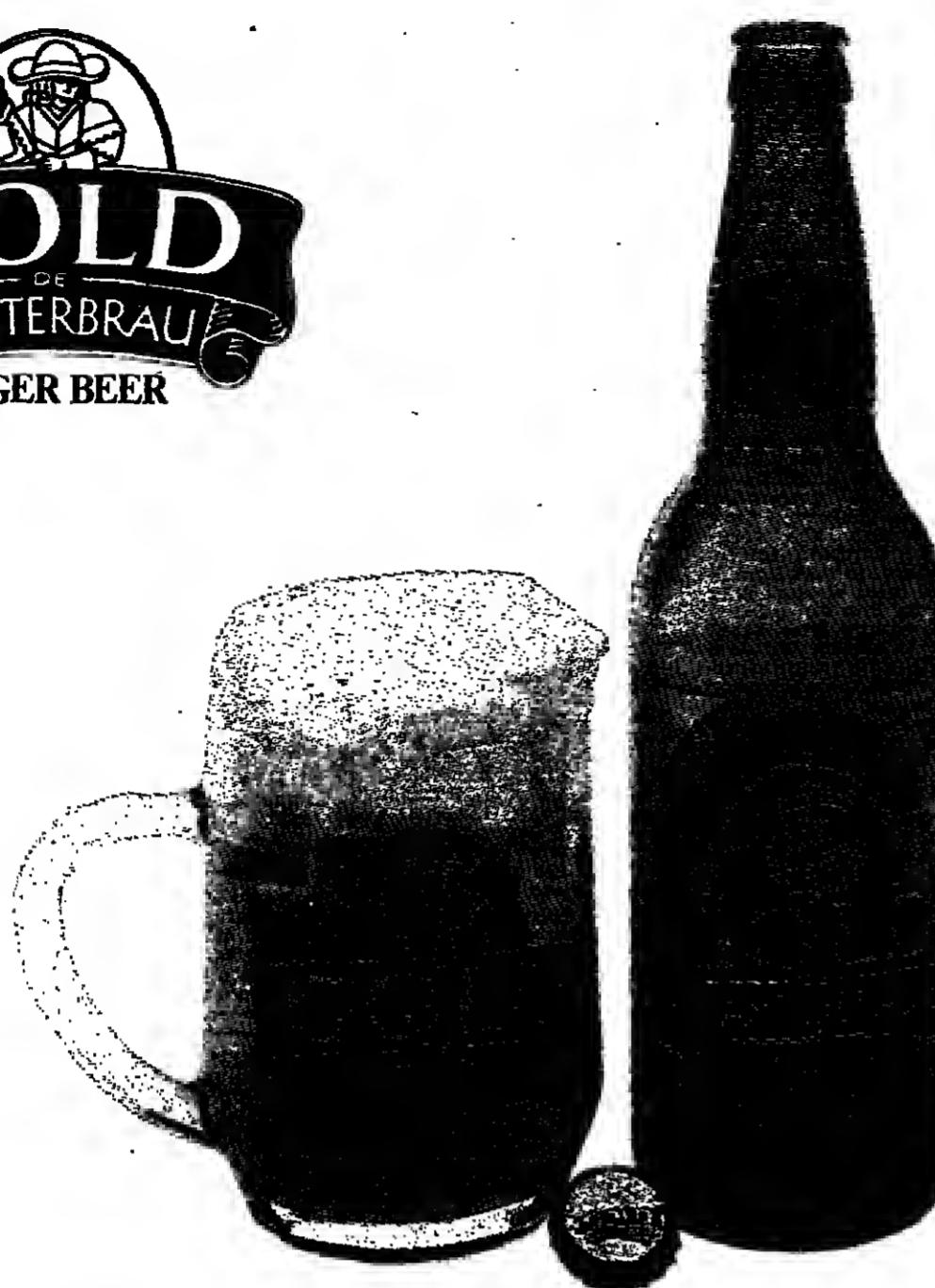
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Although the main thrust of the company's activities will be in pharmaceuticals, considerable growth is expected in the fields of Animal Health, Infant Foods and bulk raw materials for the pharmaceutical and confectionery industries. An investment has already been made in a New Factory due for completion early 1985 and in farm land from which the first crop of maize will emerge by the third quarter of 1985. This new venture under the name Nucleus Farm Products Limited is planned to include a refinery for converting maize into medicinal dextrose, pharmaceutical starch, liquid glucose and other by-products.

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## NIGERIA 20



Give us the chance to sell our oil: Opec's pricing structure and production quotas will be a trial again this year for Nigeria

## Oil: little room for manoeuvre available

AS WINTER recedes and spring approaches, Nigeria's vital oil industry is once again perched on a knife edge.

With a deepening hunger for foreign exchange, and at least nominal commitment to Opec (the Organisation of Petroleum Exporting Countries) and, above all, a need to keep its oil competitive with comparable crudes from the North Sea, the country has very little room for manoeuvre.

January's Opec pact, in which Nigeria agreed to raise the price of its premium Bonny light crude back into line with the Opec structure at \$28.65 per barrel, has succeeded in re-introducing a measure of stability into the volatile world market.

But that calm could be deceptive. No one in the industry is in any doubt that the cracks appeared over in January could re-emerge at any time. And many observers are sceptical that Nigeria, ever regarded as Opec's weak link, can sustain the level of sales that it so desperately needs.

Whatever

Nigeria's qualms about the next few months in the oil market, though, it can look back on 1984 with a fair degree of satisfaction. For it was the year in which Nigeria had its cake within Opec and ate it outside.

The country emerged into 1985 with a permanently increased production quota and virtually—if uneasy—acceptance of its right to cut oil prices to match those of North Sea crude, even if that means stepping outside the official structure.

### Firm style

That it achieved both while remaining within the fold is in large part a tribute to the new firm style of the military Government.

From his very first days in office, Major-Gen Muhammadu Buhari, the head of state and, as a former Oil Minister, a man with considerable experience of the sector, has reaffirmed his commitment to the Organisation, whilst doggedly pursuing a claim to be allowed to produce more than Nigeria's quota of 1.3m barrels per day (bpd).

The importance of that claim can scarcely be underestimated. Oil still accounts for up to 97 per cent of Nigeria's foreign exchange earnings and at least two-thirds of Government revenue. But production has plummeted from its 1979 peak of 2.4m bpd, and the price has tumbled from \$40 a barrel to its current level of \$28.65.

In 1983, Nigeria even had trouble meeting its full quota.

Production in that year, averaging just over 1.2m bpd,

was at its lowest level since the oil boom began.

With oil earnings down to around \$10bn from their 1980 height of \$22bn, the resulting squeeze on the economy was nothing short of catastrophic.

With this in mind, and with an eye to the main chance of a marginally firmer world market, Gen Buhari's Government quietly began stepping-up production early last year.

Output rose to a peak of 1.57m bpd in March, its highest level since the previous July.

Naturally enough, this development did not escape the attention of Opec, which was still struggling to maintain a fragile stability following the upheavals of 1983.

In February last year,

Opec agreed to narrow the

existing differential between light

and heavy crudes, dropping the

average price level by around

20 cents.

Nigeria, in turn, agreed to raise its price in line

with Britain's Brent crude to

\$28.65. Britain held back from

cutting its price or changing its

pricing system; and the spot

market has since reacted by

firming up to an extent.

Gen Buhari was still insisting

that he will match Britain

cent for cent" should BNOC

cut again. For his part, Prof

David-West has coined a catchy

slogan—"I have my two legs

in Opec and my two eyes on the

North Sea"—which he trots out

regularly at Opec meetings and

in talks with British officials.

Attractive as it is, this

statement begs one crucially

important question: what do the

Nigerians mean by North

Sea prices? Although the

official price which BNOC pays

to North Sea producers is

\$28.65, it actually sells most of

its oil on the spot market for

considerably less.

The Nigerian oil industry officials

theoretically needs to set prices

lower than the North Sea to take

account of the cost of shipping

oil to its predominantly Euro-

pean customers, clearly cannot

hope to compete with the spot

market except by offering

discounts.

The country is already offer-

ing a small, disguised, discount to try to encourage buyers to take more light oil. Under a new pricing formula published this month, customers can obtain an overall price reduction of 10-15 cents if they agreed to take a special package of crudes.

In fact, the oil companies operating joint ventures in Nigeria with state-owned NNPC—including Shell, Gulf, Mobil, Elf and Agip—can sell their oil at spot prices if they wish, particularly since the Nigerians have made their marketing arrangements more flexible last year.

Until recently, foreign joint venture partners could only lift their equity oil—10 per cent in the case of most companies, 20 per cent for Shell, the largest. If NNPC also sold its share, it would be sold at the official price stagnated, so did the oil companies.

But, under participation agreements signed with most of the companies last year, they are allowed to lift their share even if NNPC does not take its own.

In addition, with NNPC's permission, they can also sell some of its share, while reimbursing the Corporation for production costs.

While this arrangement should allow Nigeria to sell a bit more oil, executives insist that it will make no difference in practice to prices. Under the Nigerian tax system, companies are allowed a fixed profit of \$2 a barrel on sales at the official price.

If they sell their oil for much less, they will be doing so at a loss.

### Unanimous

So should the market soften again, as it is almost unanimously expected to do with the arrival of warmer weather in Europe and the U.S., the same vicious circle as unfolded in 1984 could start all over again.

Nigeria simply cannot live with a substantial reduction in oil revenues. The import squeeze last year was bad enough, although oil revenues actually recovered to around \$12bn.

If the Nigerians find they cannot sell enough crude at the latest price, or if BNOC goes over to a market-related pricing system, they would almost certainly have to cut their prices again.

And if this happens, they may be forced to produce more—with or without the permission of Opec. This year's budget is believed to be based with deliberate caution on production of 1.3m barrels a day at \$27.50 a barrel, which does not leave the country much elbow room.

Stepping-up production again is not as simple as it sounds. Some oil companies in Nigeria have begun to express concern that the country's technical production capacity is declining because of cutbacks in Government spending on maintenance and development.

Total capacity is now estimated at 1.8m b/d, though it could probably be brought above 2m b/d again within six to eight weeks.

But in any case, whether Opec fares well in a continuing market crisis, will prove as accommodating to Nigeria this year as it was in 1984, is an open question.

### Oil industry production: '000 barrels a day

Year	1975	1976	1977	1978	1979	1980	1981	1982	1983	1984
January	1,985	1,989	2,197	1,638	2,441	2,157	2,662	1,754	833	1,351
February	1,796	2,070	2,198	1,566	2,428	2,145	1,943	1,400	573	1,546
March	1,713	1,998	2,255	1,521	2,486	2,156	1,868	938	910	1,566
April	1,621	2,084	2,258	1,693	2,416	2,159	1,863	900	1,169	1,358
May	1,545	2,069	2,210	1,720	2,338	2,141	1,203	1,308	1,622	1,196
June	1,608	2,095	2,236	1,883	2,405	2,195	1,362	1,649	1,526	1,276
July	1,636	2,048	2,065	1,913	2,381	2,106	771	1,259	1,711	1,127
August	1,755	1,937	2,024	2,060	2,185	2,049	707	1,106	1,251	1,142
September	1,917	2,047	2,027	2,108	2,116	1,577	1,061	1,185	1,214	1,426
October	1,909	2,112	1,950	2,114	2,135	1,901	1,250	1,489	1,290	1,445
November	1,954	2,185	1,918	2,276	2,151	2,062	1,582	1,385	1,200	1,533
December	1,989	2,190	1,852	2,334	2,151	2,015	1,786	1,282	1,300	1,737

Source: Financial Times, Directorate

## Energy

Andrew Gowers and Patti Waldmeir talk to the Oil Minister, Prof Tam David-West

## Oil 'the heart of Nigeria'

"IN NIGERIA, oil is the only thing we have," says Prof Tam David-West, the country's Oil Minister. "Oil is like the heart of the nation... it has to pump all the time."

Q Is Nigeria satisfied with the January OPEC agreement on oil price differentials, and is the accord durable?

A We are not unsatisfied. Whether it will be durable or not time will prove. But we think it will be durable. We believe... that our four colleagues (the countries which did not accept the agreement: Iran, Libya, Algeria, and Gabon) will see reason to join the majority decision.

It has been suggested by all of us that we should set up a body to review the whole philosophy of OPEC pricing. OPEC will then formally address itself to the demise of the market crude.

Q You have said repeatedly that it is crucial for Nigeria to remain competitive with the North Sea. By accepting a price of \$28.65 per barrel for Bonny light, have you not actually lost some competitive edge over the North Sea?

A What you have said is true. And I also had some occasion during this last trip to talk to some of my British colleagues. I made it clear to them as I also made it clear to my colleagues in OPEC that I have my two legs in OPEC but my two eyes are cocked on the North Sea, and I mean every word of that.

When we changed our price (to \$28 in October) one has to accept that we acted out of step with OPEC, but they are very willing to understand the circumstances that dictated our action. We have been vindicated by time.

When Britain took Brent crude to \$28.65, I had three options: either not to do anything, which would have been disastrous for the economy; or to tame it one-to-one with Brent, which would have increased the pressure on Brent and caused Britain to cut again; or to go

down below Brent. This has its own economic and political import. Our action was not to take customers from Britain but to keep what we had and to make it attractive for them to stay. It is a dynamic situation and I will review it as time dictates.

In short, I will match Brent, cent by cent.

Q Would you not undercut Brent again?

A I don't know. Time will dictate. It depends on how they do it and I think it is in the interests of Britain and of Nigeria, OPEC and the entire global oil market for us to keep it stable. The trouble in Britain is an organisational problem, and they know it. They have sort of built a Frankenstein monster (the British National Oil Corp) which is haunting them.

Q Has OPEC accepted that Nigeria's quota is now 14.5m barrels ad day?

A Yes.

Q Authoritative reports indicate that Nigeria's production in December was considerably more than 14.5m.

A I will not say 'yes' and I will not say 'no'. We believe that as long as the current different, economic situation exists, it is difficult for us to produce less oil. It would be economically suicidal.

If you... analyse how much we've been able to put into the market since we had the increase, it will come to the 14.5m.

Sometimes we produced less than 12m. Then on one or two occasions we've shot up to over 15m. We are quite within a limit of responsibility.

Q If prices soften in the spring, would Nigeria have no option but to boost production in order to maintain budgeted revenue?

A That strategy will come, and when it comes I'll examine it. In Nigeria, oil is the only thing that we have. Oil is like

the heart of Nigeria, and there is no pacemaker for it. It has to pump all the time.

Q Nigeria's planned Liquified Natural Gas (LNG) project has been delayed numerous times. If there are more delays, are you not in danger of missing the so-called "window of demand" in the 1990s which the project seeks to target?

A First, America was the target, then Europe. We had a very robust market. They delayed for one reason or the other until the robustness of the market shrunk to a door, now it's shrunk to a window.

We still believe that the window is large enough to accommodate us and since it's a captive market the earlier we capture that window the better. I do not think we will delay much longer.

All things being equal, I think we should be onstream in the 1990s. It's guarded optimism, yes, there's no doubt about that. But we will believe we have some chance.

The fact that some big international consortia are still interested in participating with us means that they also think all is not lost.

Q Do you have a pricing policy to encourage more use of natural gas within Nigeria?

A There is a committee finishing up its work to re-examine our philosophy on the pricing of the whole range of petroleum and gas products. That will report in the next few weeks. They are coming out with a structure that I think will be more realistic.

### Oil refinery plans

ANDREW GOWERS

NIGERIA'S plans for a fourth oil refinery, considered essential to reduce the country's dependence on imported petroleum products, are in the balance as the French and Japanese Governments ponder whether to proceed with loans for the project.

The refinery, to be situated at Alesa-Eleme near Port Harcourt and expected to cost nearly \$500m, would have a total capacity of 150,000 barrels of Bonny Light crude per day. This would thus almost double the country's total refining capacity.

By any yardstick, the refinery ought to be a sensible investment. Although domestic supplies of petroleum products are currently depressed by economic slumps, and by the dramatic drop in smuggling caused by the closure of Nigeria's land borders, it was rising until 1981 at the alarming rate of more than 18 per cent a year.

Total domestic consumption is now estimated at around 180,000 bpd.

Although the theoretical capacity of the country's three existing refineries at Warri, Kaduna and Port Harcourt is 260,000 bpd, their actual output is closer to 150,000 bpd, largely owing to technical problems.

In its study of the Nigerian energy sector two years ago, the World Bank concluded that there could be a gap of 8m tonnes between domestic production and consumption of

refined products in 1990, rising to 14m by 1995.

To make up the deficit at present, Nigeria goes to the costly lengths of farming out the processing of 50,000 barrels a day to Brazil's Petrobras. Although official figures are not available, the Bank estimates the net cost of offshore processing at \$8 a barrel of imported product.

Everyone, from Maj-Gen Buhari downwards, agrees that building a new oil refinery within the country is a much more logical alternative.

In his 1985 budget speech, the head of state said when completed in 1987, the Port Harcourt refinery would lead to a net foreign exchange saving of N100m a year, and that on the basis of current consumption levels it would "enable our country, for the first time in its history, to eliminate the need to import finished petroleum products."

Gen Buhari's timetable may have been a little optimistic. Letters of intent for the project were issued to a Franco-Japanese consortium led by Japan Gasoline Corporation (in charge of the process technology) and Spie Batignolles (for the civil works) last October and commercial contracts were signed in mid-February.

But the deal, which is supposed to be largely financed by export credits from France's Coface and Japan's Ministry of International Trade and Industry, appears to have run aground on the reluctance of all Western governments to undertake new commitments to Nigeria while the country refuses to accept loan terms offered by the International Monetary Fund.

"They are clearly very hesitant about going ahead," said one diplomat following the

Existing oil refineries	
Operating capacity	Technical capacity
Port Harcourt	49,657 68,000
Warri	52,000 100,000
Kaduna	43,000 100,000

negotiations between the three sides. Both France and Japan, which are working closely together, are said to agree that to move ranks on this issue would threaten the entire United Western front on economic relations with Nigeria.

The French are, however, believed to be looking for ways around the problem. One possibility said to be under consideration is to transfer loan commitments they made to the recently-cancelled Lagos metro project to the refinery.

Spie, meanwhile, appears unperturbed.

"We are somehow confident a solution will be found," says one executive. "It's in the interests of the Nigerian Government and in the interests of France and Japan."

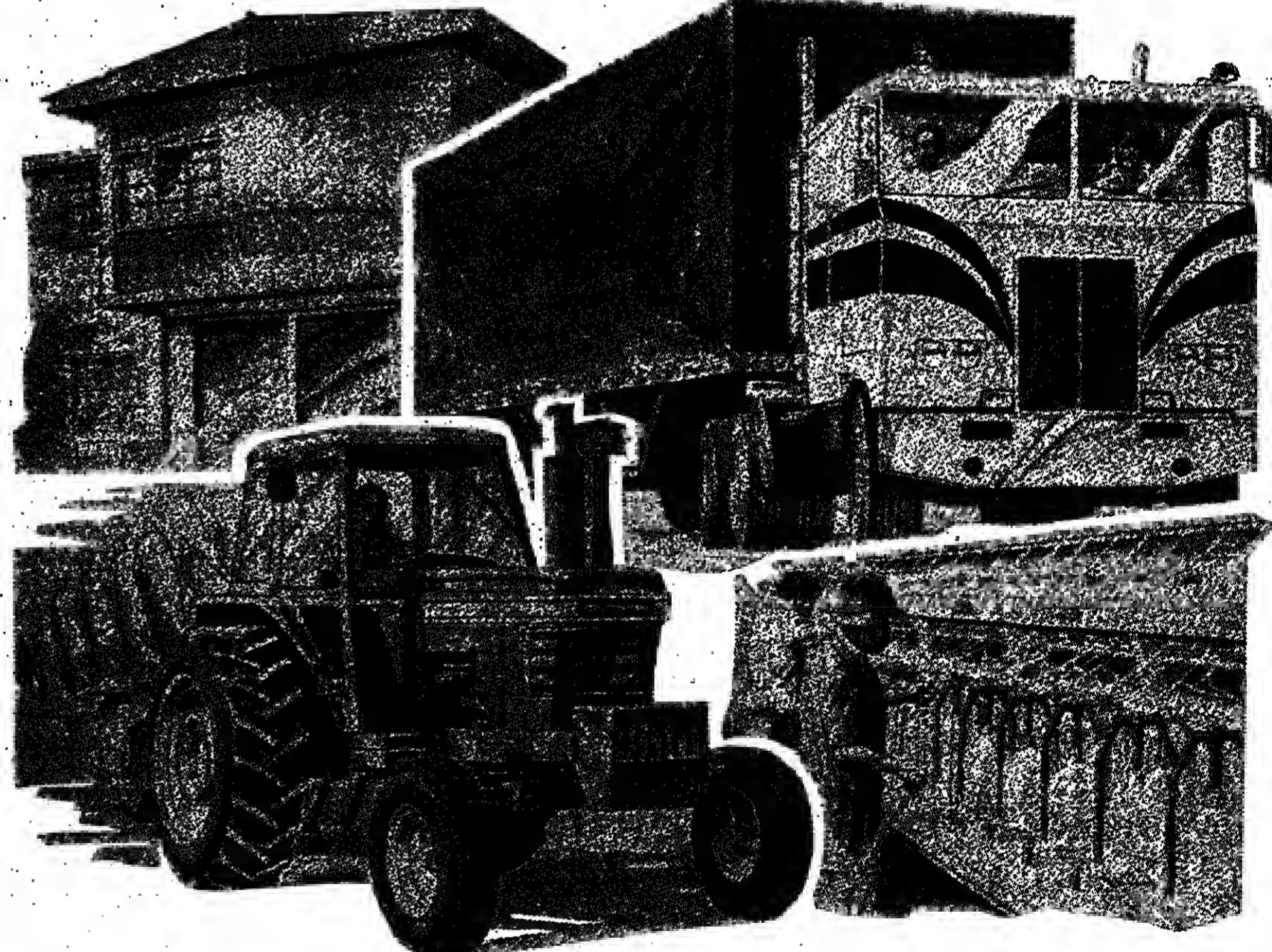
### Refineries' output

Maximum production of refined products from existing facilities and planned output of fourth refinery (tonnes/year):

Fourth Existing refinery	
Liquified	Existing refinery
Petrol. gas	280,000 123,000
Gasoline	2,830,000 2,786,000
Kerosene	1,550,000 930,000
Diesel	2,960,000 328,000
Fuel oil	1,420,000 2,250,000
Total	9,040,000 7,603,000

Source: World Bank and NNPC.

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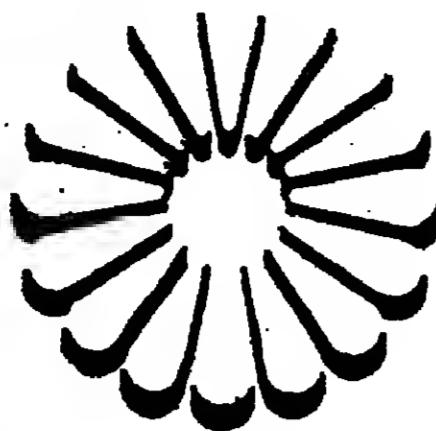
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# Nation's richest resource still largely untapped

THROUGHOUT Nigeria's steaming south, pillars of flame reach up from the jungle, scorching the earth and withering the trees around them like napalm.

The flares are the most visible sign of the country's richest natural resource—a huge and still largely untapped reservoir of natural gas.

Nigeria has 85 trillion (million million) cubic feet of proven gas reserves, most of them concentrated in the oil-rich Niger delta. And that could be just the tip of the iceberg.

"We have never really looked for gas," said one oil executive. "If gas really became a big business here and companies started exploring for it, I am convinced that much more would be found."

It is estimated that proven and possible reserves of gas when measured in terms of oil equivalent could be 30 to 40 per cent larger than those of oil.

But gas is not big business for Nigeria at present. Only a minute proportion of these riches is being put to any useful purpose, and an array of projects to harness gas for export or for increased industrial use at home are either stalled or making very slow progress indeed.

The World Bank, which recently conducted a thorough investigation of Nigeria's energy sector, estimates that in 1981, natural gas accounted for only 15 per cent of commercial energy consumption, compared with 78 per cent for petroleum products.

Half of the proven reserves are found with oil and automatically released when the crude comes to the surface. And the vast bulk of this so-called "associated gas" is at present simply flared off and wasted at the well-head.

### Estimates

Shell, which as the operator of the largest oil joint venture in Nigeria has the majority of the country's gas within its concessions, estimates that only 10,000 barrels per day of oil equivalent (bboe) of associated gas were harnessed for power generation and industry from its fields in 1983, while 90,000 bboe were flared.

This practice has long been an embarrassing thorn in the side of the Nigerian Government. As a result in 1973, the previous military regime published a decree requiring all oil companies to cease flaring by 1984.

They were subsequently given a year's stay of execution, and the companies persuaded the Government during negotiations last year to water down its demands. But as from the beginning of January, companies which continue to flare gas must pay a fine of 2 kobo per 1,000 cu ft (mcf) for their equity share—that is, 40 per cent in the case of most companies and 20 per cent for Shell.

About 1 mcf of gas is flared for every barrel of oil produced, so the levy does not seem large. What is more, a generous number of oilfields is exempted from the decree. However, oil companies are still quietly grumbling about the extra expense.

"It's not punitive, but it's money out of our pocket," says one senior executive. "It's enough to make you think."

The problem for most companies is that they do not see an easy alternative to flaring. Re-injection of gas into the oil fields, a widely-favoured method of enhancing rates of recovery elsewhere, is neither necessary nor technically feasible in most Nigerian reservoirs, as well as being fiendishly expensive.

In many cases, the oil is driven out automatically by heavy water pressure from below, and in some, say the oil companies, re-injection would actually damage the reservoir. Some companies such as Mobil are nonetheless boosting investment in re-injection facilities.

In the long term, however, everyone has agreed that the ideal solution is finding a productive use for Nigeria's gas, whether all-exploited or not. The Government's plans are twofold:

- Developing natural gas for export. Various proposals to build a multi-billion-dollar plant at Bonny to supply liquefied natural gas (LNG) to European partners have been under sporadic discussion for at least ten years, and Maj-Gen. Buhari has repeatedly emphasised his government's commitment to this project since coming to power.

### Stalled

But there have as yet been no concrete moves to get the plan—with Shell as project leader—off the ground. Fears are growing that it may not come on stream in time to fill a purported gap in European supplies in the 1990s, and that, in any case, the Nigerians will not be able to line up sufficient long-term contracts to justify such a risky venture.

- Encouraging the use of gas by domestic industry and power stations (use in the home is considered too dangerous at present to be widely promoted). Here the main problem is a lack of infrastructure. Nigeria's gas pipeline network is still in its infancy, consisting of isolated lines of widely varying sizes designed to supply individual plants.

But a planned \$1bn gathering system and pipeline to transport gas from Escravos to the huge new Igbini power station near

cent of the cost of alternative fuels.

Prof Tam David-West, the oil minister, has said that he is about to propose a revised pricing structure for all fuels including gas.

But it remains to be seen whether this move closely reflects market realities, as the Bank is urging.

"There's not an oil company in this country that's paid a reasonable price for its gas," said one oilman.

The key issue, though, is what price the National Electric Power Authority (NEPA) is prepared to pay the state oil company NNPC for the gas. Until that issue is resolved, and NNPC is assured of recovering its gas development costs, the Escravos project—and all other attempts to step up the use of gas for power generation—will remain on ice.

Everyone is aware of the damage that could be done sooner or later, if unchecked by diversification into other fuels, growth in domestic demand for petroleum products could begin to jeopardise vital oil export earnings.

### Natural gas industry

ANDREW GOWERS

Lagos is a big step in the right direction.

The gas gathering system and pipeline, to be built by Mannesmann of West Germany and Snamprogetti of Italy respectively, will reduce Nigeria's flaring of gas by 10 per cent and enable some 70,000 barrels of fuel oil per day to be saved for export, according to the World Bank, which has offered a \$250m loan to finance Mannesmann's portion.

But this project, too, is stalled, for two basic reasons.

The Bank calculates that petroleum products prices in Nigeria reflect on average only half their true economic value.

This gives industry and the power generating utility little incentive to shift to gas, although it is estimated that if all products were sensibly priced,

the cost of gas to commercial users could be as little as 20 per

Although Nigeria is expanding its oil refinery capacity, its huge gas reserves have yet to be tapped and could be 30 to 40 per cent larger than oil reserves.

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The N600m Igbini project, near Lagos, will be West Africa's newest and largest thermal power station.

The main contractor for the 1,320 MW station is Bouygues of France in a consortium with Japan's Marubeni and Hitachi, which were awarded a turnkey design and build contract by Nigeria's National Electric Power Authority. Final completion is due by September 1987.

Apart from the Igbini project, Major General Buhari has promised feasibility studies on possible power plants at Onitsha, Makurdi, Oron Katsina, Mambilla and Kaduna.

## Igbini project brightens city's future

### Thermal power

PETER BLACKBURN

early 1984 because of a severe backlog in payments.

The contract was renegotiated by the new military Government in March 1984, to take account of an escalation in costs and the addition of extra work. As with other contracts the military also investigated whether there were any hidden commissions.

The overall contract price was raised to N600m from N410m and changed to "fixed price" from lump sum, plus escalation.

Bouygues' share of the contract was increased to N240m from N210m. It is 85 per cent financed by a buyer's credit arranged by Societe Generale de Banque and guaranteed by Banque Francaise de Commerce Exterieur.

Although most of the construction was sub-contracted, Bouygues still had up to 75 expatriates to co-ordinate activities as well as 2,000 Nigerian employees.

The expatriates live on the 30-hectare site in a specially built residential area which will later be handed over to NEPA. It includes 350 housing units, shopping centre, clinic and staff club with tennis, swimming and air-conditioned squash courts.

#### Equipment

The Igbini site was chosen for its proximity to Lagos and abundant water supplies, Mr Replumaz explained. When fully operational some 17,500 cu m of water will be pumped out of the lagoon to cool the power station's six condensers.

During the peak period 3,000 tonnes of equipment and materials were shipped into the country. Some 11,500 tonnes of structural steel and 106,000 cu m of concrete were used in the construction of the power station.

Some 3m cubic metres of mud has been dredged out of Lagos Lagoon so as to provide a navigation channel for the 20 metre long 1,200-tonne capacity barges to reach Igbini.

The single barge operating at present is sufficient to supply fuel to 4 units operating at full capacity, Replumaz said. Four barges would be needed when the power station is completed.

Four 30,000-tonne fuel storage tanks will provide about one month's supplies when the power station is operating normally.

Meanwhile, observers concerned about whether the Lagos distribution network will be able to handle the enormous increase in electricity supply which Igbini will bring.

"It would be a pity to see the energy wasted," they said.

Meanwhile, plans are already being considered to build an extra three units at Igbini and to raise capacity by 50 per cent so as to keep pace with the projected increase in demand for power.

Difficulties were experienced in 1983 obtaining import licences and expatriate quotas while work nearly stopped in

## Services improve dramatically

AS Alhaji Rilwanu Lukman, Nigeria's Minister for Power, sits at his desk, a huge bold graph in red and green stares down at him from the wall—and all the lines on it are pointing upwards.

It is a dramatic illustration of one of the biggest changes in Nigeria since last year's coup: the improvement in the country's electricity supply.

Until quite recently, the poor performance of the National Electricity Power Authority (NEPA), the state generating utility, was the bane of Nigerian town-dwellers' lives.

Power cuts caused by insufficient and inefficient electricity supply and inadequate maintenance of plant left large swathes of Lagos and other cities in darkness for hours at a time, and caused a headache of migraine proportions for industry.

Investment in standby generating sets for factories inflated manufacturing costs alarmingly. The project review committee set up by the Government last year said the electricity problem had reached "crisis proportions."

These problems have not, of course, disappeared. The lights still go out and the air conditioning still grinds to a halt with depressing frequency. NEPA remains in a fragile state, "held together by Sellotape and string," as one observer put it.

But the stoppages are fewer and certainly shorter in duration. Everyone in Lagos, from taxi-drivers living in the

shanties of Yaba to business men in the villas of Victoria Island, agrees that the service has markedly improved.

Sceptics are quick to point to one reason for the change. With industry working at a fraction of its full capacity and demand for power sharply reduced, they say, NEPA is bound to find it easier to cope.

But that is at best a partial explanation. Electricity production has risen, too. When the Buhari regime came to power, the country's generating system was churning out only between 900 MW and 1,000 MW, much less than half its installed capacity of 2,408 MW.

According to Alhaji Lukman, output is now up to 1,500 MW or more, and NEPA claims that

it could generate as much as 2,300 MW.

Behind this rise lie two important new developments:

• First, monitoring of NEPA's performance—virtually nonexistent under the previous civilian administration—has been tightened up beyond all recognition.

• Every time there's a major power cut, the Minister is on the phone to NEPA demanding to know why," says one knowledgeable observer. The chart on Alhaji Lukman's wall is another sign of his close interest in the authority's affairs.

• Secondly, attention has been focused to an unprecedented degree on refurbishing and rehabilitating existing facilities rather than embarking on expensive new projects.

The Sapele gas-fired power station in Bendel state, for example, which is meant to supply a third of the nation's requirements, was in a deplorable state of decay last year. Out of six turbines, only one was reported to be working. Now all six are on stream, although not anywhere near at full capacity.

The World Bank, too, Nigeria's biggest foreign aid donor, is shifting its emphasis increasingly to refurbishment rather than expansion of capacity.

It provided the authority

with two loans of \$100m each in the early 1980s to assist with increasing the power supply and enhancing distribution in Lagos and more than 20 other cities.

But a large chunk of the funds remain undrawn, and late last year, the Bank redirected \$44m to help with rehabilitating equipment.

There is now talk of a third

Bank loan "to help NEPA better utilise its existing and future generation capacity."

The authority undoubtedly

needs the money. Although this year's detailed budget estimates have yet to be released, it is believed that NEPA's allocation has been cut sharply from its 1984 level of N216m.

In the meantime, it still has

major day-to-day problems on its plate. Revenue collection remains a nightmare, and NEPA managers are currently studying a report on how this might be improved.

Over the past year or so, the

hydro-electric plants at Kainji

and Jebba are reported to have

suffered from drought, which

brought water levels danger-

ously low.

And there is still an enormous

amount of work to be done in

bringing existing plant up to

scratch. NEPA remains in

desperate need of more skilled

personnel, and continuing short-

ages of imported spare parts are

not likely to make the task any

easier.

But until the maintenance and

management problems are

sorted out, there will be no time

for NEPA or the Government to

think seriously about their

longer-term goals, such as build-

ing more power stations.

Apart from the new power

station at Igbini, near Lagos (see

separate article), Major-General

Bunari has promised feasibility

studies on possible plants at

Onitsha, Kaduna, Makurdi, Oron

Katsina and Mambilla. Clearly,

new capacity will be needed at

some stage in the future. NEPA

is still only producing enough

electricity to satisfy the

demands of a British town the

size of Shrewsbury.

But as the project review

committee pointed out, installed

electricity generating capacity

has traditionally exceeded esti-

mated demand in Nigeria.

National Electric Power Authority Capacity

	Mw
Hydro-plants:	
Kainji	760
Gas/oil-fired:	
Afam	742
Sapele	696
Lagos	80
Coal-fired:	
Oli River	150
Total	2,408

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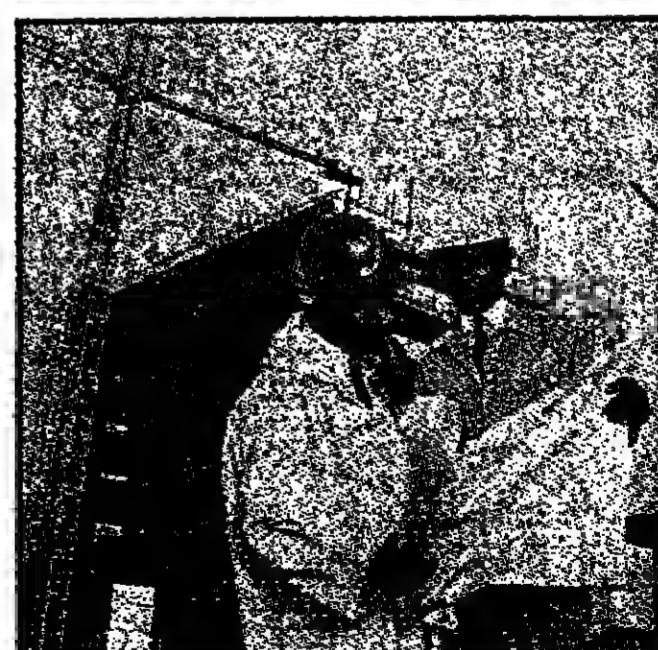
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## NIGERIA 24

## Agriculture

Although the military Government claims that the success of its agricultural policy is already apparent, critics say this boost is due more to the fortuitous arrival of good rain and to protection from imports

## A much-needed boost for farming sector



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AUSTERITY MAY be crippling Nigerian agriculture and cramping lifestyles—but for agriculture, it appears to be providing a much-needed boost, in the short term at least.

Import cuts have caused sharp rises in food prices which have improved farmers' profitability; retrenchment is forcing the urban unemployed back to the land; and virtually every major agro-allied company in Nigeria is searching for ways to reduce dependence on imports by meeting raw materials needs locally.

Years of neglect destroyed the agricultural base which made Nigeria self-sufficient in basic foods and a major commodity exporter in the 1960s and early 1970s. There are now signs though that the pressure of competition from cheap imports has eased, motivating small farmers to produce a surplus few above their subsistence needs.

At the same time, poor medium-term prospects for import availability have persuaded the agro-industry that it must look to farming to reduce its current debilitating dependence on imported raw materials.

There can be little doubt that it was the oil-inspired prosperity of the past decade which precipitated the decline in Nigeria's agriculture. The lure of oil-rich cities prompted a massive exodus of labour and capital from the countryside. And the availability of plentiful foreign exchange made agricultural development a low priority for government.

Growth in food production began slipping behind population growth, which exceeded 3 per cent, and by 1981 Nigeria was importing over N2.2bn (51.5m) in food and agricultural raw materials.

Since that time, the decline in oil revenues has forced a sharp drop in imports, with spending on food imports slashed by more than 40 per cent from its 1981 peak to about N1.25bn last year.

But it is clear that austerity on its own will not be enough to reverse the decline in domestic food production, and can have little positive impact on the export sector, made hopelessly uncompetitive in world markets by the overvalued exchange rate.

While protection from cheap imports can provide an impetus to agricultural production in the short term, the long-term recovery of the sector—which still provides a livelihood directly or indirectly for more



Nigeria's long-term prosperity must depend on the current Government succeeding in agricultural expansion where past regimes have failed, as Patti Waldmeir reports here.

than three-quarters of the population, will depend on government action in the following areas:

• Funding: Some N1.06bn has been allocated to agriculture in the federal government's 1985 capital budget, representing 18 per cent of the budgeted total. But allocations to agriculture under the previous civilian regime were similarly high, averaging 16 per cent of the annual budget, while agricultural output continues to languish.

Government officials admit privately that this was due largely to the inefficiency, financial mismanagement and corruption which plagued agricultural para-statal and they say steps are being taken to ensure that funds are spent more productively.

"What they don't seem to realise is that we're not worried about equity. What we want is to be allowed 100 per cent management control—no matter who holds the equity."

• Commodity investment schemes: The Government is now preparing a White Paper based on the recommendation of the "Arbitala Committee" on agriculture, a Government-appointed study group chaired by Chukwuemeka Azikiwe, formerly agricultural adviser to ousted President Shagari. The committee has recommended a compulsory investment scheme requiring all local companies over Naira 5m turnover to invest 10 per cent of turnover in agriculture.

• State involvement in agriculture: Here, the Government

### GOVERNMENT INCENTIVES

THE NIGERIAN Government is encouraging private investment in agriculture with these incentives:

• Majority foreign ownership: while foreign firms are restricted to a 40 per cent holding in most sectors of the economy, agricultural ventures can be 60 per cent foreign-owned.

Maj-Gen Buhari announced

recently that this share had been raised to 80 per cent, although this has yet to become law.

• Credit: commercial banks are now required to commit 12 per cent of their loan portfolios to agriculture (up from 10 per cent last year), while merchant banks must lend 6 per cent to the sector, from 5 per cent in 1984.

Interest rates have been increased to provide additional incentives to banks, which have regularly fallen short of targeted lending in the past. Grace periods on

agricultural loans have been lengthened, to a maximum seven years for ranching. Interest on agricultural loans is exempt from taxation.

### New measures

• Tax relief: new agri-business companies enjoy a three year income tax holiday.

• Agricultural equipment: all farm equipment imports are exempt from duty.

• Accelerated depreciation: agri-business companies can depreciate their assets against profit at an accelerated rate.

• Land leases: leases can be carried forward indefinitely and written off against eventual profits.

• Excise duty: agri-business companies are eligible for substantial concessions in excise duty payments if the Ministry of Commerce and Industry is satisfied that they use the maximum amount of local raw materials.

is re-examining the role of the commodity boards which Dr. Buhari Shabu, Agriculture Minister, said last month had made cumulative losses of N428.5m by the end of 1983.

• Input supply: Fertiliser supplies have improved dramatically as a result of a \$250m World Bank loan to cover the cost of importing some 2m tonnes in 1984 and 1985. The cost of imports has been reduced as a system of international competitive bidding has been adopted, and the involvement of the private sector in distribution has improved efficiency.

Continued timely provision of fertiliser will be among the most critical factors in maintaining the current impetus to increase production.

• Farms-to-market roads: The construction of feeder roads by the World Bank-assisted agricultural development programmes has ensured that farmers receive a larger share of current high market prices, by reducing the premium charged by traders for purchasing goods in less accessible areas. Maintenance of these roads is critical.

• Exchange rate policy: Few agricultural experts believe that a permanent revival of agriculture can come about without an adjustment in the value of the Naira, both to stimulate exports and to ensure that food imports, if and when they resume, will not destroy the competitiveness of local production.

### Output

According to Maj Gen Buhari, the success of his government's agricultural programme is already becoming apparent—agricultural output rose 2 per cent last year, after an 8 per cent drop in drought-stricken 1983.

Critics point out that this increase was due more to the fortuitous arrival of good rain—and to the protection from imports which have become Government policy by default—to any of the other measures adopted by Government.

Nevertheless, it is clear that the country's long-term prosperity must depend on the current government's success where the "Operation Feed the Nation" and "Green Revolution" of past regimes have failed. Or face the chilling prospect of a food deficit variously estimated at between 5m and 20m tonnes by the end of the decade.



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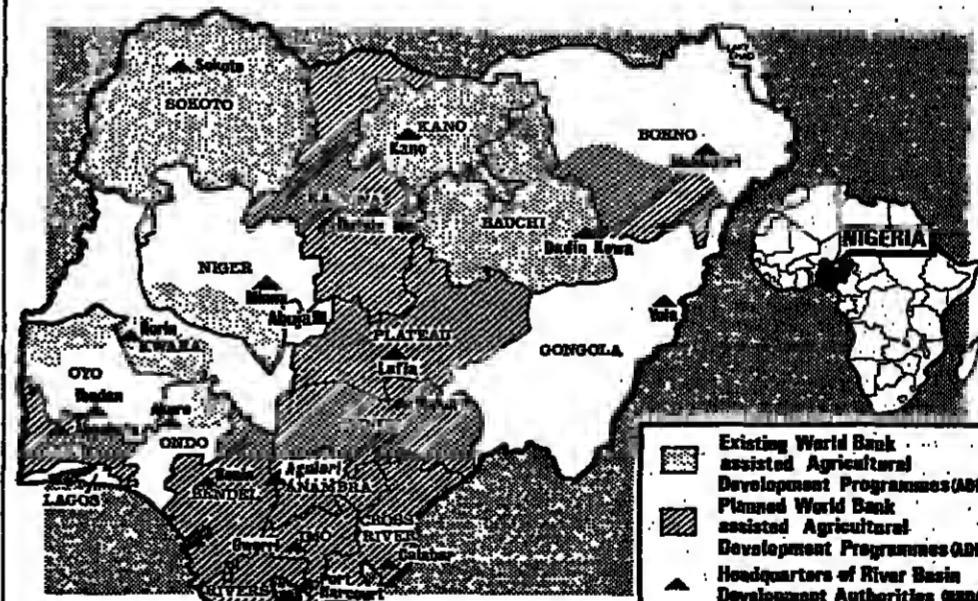


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Growth in food production has fallen behind Nigeria's rate of population increase. Most peasant farmers still use traditional methods but improved crop varieties and greater use of fertiliser have increased yields.

## Agriculture

# Costs force rethink of irrigation plans

SOUTH of the road from Gombe to Biu, on the border between the parched Northern states of Borno and Bauchi, a farmer stands ankle-deep in water among the thrusting green rice shoots and praises the state River Basin Authority for irrigating his land at a minimum cost of N700 per hectare.

Just over the road, controlling the flow from his recently-installed irrigation pump, another farmer has similar praise for the state Agricultural Development Programme (ADP) for bringing water to his paddy field at a cost of about N700 per hectare.

Both farmers are cultivating land which could be crucial to Nigeria's future hopes of reaching self-sufficiency in food production—land which, without irrigation, would lie idle during the November to April period when river beds crack and blister in the heat and harassement dust from the Sahara clouds the sun.

There seems little doubt among agricultural experts in Africa that irrigating such lands of the African Sahel holds out the only real hope of combating the devastating effects of the continent's cyclical droughts.

The debate, part of a wider reassessment of development policies now being carried out by donors and governments throughout Africa, centres on how to irrigate most economically and with a minimum of social and environmental disruption.

Essentially, the choice is between large-scale, highly capital intensive irrigation schemes, which rely on technology imported from the advanced agricultural countries of the West, and more modest schemes which apply simple technology adapted through research to African conditions.

Nigeria is experimenting with both kinds of scheme under the auspices of the federal government's River Basin Rural Development Authorities and World Bank-assisted Agricultural Development Programmes—among the most ambitious development programmes in black Africa.

The first River Basin Authorities were created in response to the last Sahel drought in the mid-1970s, when Nigeria looked

to the West to provide technology to dam the great seasonal rivers of the North.

Authorities have recently been extended to cover every state in the Federation bar one. Federal capital budget allocations to the authorities between 1982 and 1985 alone have totalled nearly N2bn.

The Authorities have engaged in a wide range of activities, from construction of a network of massive dams to land-clearing, extension work, seed multi-

## Agricultural development

PATTI WALDMER

plication and in some cases large scale farming (although they have since been forbidden to engage in direct production).

Conceived in the rosy glow of oil boom prosperity, and at a time when hopes for such schemes were high throughout Africa, River Basin Authorities seemed the obvious answer to the problem of feeding Africa's most populous nation.

Now Nigeria's straitened circumstances have forced a review of the Authorities' activities, which reveals a number of serious shortcomings.

Government officials admit privately that there have been numerous instances of financial mismanagement, inefficiency and corruption, with one top-level official estimating that costs were inflated by more than 50 per cent by financial irregularities.

### Investigation

Government is now investigating the books of the 11 original authorities, and board members of one authority are being held on charges of financial impropriety.

The schemes have also come under heavy criticism because of their high unit costs. The capital cost of a gravity-flow irrigation network at the Kano-Hadejia Authority in Kano state is estimated at N15,000 per hectare, an enormous sum to recover through smallholder farming.

And in several cases, the

schemes have actually taken more land out of cultivation through flooding of farmlands by the dam's artificial lake, and through loss of fertility in so-called "flooded" areas in the river's normal floodplain, than was brought under irrigation downstream.

Government officials concede that there are powerful economic arguments against the authorities—especially when the high foreign exchange costs of maintaining sophisticated pumping stations and sprinkler systems are taken into account. "But we don't want to be bound by the economics of these things," says one top Agriculture Ministry official. "When hunger comes, economics flies right out the window."

Nevertheless, there are signs that government is considering scaling down some of the more grandiose projects.

While the River Basin Rural Development Authorities have primary responsibility for water resource development in Nigeria, the Agricultural Development Programmes (ADPs) are also now expanding into this field from their traditional focus on rainfed agriculture.

Jointly funded by the Federal and State governments and the World Bank, the ADP programme was set up on a pilot basis in the mid-1970s and has since been expanded to state-wide coverage in a number of states.

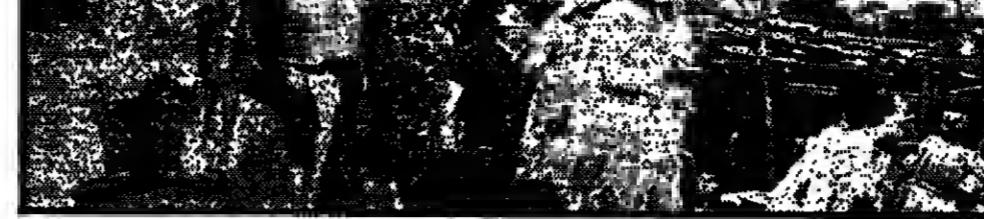
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The effect on costs is dramatic—for N700, several Northern ADPs will drill the farmer a shallow tube-well and sell him a Honda pump with which he can irrigate up to a hectare. Response so far has been enthusiastic.

Such adaptation is clearly the way of the future for the River Basin Authorities as well. Officials believe there may still be time to scale down some of the Authorities' more obvious excesses and put them at the service of Nigeria's Green Revolution.

And in several cases, the

authorities



PROFILE: ADP

## Banishing the drudgery

GATHERED in a dusty clearing outside the family compounds of Falufula village in the northern state of Bauchi, turbanned village elders await the arrival of the state's military governor Brigadier Mohammed Sani Sami.

The occasion is the commissioning of the 1,000th village borehole constructed by the Bauchi State Agricultural Development Programme (BSADP), an ambitious World Bank-financed project designed to raise living standards for 425,000 farming families (55 per cent of the state's rural population).

The governor arrives, and with a few vigorous turns of the shiny new pump handle starts a flood of clear, sweet water which will arguably have more impact on the wellbeing of villagers than any other component in the \$350m project.

The programme's aim is to build on the strengths of traditional farming systems which have been carefully adapted over the centuries to the demands of the savannah belt's fragile and inherently infertile soils—through the aid of appropriate technology.

The emphasis is on extension teaching of improved farming methods, backed by the provision of reasonably-priced inputs and the physical infrastructure needed to bring the project to fruition.

"We want to take the drudgery out of agriculture," says Alhaji Adamu Musa, programme manager of BSADP, a statutory body funded jointly by the Federal and State

governments and the World Bank.

"Our main achievement is that we've persuaded the rural population that farming can be profitable."

Critics maintain, however, that profitability has less to do with the project than with recent sharp rises in farmgate prices of most crops. This, coupled with the collapse of alternative employment opportunities in the cities, has already gone a long way towards rekindling interest in farming state-wide.

**Fertiliser**

Nonetheless, BSADP has clearly had a considerable impact. Its network of "farm service centres" have brought essential inputs such as fertiliser and insecticides to within 7-10 km of every farm in the project area. And 600 km of feeder roads built so far have opened up producing areas which were previously inaccessible.

Improving rural water supplies, through the construction of dams, boreholes and shallow irrigation wells, is also central to the project.

"We want to take the drudgery out of agriculture," says Alhaji Adamu Musa, programme manager of BSADP, a statutory body funded jointly by the Federal and State

Original projections of a 5 per cent increase in farm output each year were made meaningless by the 1983 drought, the worst in living memory in Bauchi state. After a bumper crop in 1982, state-wide production fell 38 per cent in 1983 although it returned to normal levels in 1984.

Results have also been hampered by persistent funding problems, according to BSADP officials. Feeder road construction was stopped altogether between July and December last year due to a shortage of Federal government funds.

Unit costs of the project are relatively low—N75 per farm per year—but due to the fact that sales of inputs are not heavily subsidised. Inputs are sold at a small profit by the Bauchi State Agricultural Supplies Co, BSADP's commercial arm.

But critics say overheads represent far too high a percentage of total costs, with large sums spent on salaries for nearly 3,000 staff (only 500 of whom have any direct contact with farmers) and on staff houses and office blocks.

And all the project's impressive gains could still be jeopardised by a failure to devote funds to training maintenance engineers in the state institutions which will take over responsibility for roads and physical infrastructure when the project terminates in 1986.

The Falufula borehole pump, under the best of conditions, will have a life of about ten years.

"Without proper maintenance," says a BSADP official, "it may be lucky to last half that time."

PROFILE: DADIN KOWA DAM

## Giant project scaled down

THE startling fact about the Dadin Kowa dam is that it will remove from cultivation in the medium term three times as much land as it brings under irrigation—at a capital cost of over \$80m.

The dam, which will create a 2.8bn cubic metre artificial lake in the dry and impoverished Northern state of Bauchi, will flood 19,000 hectares of rainfed farmland in order to double yields on 6,200 hectares of land through irrigation downstream.

periodically flooded by the lake. The pumps would provide irrigation when the floodwaters receded.

This would bring some added land under irrigated cultivation. But there seems little likelihood that funding will be available in the foreseeable future to complete the project as designed.

Alhaji Hashidu points to the Government's success in peacefully resettling some 15,000 people displaced by the dam.

Full compensation was paid for land acquired by the Authority, and the scenes of rioting farmers which marred the construction of Sokoto State's Bakalori dam in the late 1970s—19 people were killed when police were sent in to quell one such revolt—were not repeated at Dadin Kowa.

Inspired by the success of similar schemes like the Tennessee Valley Authority in the U.S., Nigerians were convinced that the promise of dramatic increases in production made such massive investment worthwhile.

But soon after work started on the \$85m Dadin Kowa dam in early 1981, the Nigerian economy headed for the doldrums. It became apparent that grandiose plans for irrigating some 44,000 hectares in Bauchi and neighbouring Borno and Gombe states would have to be scaled down.

Persistent shortfalls in Federal funding have put back completion of the dam two years to 1986 and the immediate plans are to raise \$23m to install a sophisticated sprinkler irrigation system for only 6,200 hectares instead of spending \$250m to irrigate all 44,000.

According to Alhaji A. H. Hashidu, general manager of the Gombe-Jama'a River Basin Rural Development Authority, the government body in charge of the scheme, steps could be taken eventually to soften the impact of the dam on upstream farmlands by installing floating pumps to service land

in the near future.

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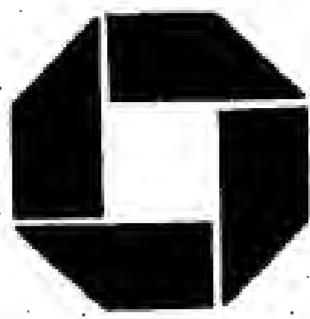
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At the bustling Jankara Market in Lagos an open-air butcher gets to work and (right) a peasant farmer brings her plantain crop to the city

## Strong commercial approach meeting ready market

WHEN General Olusegun Obasanjo, Nigeria's last military leader, graciously handed over power to civilian politicians in October, 1979, he had a problem: what to do next.

"I was unemployed and unemployable," he recalls, with the hint of a twinkle in his eye.

He did not hesitate for long. Two weeks after stepping down, he appeared at a specialist university training centre in Badan and asked for lessons in agriculture. Now he is the nation's most famous farmer, and one of its more successful.

"People were sceptical, at first. They thought it was some kind of a joke," says Prof Biudun Olaloku, Gen Obasanjo's mentor at Ibadan's Institute of Agricultural Research and Training. "His personal determination made it work very quickly."

"He takes it absolutely seriously," agrees an official at the International Institute of Tropical Agriculture nearby. "He wants to make it clear that farming can be respectable."

Gen Obasanjo, a genial relaxed man of 47, owns Temperance Enterprises, a rapidly-growing food conglomerate, based at Ota, conveniently on the fringe of Lagos' urban sprawl.

The number of intensive poultry units is still relatively small, concentrated close to the major conurbations of southern Nigeria. Many of them sprang up as a result of incentives given by government as long ago as the late 1950s.

Prof Olaloku estimates that less than 10 per cent of all animal products available in Nigeria stem from commercial production within the country.

Clearly, the obstacles to setting up and continuing in the business are enormous, and the rewards are probably not that great. Gen Obasanjo maintains that his organisation is only breaking even, despite turnover last year of N25m and what are generally regarded as relatively low operating costs.

"You wouldn't compare the money to be made in this with the profits in bringing in frozen chickens from abroad," he says.

Farmers identify at least five key problems facing poultry producers:

• First, bureaucracy is a ubiquitous bane, whether a farmer is trying to get land or just an import licence for animal feeds or drugs.

Gen Obasanjo, as a former head of state, has the influence to brush some of these difficulties aside, but as one retired army colonel, who wants to go into farming, remarked: "How many others have the bulldozing power to bulldoze all those problems out of the way?"

• Second, insufficient finance has been available for the considerable investment which intensive farming entails.

• Third, commercial poultry farmers have suffered as much as anyone from the supply bottlenecks and shortages which characterise every sector of economic life in Nigeria. Maintaining a viable poultry operation depends crucially on a constant supply of 'feed' usually maize-based, of day-old chicks and of other inputs such as drugs and vaccines to combat the ever-present risk of disease.

• Fourth, management of poultry enterprises is generally poor.

"Many poultry units are inefficient and producing well below their capacity," says Prof Olaloku.

• Fifth and most important is the attitude of Government.

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## Agriculture

## NIGERIA 27

## Supplies improving fast

Fertiliser distribution  
ANDREW GOWERS

AFTER years of bureaucratic delay, financial worry and political uncertainty, Nigeria at last seems to be getting to grips with a vital ingredient for agricultural revival: the fertiliser supply.

Procurement and distribution of fertilisers, long bedevilled by corruption and bad management, improved markedly last year under the watchful eye of the World Bank.

And at least as importantly, the Government finally cleared the decks for construction of a new Ns680m fertiliser plant, designed to produce more than half the country's needs of ammonia, urea and NPK from 1987.

"At long last, the horizon looks pretty blue — for the first time in five years," says a senior executive involved with the plant.

But the most immediate achievement is the improvement in supply. Lack of fertiliser has been identified by successive Nigerian governments as the biggest single obstacle to their aim of boosting food production.

Despite their promises, supply has always lagged far behind demand and even further behind official plans.

## Statistics

The figures are notoriously unreliable, but it is estimated that even at its peak in 1981, Nigerian fertiliser consumption — at 12 kg per hectare — was one-fifth of the world average and more than 20 per cent below the average for Africa.

In 1982 consumption declined by another 30 per cent as a result of the growing shortage of foreign exchange.

It was Nigeria's crippling dependence on imports — production from the country's only fertiliser plant at Kaduna is only about 45,000 tonnes a year, compared with estimated demand of 900,000 — and its inability to pay for them that prompted the World Bank to step in with a speedy \$250m loan over two years in 1983.

Imports were opened to competitive international tender, and private consultants were



Regular supplies of fertiliser are a vital component in Nigeria's agricultural programme. At Gusau, above, where the World Bank has helped finance a major programme, farmers tend their maize fields

brought in to supervise the procurement and distribution.

As a result, Nigeria successfully brought in 745,000 tonnes of fertiliser in 1984 at a total cost of \$132m — and this year imports are set to rise further to 800,000 tonnes.

Nobody is claiming that all last year's supplies made it intact to the farms. But there were improvements on several fronts:

• Smuggling of fertilisers to Nigeria's West African neighbours; an operation rendered attractive by heavy Government subsidies and the over-valuation of the Naira, has been curbed by the continuing closure of the country's land borders.

• Competitive bidding for contracts led to significant savings on price and reduced the opportunities for rackets by corrupt officials.

## Full speed

Kellogg won the contract for this project as long ago as 1979, and was beginning to despair of ever getting it off the ground.

But suddenly last year, things began to happen. External financing — in the form of a \$246m supplier credit from the U.S. Exim Bank and a \$22bn loan from Japan's Ministry of International Trade and Industry — shot into place.

Then in September, the authorities injected the impressive sum of Ns680m into Nafcon's bank account.

Nobody involved in the project is in much doubt any longer about the Government's

commitment to proceeding with it at full speed.

"The Onne project is in better shape than it's ever been in its history," said a Nafcon executive. "The military Government is putting its money where its mouth is."

The first big contracts have now been awarded with the low-cost subsidiary of the U.S. company FMC handling the civil works for \$82m and South Korea's Daewoo looking after mechanical erection for Ns31m.

Fed with natural gas from Shell's Alakiri field west of the Bonny river, the Onne plant should eventually be turning out 1,000 tonnes of ammonia and 1,560 tonnes of urea a day.

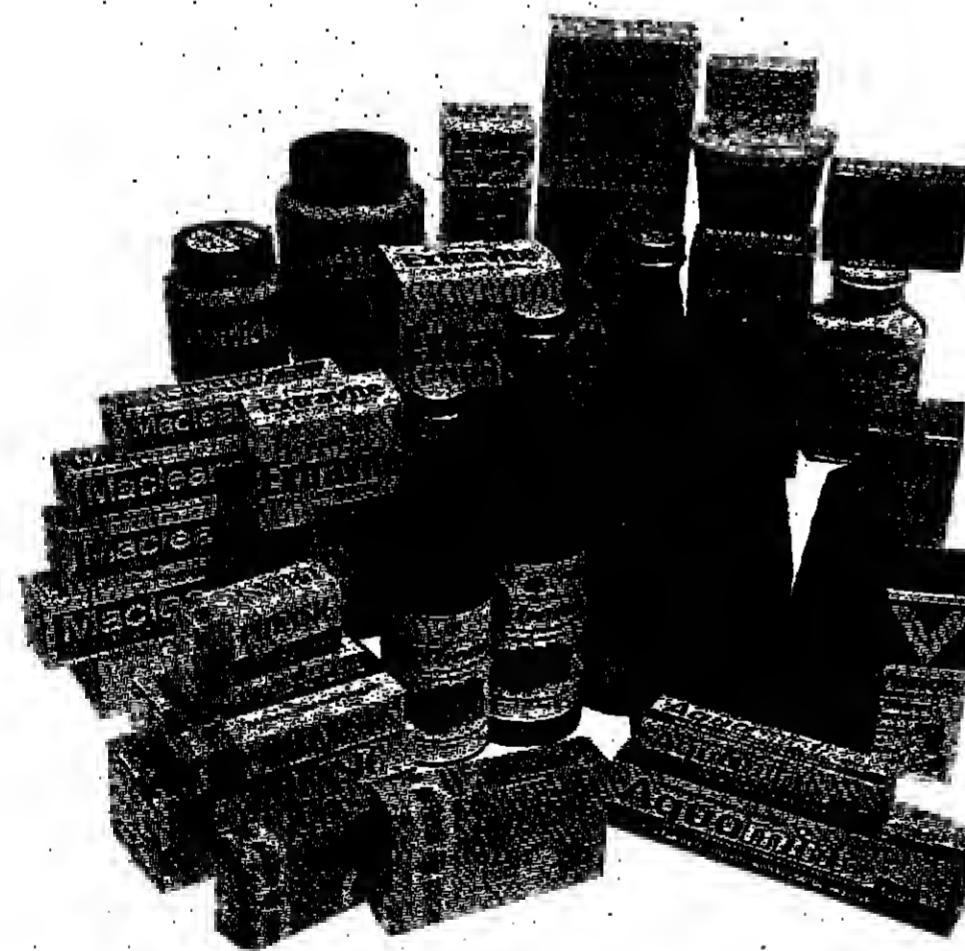
The only problem then is delivering it to the farmers. Nafcon is planning to build a rail spur from the plant to an existing main line, and is looking for funds — possibly from the World Bank — to buy locomotives and rolling-stock.

One thing is already crystal clear to Nafcon executives: they want to rely as little as possible on state agencies to distribute the fertilisers.

"Our overall plan is to maximise use of existing commercial companies and develop an integrated agricultural supply industry," says one.

Companies like Chemical and Allied Products, the local ICI subsidiary, and Bayer, with extensive sales networks around the country, are among likely candidates.

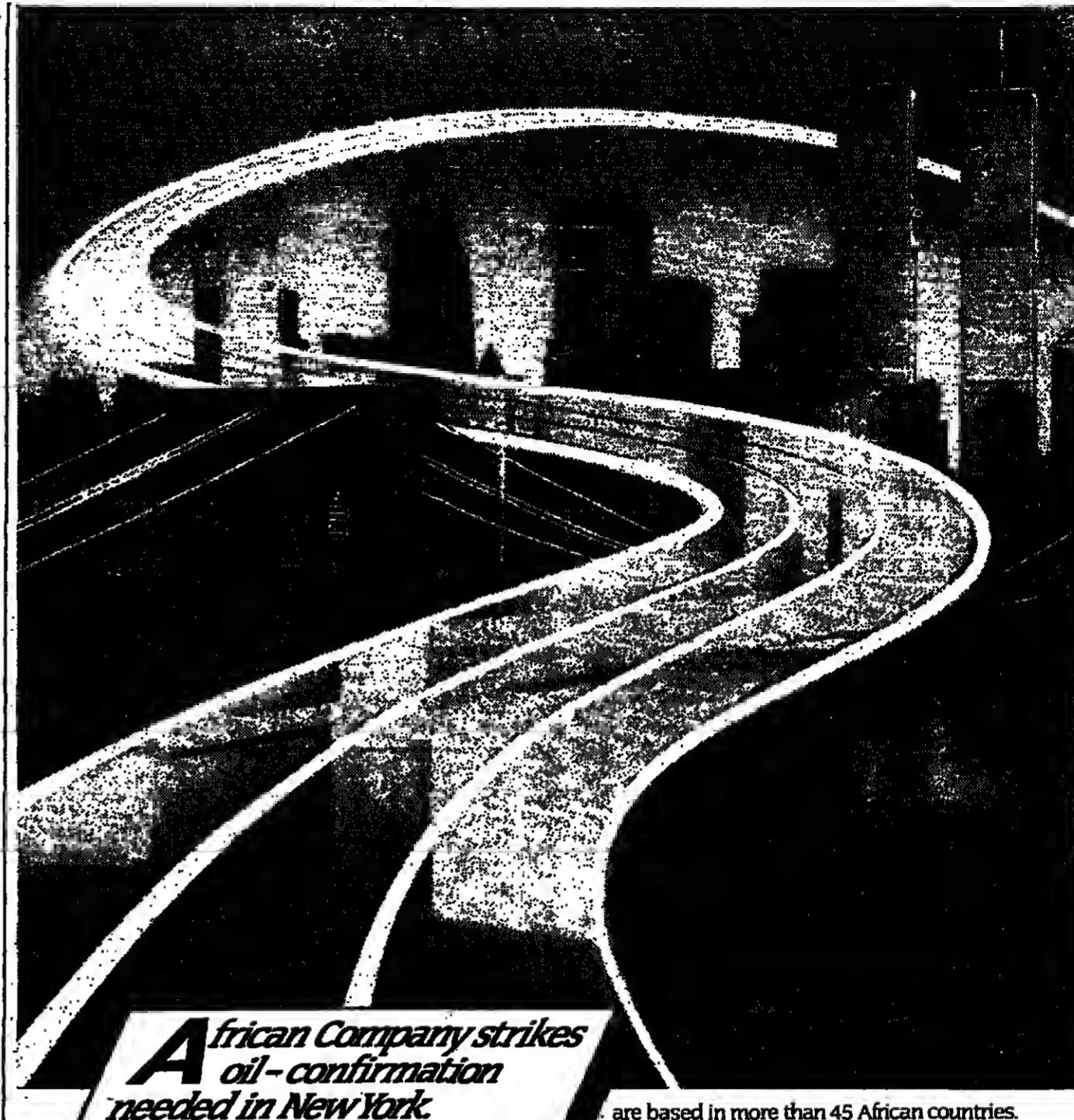
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**Surviving in Lagos:** in Part One of this survey, Elizabeth Meek gave key information for overseas business visitors to Nigeria. Today this section looks at useful ways to make the business trip less irksome

## Tips for business visitors

● Choosing your flight: If someone has to make arrangements to meet your flight (always a help if it can be arranged), try and arrive at a social hour.

Lagos has the same time as Britain in summer (it is one hour ahead in winter), so you won't have to contend with jet lag.

British Caledonian and Nigerian Airways fly direct to Lagos from London, with stops in Kano on some days. The flight can take as little as five and a half hours.

There are also flights from the major European capitals. The frequency with which airlines cancel flights at short notice these days, presumably because they do not have a large enough payload, has increased to an irritating degree.

● Getting through the airport on arrival: The reputation of Nigeria's airports still lives on, even though much has been done to improve them. Just keep cool (the air conditioning probably won't be working) and remind yourself that you will get through the airport in the end. There is no point in queuing (you are likely to be singled out for a dressing down in public about the need to notice the principles of WAI).

Don't try to "dash" (i.e. offer a bribe): it won't save you much time and it could be embarrassing.

The worst section is the queue at immigration. This is still slow and disorderly, with an agonising wait while your passport is removed for scrutiny. You will have to produce your return or onward ticket and an immigration card which should have been handed to you on the aircraft.

But, even after this, you will probably still have to wait for your baggage to arrive.

Customs checks are more thorough than they used to be (the officers are looking out for smuggled narra), but again don't dash. If you hire a porter, do not pay more than N2 a kilo.

You will have to show your yellow currency form and perhaps the currency and travellers' cheques you are bringing in, as well at the currency desk, where

the form will be stamped. Putsoken, The Guardian and the Democrat (Sundays) are the serious newspapers, but, as always in Nigeria, it is worth reading three or four to grasp the different angles on a story. The television news has improved in quality, but is more heavily controlled than the papers.

● If you are ill: First of all, do not go to Nigeria if you are unwell (or even if you have toothache).

Obtaining medical treatment can be expensive and time consuming. Do obtain good insurance cover so that, if the worst comes to the worst, you can be flown out by air ambulance.

If you do need to see a doctor, try to obtain recommendations. In an emergency, the St Francis Clinic at 24, Keff Street, SW Ikoji is open for personal

For food you could try Bojoguns on Awolowo Road, Ikorodu, the Afin Supermarket on Victoria Island, near the U.S. Embassy, or Molony's in Molony Street, Lagos Island.

If you have visited Lagos before you will notice that one aspect has really changed: all the little stalls in the residential areas have been closed down. This does make the city look tidier, but it makes it more difficult to pop out for a packet of cigarettes.

Wine is extremely expensive to buy in the shops and often tastes dreadful since it may well have been stored in the hold of a ship in tropical climates for six months. Ask for the local beer instead, which is cheap and plentiful. There are numerous different varieties all on the lines of lager rather than bitter.

You will have no difficulty

and spend all day negotiating to buy a packet of sugar. Unless you are in this category, it is not worth the effort to make a life's work of it. The small saving achieved is not worth the time wasted!

● "Dash" (a small bribe):

It is less necessary nowadays to "dash" in order to get small things done for you. This is where WAI comes in. If the man who has just put petrol in your car hangs about saying "Give me a present," you can say "What or WAI?" — and he will probably give up the attempt.

That said, you do have a lot more money than he has, and if he has done a good job (cleaning your windscreen, perhaps) he deserves a "dash." Do not feel that you have to "bribe" everyone in sight. It is unnecessary and expensive.

car parks. Or if you are driven by a friendly taxi man from the airport, you can discuss it with him. Petrol is very cheap at 20 kobo a litre, but as he has to pay huge prices for tyres and spares, he will probably bargain quite hard with you.

● Eating out:

Make sure that you can afford the bill before you start ordering. Restaurants which are used by foreign visitors are incredibly expensive nowadays, particularly if you have wine with your meal. Some recent visitors were horrified to see that a light meal for six with wine cost N500. On another occasion, a Chinese meal for two, without wine, came to

N50. But if you are prepared to pay for it, you can order a tolerable meal in Lagos, although it is unlikely to be a great culinary experience. Chinese food can be quite good.

It is difficult to find a choice of West African dishes, although most of the hotels have one or two on the menu. It remains the case that the best food is to be found in private houses: but that is probably true of most countries.

Chinese restaurants:

You could try the following: the Cathay, 28 Broad Street, Lagos Island; the Mainland Hotel Chinese Restaurant, tel 860010; the Cafe de Chine, Federal Palace Hotel, Victoria Island, tel 610031.

Restaurants with music and/or dancing:

If you like jazz, you would enjoy Art's Place in Vida where you can listen to music and have a meal if you wish.

Bagatelle is popular and has magnificent views over the harbour (28 Broad Street, tel 652410) and Bacchus can produce reasonable Greek food and lively disco music (57 Awolowo Road, SW Ikoji; tel 681653).

Other restaurants:

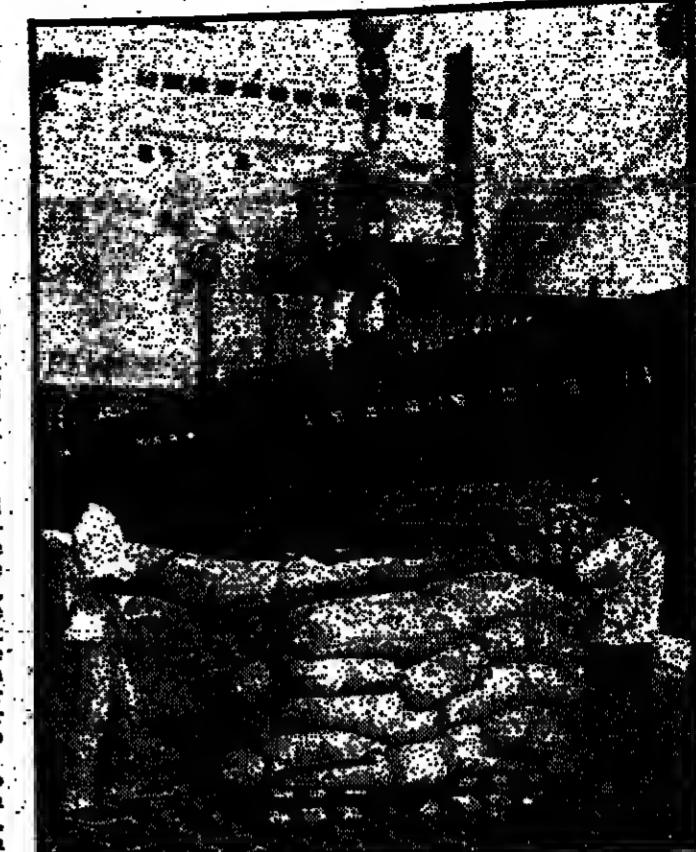
Antoine's bar and restaurant has French and Lebanese cooking (61 Broad Street); the Tabriz has Lebanese dishes and is on Awolowo Street, near the Bristol Hotel.

If you like morning coffee or a light meal, there is a wine bar in the Falomo shopping centre. But watch the price of the wine!

● Leisure:

The safest place to swim is

Tarkwa Bay, at the mouth of Lagos Harbour. You will have



Importers have benefited by an easing of tedious regulations.

Similarly golf, sailing, water skiing or polo are all available. Club contacts come in handy to help arrange this. If you have none, the best thing to do is to seek temporary membership of one of the sporting clubs in Lagos.

You would normally need to be introduced by a member, but the staff at the club often arrange introductions. If you belong to a sporting club at home, you may find it has a reciprocal arrangement in Lagos.

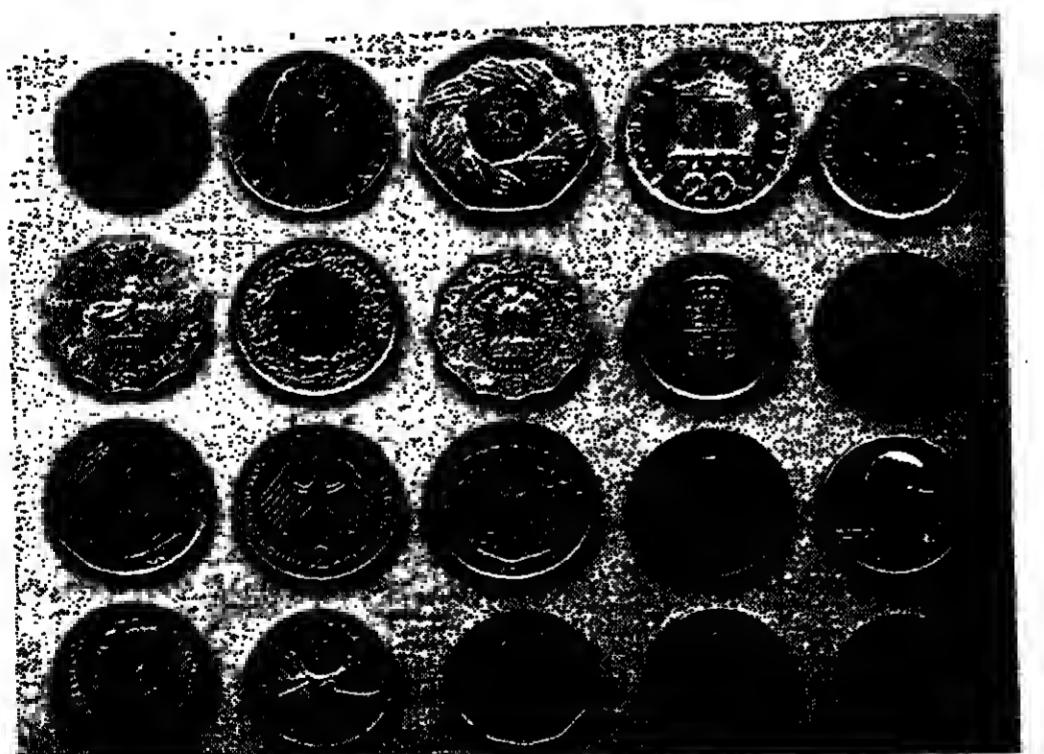
● Beaches:

Bar Beach on Victoria Island is convenient as a place to get a tan. Unfortunately, it is being encroached by the sea and unless action is taken, there will not eventually be much beach left to lie on. There was once a market selling artefacts and numerous traders with cool boxes of drinks, but most of these facilities have gone, following the Government's clamp-down on street trading.

Even if you can find somewhere on the beach to lie down, you will not plunge into the sea to cool off — if you are sensible, the currents are extremely dangerous and the breakers heavy.

● Video: There are video shops everywhere in Lagos and home delivery services are available. You will probably buy films more cheaply than at home and then move up to date (most are printed); they usually cost N5 to hire for a week.

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